

Category	Item Name	Actual YTD	Target YTD	Status	Progress	Comment
1. Strengthening Our Leadership	1.1.1.2 Survey community on the quality of communication on major projects	Y	N	On Track	100%	Completed as part of the Community Survey
	1.1.1.5 Ensure access to council decision making by holding a minimum of four council meetings in rural communities.	Y	N	Complete	100%	
	1.2.1.1 Adopt and maintain a responsible and transparent 10 Year Financial Plan.	Y	N	Complete	100%	Adopted at October 2021 council meeting
	1.4.2.3 Staff to participate in the Alpine Community Leaders and/or other appropriate leadership development programs.	Y	N	Complete	100%	Two staff have been successful in securing positions in this program.
	1.4.1.3 Develop an Advocacy Strategy to ensure Council can maximise opportunities for funding and program support.	N	N	On Track	99%	Advocacy document finalised. Summary document and 'pull out' sheet prepared - to be presented to Councillors on 31 Jan 22.
	1.1.2.3 Review the structure of Council's Advisory Committees' and align with the Community Engagement Policy.	N	N	On Track	70%	Report has been accepted, further implementation actions to take place in Q3 and Q4
	1.1.1.1 Develop communication plans for all major Council projects	N	N	On Track	50%	Ongoing task - working on creating a proactive media process for all departments Q2 complete, will be updated quarterly until end of FY
	1.1.1.3 Provide an active and informative social media presence.	N	N	On Track	50%	Complete for Q2 - growth of 70% in reach and engagement. Will measure across the rest of FY
	1.1.1.6 Provide transparency regarding the information being considered in decision making processes.	Y	N	On Track	50%	The agenda for Council meetings are available for public viewing 5 days prior to the meeting. Council adopted a community engagement policy for all staff and Councillors in 2020 which outlines its responsibilities related to engagement activities.
	1.1.2.1 Develop a community engagement toolkit that ensures the community is engaged at key stages of all major Council projects	N	N	On Track	50%	In progress. TOR for Shape Wangaratta currently being amended.
	1.1.2.2 Review and improve Council's Community Engagement Policy.	N	N	On Track	50%	In progress - TOR for Shape Wangaratta are currently being amended
	1.2.3.1 Review the Strategic Risk Register Quarterly.	N	N	On Track	50%	Q2 review completed.
	1.3.1.3 Facilitate and participate in the Wangaratta Health and Wellbeing Partnership	N	N	On Track	50%	Working with the partnership to deliver health and wellbeing priorities in the Council Plan. With a focus on access for all and barriers to access the partnership is currently assessing the programs they are offering, in order to identify gaps
	1.4.1.4 Provide leadership to the community on Environmental Sustainability.	N	N	On Track	50%	Continue to have conversations with the various community groups and have provided support in Community Grant Applications for WLS. Awaiting outcome for new E&S Advisory committee.
	1.4.2.2 Identify external funding for programs to improve the quality of life for our community.	N	N	On Track	50%	Continuous monitoring for grant opportunities and scoping projects when they become available. Q2 applications include Freeza and Engage (Youth), Access All Abilities, and a BRV grant for a continuing program of works for bushfire coordinator. Looking at 2022 grant opportunities and planning.
	1.2.2.1 Deliver Council's Information and Communications Technology Strategy.	N	N	On Track	49%	Delivery of the ICT Strategy is on track, including the OneCouncil program - a major upgrade to council's Enterprise Management System.
	1.2.2.2 Develop and deliver an Information Management Strategy.	N	N	On Track	45%	Information Strategy, Framework and supporting policies have been developed and approved. Roll out to commence in Q3.
	1.3.2.1 Support the delivery of the Rural Placemaking Plans in partnership with our rural communities.	N	N	Off Track	30%	Launch event planned for March 30/22 with local events to follow Presented to Council on Rural placemaking pitch program, getting ready to roll out in early 2022 with youth pitches before scheduling across the municipality
	1.4.2.1 Develop and deliver a program of Youth Council training and development.	N	N	On Track	30%	Youth Council applications are open now. Preliminary training considered, but will finalise on appointment of youth council.
	1.1.3.1 Deliver the Customer Experience Strategy.	N	N	On Hold	29%	The Customer Experience Strategy's implement is currently on hold; pending the recruitment of a Customer Experience Project Officer.
	1.2.1.2 Regular and transparent reporting against council's adopted Annual Budget.	Y	N	On Track	25%	Q2 Forecast as at 31 January to be tabled at March Council Meeting to enable further refinement.
	1.3.1.1 Advocate for the region by participating in the Hume Regional Partnerships initiative.	Y	N	On Track	25%	
	1.4.1.1 Keep informed of emerging trends and issues that may impact our community, our region and our Council.	Y	N	On Track	25%	
	1.4.1.2 Liaise with State and Federal Government departments on matters of relevance.	Y	N	On Track	25%	
	1.1.3.2 Increase online access to Council services, processes and information.	N	N	On Track	18%	Work in progress, the Customer, Digital and Transformation Services department is working through its business unit plan.
	1.2.1.3 Develop an Asset Management Plan that outlines the key elements involved in maintaining Council assets.	Y	N	On Track	15%	First Draft of Over arching asset management plan will be ready in January. The final draft is due June 30th.
	1.1.1.4 Provide interactive websites for all Council facilities.	N	N	On Track	0%	Ongoing and updates made as necessary
1.1.2.4 Develop an online community engagement portal to be hosted on Council's website	N	N	On Track	0%	In progress.	
1.1.2.5 Train Councillors and staff in how to plan for and undertake deliberative community engagement.	N	N	On Track	0%	Will be included in the end stages of process once Community Engagement Toolkit is developed and adopted - likely Q3/4	

	1.2.3.2 Embed Operational Risk Registers throughout the organisation.	N	N	On Hold	0%	N/A - not due in council plan until 2022/23
	1.2.3.3 Implement a Risk Assurance program.	N	N	On Hold	0%	N/A - not due in council plan until 2023/24
	1.3.1.2 Advocate for the community by participating on the Regional Mental Health and Wellbeing Boards.	N	N	On Hold	0%	
<b>2. Nurturing our Wellbeing</b>	2.6.1.1 Seek funding to establish and maintain the flood protection system including the urban levee system.	Y	N	Complete	100%	
	2.6.1.4 Prepare and endorse a new Wangaratta Municipal Emergency Plan (MEMP) to manage risks related to flood, fire, and other natural disasters.	Y	N	On Track	90%	
	2.2.1.3 Conduct a Gender Impact Assessment when designing or preparing plans	N	N	On Track	80%	Gender Impact Assessment Framework has been developed and training will be conducted in February 2022 to ensure employees have the right skills to undertake this task.
	2.2.1.4 Review accessibility of current Council buildings.	Y	N	On Track	75%	Project well underway, all should be finalised in March 2022
	2.3.4.2 Ensure safe and easy access to all Council owned facilities	Y	N	On Track	75%	Currently underway un line with Building renewal projects
	2.3.4.3 Ensure building renewal projects delivered to a high standard.	N	N	On Track	75%	Projects well underway
	2.4.2.6 Ensure infrastructure projects consider the accessibility, comfort, ease and convenience for walking and cycling.	N	N	On Track	75%	Project well underway
	2.5.3.4 Explore funding opportunities to increase the provision of lighting in public places.	N	N	On Track	75%	Continue to look for opportunities for funding, the Whitfield streetscape is a great example, MacKay street reconstruction.
	2.2.1.1 Delivery of the Community Access and Inclusion Plan	N	N	On Track	60%	Provision of accessible drumming workshops, regular meetings with All Abilities Reference Group. Applied for Accessibility grant, and completed accessible fire safety videos.
	2.3.2.2 Review community grant programs across Council, based on feedback, trends and best practice.	N	N	On Track	60%	Grants and sponsorships policy open for exhibition. Implementing auspice agreements etc with community organisations
	2.1.1.1 Deliver Grit and Resilience	N	N	On Track	50%	
	2.1.1.2 Deliver Arts, Culture and Exhibitions focusing mental health	Y	N	On Track	50%	Throughout Q2, preparation has been in place for the feature exhibition in early 2022 titled 'Mixed Tape'. Taking place in the WPACC Foyer Gallery this project is delivered in partnership with the local art group Art Mania, a service and inclusive space where artists who suffer from mental health illness can explore their artistic practice. A variety of activities delivered through the Spark Bushfire Recovery Program also focused on creative opportunities that encourage mental health and wellbeing through the practice of art. The online nature journaling program was a great success with each session heavily booked and made available to all community members who live in our bushfire prone areas.
	2.1.2.2 Continue to support the Wangaratta Headspace satellite site.	N	N	On Track	50%	Youth council continued to support Headspace throughout 2021. Our new youth council, when appointed, will continue this work the headspace reference group. It is helpful and interesting for them to be involved with organisations that are so important to the young people in our community
	2.1.2.3 Support the re-establishment of the Big Brother, Big Sister Program	N	N	On Track	50%	A Big Brothers Big Sisters Coordinator has been appointed
	2.1.2.4 Support school-based programs that promote resilience and general mental wellbeing.	N	N	On Track	50%	Planning for Mandala Project with primary aged students, and for Bushfire-funded art program at King Valley Cluster school and whorouly. Funded a number of programs such as blueearth and dream seeds via community grants program
	2.2.1.2 Ensure projects engage people, including people of all abilities in the design process	N	N	On Track	50%	Involvement in Bike Hub consultation, Merriwa Park Survey, and the development of the Apex Park playground design. Placescore completed and some additional consultation planned to engage with communities that were missed. Continued involvement in Infrastructure run community engagement sessions.
	2.2.2.1 Implement the Wareena Park Masterplan	N	N	On Track	50%	Continuing meetings with key user groups as they develop, working with internal customers on the development of grant applications to develop Wareena Park.
	2.2.2.2 Facilitate the delivery of the Age Friendly Communities Project.	N	N	On Track	50%	Access Hub opened and running by Community Accessibility. Working with King Valley communities on the Good Neighbour Project.
	2.2.2.3 Support the Access Spot within King George Gardens	N	N	On Track	50%	Limited opening hours underway. Looking to promote more heavily in 2022.
	2.2.2.5 Provide quality Aged and Community Care Services to our community	N	N	On Track	50%	Continuation of service delivery, managing and implementing the business continuity impacts of the Covid-19 environment. Policies and procedures review underway. Service user survey undertaken to determine level of client satisfaction. Analysing information released about the Support at Home Program that replaces the Commonwealth Home Support Program and Home Care Package Program from July 2023. Analysing aged care funding changes to the Commonwealth Home support Program coming into effect from July 2022.
	2.2.3.2 Partner with young people on priority projects	N	N	On Track	50%	This continues to be successful, with the youth council launching a Rural Placemaking pitch up event, delivering a key part of the New Years Eve event, and developing freeza events to be delivered across the financial year and working with young people on bike jumps.
	2.2.4.2 Continue to deliver maternal and child health programs and childcare and kindergarten	N	N	On Track	50%	We've delivered extra services such as the holiday program, recruiting to support MCH demand, putting on additional supported playgroup times.

2.3.1.1 Deliver events that focus on celebrating diversity, connection and belonging for everyone within our community.	Y	N	On Track	50%	Towards the end of this quarter where the COVID restrictions eased, the events program was able to return. There remains a strong focus on inclusivity and belonging in the planning of the highly successful New Years Eve event and with planning for the Australia Day ceremony in early 2022. These events continue to celebrate our diversity through strong connections to Dirrawarra and Bpangerang elder Uncle Dozer and the Wangaratta Youth services who have assisted in creating diverse, welcoming and culturally sensitive events. Successful grant applications were received for the delivery of Australia Day ceremony and the Outdoor Ball, for early 2022.
2.3.1.3 Support awareness campaigns to highlight the benefits of a diverse and equitable community.	N	N	On Track	50%	Youth officer continues to work with local network of youth support services. Information & events are shared with regular meetings and the wider community for the benefits of young people.
2.3.1.5 Support LGBTQIA+ programs and services, such as the Rainbow Ball.	N	N	On Track	50%	Providing funding for the Rainbow Ball. The youth officer is on the North East Pride Collective committee, who runs the RB. The youth officer also works with local organisations such as LINE and NESAY to identify, address and support LGBTQIA+ issues and celebrate the community
2.3.2.3 Work with community groups to access State and Federal funding opportunities.	N	N	On Track	50%	On-going support with community groups to assist in seeking funding.
2.3.3.1 Develop and support opportunities and events that provide for social connection.	N	N	On Track	50%	Continuing to promote and support events by community groups, as well as council led opportunities for connection. Looking to launch pitch program in Q122
2.3.3.2 Support access to community activities, sports and events through projects that address the barriers to participation	N	N	On Track	50%	Working with HWP Partnership and SRAC as well as community groups to reduce barriers to access. Put in access all abilities grant application to have targeted program around barriers to access in sport
2.3.3.3 Increase visibility of opportunities to connect community leaders and groups across the municipality.	N	N	On Track	50%	Continued promotion of activities via council's social media platform.
2.3.4.1 Work to increase co-location opportunities and access to existing community facilities.	N	N	On Track	50%	
2.4.1.2 Facilitate and promote health and wellbeing programs such as Get Active Victoria, Walk to School, Ride2Work and This Girl Can.	N	N	On Track	50%	Working with local partner agencies and through our HWP to ensure these programs are delivered
2.4.1.3 Provide opportunities for community to participate in physical activity.	N	N	On Track	50%	Supporting sporting groups, partner agencies and opening Active Wagaratta Grants in Q1 2022
2.4.1.4 Partner with Gateway Health to implement the INFANT program to assist parents and families with healthy eating and active play from the start of their baby's life.	N	N	On Track	50%	MCH service currently in discussion with Gateway Health around co-facilitation of the sessions and continue to work with NEH Dietitians
2.4.1.5 Support the implementation of the RESPOND project	N	N	On Track	50%	Supporting this program through facilitating their involvement in the health and wellbeing partnership meetings and through attending initial training in february 2022
2.4.2.3 Seek funding opportunities to support the Walking and Cycling Strategy.	N	N	On Track	50%	Continuing to seek opportunities. Awarded TAC analysis grant, will go out to tender in January 2021
2.4.2.4 Continued maintenance of all our pathways and walking tracks across the municipality.	Y	N	On Track	50%	20 CRMS completed on Foot/shared paths this quarter.
2.4.3.1 Seek opportunities to increase drinking water access in public places throughout the municipality.	N	N	On Track	50%	Supporting this through involvement in masterplanning, grants etc
2.4.3.3 Support and promote local produce providers supplying local markets and businesses.	N	N	On Track	50%	ED&T ran a shop local campaign in the lead up to Christmas - this program not only supported CBD, but also local producers and those who are online
2.4.4.2 Support the equitable distribution of excess local produce throughout the community.	Y	N	On Track	50%	Support of OpenDoor Neighbourhood house in their food pantry program, promoting internally at council.
2.4.5.1 Include drug, smoke, and alcohol-free events into the annual events calendar.	Y	N	On Track	50%	The RCoW New Years Eve event was planned in partnership with the Freezer group and the RCoW Youth Officer. The event featured a designated alcohol free area that was also a drug and smoke free zone aimed at encouraging young people to attend. Planning in the band line up also catered for this age group, ensuring success of the alcohol free zone and a drug and alcohol free event for this age group in our events calendar.
2.5.2.1 Continue programs such as the 16 Days of Activism, International Women's Day, and other programs focused on the reduction of gendered and family violence.	N	N	On Track	50%	Supporting through partnerships and activities - looking at the plan for 2022 to create calendar for better planning in conjunction with media and comms team
2.5.2.2 Work with organisations such as Women's Health Goulburn North East and the Centre Against Violence.	N	N	On Track	50%	Continuing this work through HWP and Gender training plans
2.5.3.1 Work with all levels of community to promote gender equity and respect and its relationship to family violence.	N	N	On Track	50%	Developing programs with Mandala Project and WHGNE to roll out gender equity training in different areas
2.5.3.3 Investigate the provision of CCTV cameras into key areas such as the Wangaratta CBD and major parks.	N	N	On Track	50%	Trial of cameras at the bike hub to review any potential reduction in crime for assessment of long term solution. Vandalism appears to have reduced.
2.5.3.5 Ensure that passive surveillance is embedded into new developments of reserves and public spaces.	N	N	On Track	50%	Included as a part of masterplanning and growth area recreation plan.
2.5.3.6 Support the delivery of the Respectful Relationships program in all schools across the municipality.	N	N	On Track	50%	Continuing to support wherever possible including through the implementation through the mandala project

2.6.1.2 Continue to support recovery from the 2019/20 fires and COVID-19 and respond to new emergencies as required.	N	N	On Hold	50%	Continuing to support through community resilience and recovery, grant applications, and community grant support
2.6.1.3 Preparation of a MoU with Goulburn-Ovens TAFE for use of their Wangaratta Regional Study Centre as an emergency relief centre option.	N	N	On Track	50%	Traffic Management complete, MOU drafted and sent to Gotafe for comment.
2.6.1.5 Build capacity and resilience to respond to emergencies and disasters that are a result of climate change.	Y	N	On Track	50%	
2.6.1.6 Delivery of programs to support the resilience and recovery of business and the community in the face of adverse events such as bushfire, pandemic and drought.	N	N	On Hold	50%	Continuing to support through community resilience and recovery, grant applications, and community grant support
2.2.2.4 Develop, endorse and implement an Age Friendly Strategy.	N	N	On Hold	40%	Delayed due to staffing levels - Reviewing strategy to develop in early 22/23 FY in conjunction with upper hume pcp age friendly and the HWP using placescore data as a basis
2.2.3.1 Develop our Rural City of Wangaratta Youth Strategy.	N	N	On Track	40%	Initial draft completed, but this will be revisited when we have a new youth council. This will be their project. We need to collect updated information and statistics, using the already collected Placescore data as a baseline
2.5.3.2 Work on placemaking projects to improve the safety and use, and to reduce anti-social behaviour, especially parks and playgrounds.	N	N	On Track	40%	Developing placemaking program to assist with this and will launch in 2022
2.3.2.1 Ensure community groups and committees have strong governance and are inclusive and viable.	N	N	On Track	35%	Working with AVCLP and Into our Hands to develop leadership and governance training and development programs to roll out in q3/4
2.4.1.6 Support and deliver programs that increase the choice for active transport	N	N	On Track	35%	Supporting Walking Cycling plan actions, and walk/cycle events
2.4.1.1 Enhance the services at the Wangaratta Sports and Aquatic Centre	Y	N	On Track	30%	Introduced BOGA YOGA and Reformer Pilates - additional products to the group fitness timetable. Work has been completed on the Learn To Swim timetable enhancing the levels to meet industry standards. Review of Group Fitness timetable underway to ensure clear communication around what's on offer. Hosted Ovens & Murray Swimming meet in November 2021 Hosted Dive in Movie - January 2022 Hosted Aussie Pool Party on Australia Day - January 2022
2.2.4.3 Support children and parents after their involvement in Maternal Child Health services and before Kindergarten.	N	N	Pending	25%	Project scope to be developed.
2.2.4.4 Finalise the Municipal Early Years Plan.	N	N	On Track	25%	Draft needing final review and updating before taking to council before public exhibition.
2.3.4.4 Takes bold decisions to decommission buildings that are no longer safe or functional, where a viable alternative is available.	N	N	On Track	25%	Demolition of Deer stalkers will be advertised in January
2.4.2.2 Plan for the future recreation needs in Wangaratta's North and South growth areas.	N	N	Pending	25%	Draft of Open Space strategy for growth areas on hold to be completed in Q1 2022
2.4.2.5 Update and deliver the Open Space and Recreation Strategy.	N	N	Pending	25%	Project brief submitted for 22/23. Scoping to be completed in Q122
2.4.4.1 Develop and support educational resources that promote growing food at home and/ or within the community gardens.	N	N	On Track	25%	Working with Community Food For All. Meeting with Gateway Health to discuss plans for 2022 in February.
2.4.4.3 Facilitation the Community Food For All community group and support the implementation of the North East Local Food Strategy.	N	N	On Hold	25%	Working with Gateway Health and HWP. Meetings have been limited due to COVID and staffing resources.
2.1.1.3 Support community driven mental health and wellbeing projects through Community Grants	N	N	On Track	20%	
2.1.2.1 Investigate and scope the need for the development of a youth hub.	N	N	On Track	20%	Scoping of the project to be developed, with project bid to be developed for the 23/24FY We have received funding for an additional youth officer which would enable us time to source a dedicated youth space
2.4.3.2 Implement healthy choices guidelines at all Council facilities and internal events.	Y	N	On Track	20%	Healthy Choices policy at WISAC implemented, to be developed for other council facilities.
2.5.1.2 Support education and training for front line staff to recognise and respond to the needs of victim survivors.	N	N	Off Track	15%	Working WHGNE and P&C to develop this - To be completed
2.2.4.1 Advocate for community access to services to support mental, physical and sexual health and wellbeing.		N	On Track	10%	
2.1.1.4 Participate in the innovative community consortia as part of Royal Commission into mental health system.		N	On Track	0%	
2.4.2.1 Progress the Wangaratta Indoor Sports and Aquatic Centre and the Wangaratta Sports and Events Precinct	Y	N	On Track	0%	Fully operational since 4 Nov 21.
2.4.4.4 Advocate at the State and National level to increase access to healthy food .	N	N	At Risk	0%	Project Plan to be developed.

	2.4.5.2 Strengthen regulations of alcohol supply and reform of liquor licensing through the Wangaratta Liquor Accord.	N	N	At Risk	0%	Project to be developed and delivered
	2.4.5.3 Undertake inspections to ensure businesses comply with the Tobacco Act.	Y	N	On Track	0%	Undertake these as part of a regular premise inspections
	2.4.5.4 Apply smoke-free policies to all new outdoor initiatives	Y	N	On Track	0%	Undertaken as part of regular premise inspections
	2.4.6.1 Develop a Gaming Policy to guide decisions relating to gaming and gambling within our community.	N	N	Pending	0%	On hold until new Community and recreation staff onboarded
	2.4.6.2 Advocate to other levels of Government for best practice gambling regulation and policy reform	N	N	Pending	0%	On hold until new Community and recreation staff onboarded
	2.4.6.3 Partner with others to inform the community about the health risks of gambling.	N	N	At Risk	0%	Project to delivered across 22/23 financial year.
	2.6.2.1 Undertake regular inspections of food and other service premises	Y	N	On Track	0%	Undertaken as part of regular premise inspections
	2.6.2.2 Be proactive to reduce the risk of preventable outbreaks such as gastroenteritis.	Y	N	On Track	0%	Education of premises susceptible to outbreaks such as aged care and child care centres undertaken
	2.6.2.3 Ensure all cats and dogs are registered with council to meet statutory obligations	Y	N	On Track	0%	There is an on-going process to ensure animals registered with council
	2.6.2.4 Provide an efficient permit system for street activities to protect community amenity.	Y	N	On Track	0%	Improvements have now been made to the administration of the permit system
	2.6.2.5 Administer the National Immunisation Program for all children under 18 years of age	Y	N	On Track	0%	Regular immunisation sessions are held at WPAC and at school premises
3. Valuing Our Environment	3.1.2.5 Ensure the Community Grant Program supports environmentally sustainable projects.	N	N	On Track	75%	Included as part of assessment of community grants
	3.1.3.1 Review and implementation of Council's Roadside Conservation Management Plan.	N	N	On Track	65%	Went to Council meeting December to go out for 6weeks community consultation - 3 sessions planned for drop in consultation.
	3.1.1.1 Support and assist community groups to undertake conservation projects.*	N	N	On Track	50%	Supported Wangaratta Landcare and Sustainability on their Grant application for Climate Ready Hume.
	3.1.1.2 Collaborate with the community to adopt sustainable building and living practices	N	N	On Track	50%	Worked with WLS and have updated Councils Websites to encourage conversation with Builders. Have provided a letter of support to WLS for a grant to undertake a community forum on Sustainable Building and living.
	3.1.1.3 Support the community to understand the importance of natural areas and biodiversity	N	N	On Track	50%	Continue to work with Landcare groups and provide information to landowners. Workshops on weed management undertaken.
	3.1.2.1 Enhance urban vegetation corridors for environmental, recreational, and aesthetic benefit to the community.*	N	N	On Track	50%	Working with Parks & Gardens and Landcare Groups. Roadside Conservation Management plan went to December council meeting to go out for Community Consultation.
	3.1.2.2 Support developers to implement Environmentally Sustainable Design (ESD) principles	N	N	On Track	50%	Working with other LGA on ESD program for planning - WLS grant to include forum to speak with Developers on challenges/barriers to incorporating ESD in Subdivision.
	3.1.2.3 Identify and promote opportunities to use ESD in residential, industrial and commercial developments.	N	N	On Track	50%	Continue to work with Planning and Infrastructure and developers to promote opportunities to protect current vegetation and include ESD in development.
	3.1.2.4 Target investment of industries that contribute to the circular or zero-emissions economy.*	N	N	On Track	50%	Continue to work with CleanPeak Energy to get Wangaratta Solar farm underway - currently back with planning for final sign off.
	3.1.2.6 Investigate opportunities to establish native vegetation offsets within the Rural City of Wangaratta	N	N	On Track	50%	NRM team have submitted a budget bid for FY22/23 to commence program at the preferred Whitfield site
	3.1.3.2 Protect and increase native vegetation corridors in our natural reserves and waterways.	N	N	On Track	50%	Continue to work with local community groups on plantings and awareness programs - updates made to Council website on our natural reserves
	3.1.3.3 Create environments that protect from harmful UV radiation levels and minimise urban heat island effects.	N	N	On Track	50%	Council reviewing Tree Canopy policies - NRM & Strategic Planner are part of working group along with Infrastructure/Depot staff etc.
	3.1.3.4 Incorporate traditional ecological knowledge into strategies and practices concerning the management of the natural environment.	N	N	On Track	50%	NRM Team working with Uncle Dozer to discuss incorporating Cultural Heritage and management techniques into Kaluna Island and Northern Beaches management plans. Working with a local Cultural Education Business to undertake a significant tree study on roadsides in and around the NW and SE growth areas.
	3.3.1.1 Explore opportunities to be leaders in adapting to the impacts of climate change.	N	N	On Track	50%	Environmental Sustainability Strategy (ESS) actions being implemented. An Emissions Reduction Action Plan being developed. A draft Climate Change Policy endorsed by Council and available for public comment.
	3.3.1.2 Promote local climate adaptation programs and opportunities through various media platforms and workshops.	N	N	On Track	50%	Councils Climate Adaptation and Mitigation Policy when to the December Council Meeting to go out for community consultation
	3.3.1.5 Develop and adopt a Climate Change Policy.	N	N	On Track	50%	Policy went to December Council Meeting - is now out for 6weeks community consultation
	3.3.2.4 Explore install of solar at Council facilities to increase the use of renewable energy.	N	N	On Track	50%	Tender out.
	3.4.2.1 Improve water quality and riparian habitat connectivity with increased invasive species control and habitat restoration.	N	N	On Track	50%	NRM Team continue to run sessions with the Waterwatch Program - Grant Funded through NECMA

3.4.2.2 Work with our community to preserve and improve our waterways.	Y	N	On Track	50%	Waterwatch Program - Grant funding through NECMA for this program
3.4.2.4 Promote importance of our rivers and creeks to build community pride, care and protection.	N	N	On Track	50%	Continuing to work with Local Landcare groups on promoting activities on our waterways, Waterwatch program, Tourism posts on activities to do on our waterways. King Valley Challenge
3.3.1.4 Support and facilitate the increased use of renewable energy throughout the community.	N	N	On Track	45%	
3.3.1.3 Support sustainable agriculture initiatives, including soil health, carbon farming and improved water usage.	N	N	On Track	40%	Have commenced conversations with AgVic to host workshops and forums to promote regenerative farming in the region.
3.3.2.1 Develop a carbon reduction action plan for corporate operations to achieve emission targets, and consider the lifetime emissions of all project developments.	N	N	On Track	40%	Awaiting Climate Change Policy to be endorsed - Have had a consultant do audit of council buildings.
3.3.2.3 Explore opportunities to reduce water usage in Council facilities.	N	N	On Track	40%	Currently looking at water saving options for the WSAC extension project, considering underground detention tanks.
3.4.1.1 Lobby all levels of government for water security to protect and provide for the future of agriculture, industry and sustainability of our community and ecosystem.	N	N	On Track	40%	Continue to work on Advocacy Documents - has been included in Councils Priority/Advocacy Document FY21/22 that has gone out to State and Federal Govt.
3.4.1.2 Incorporate sustainable stormwater management considerations into Council plans and infrastructure designs.	N	N	On Track	40%	Currently looking at water saving options for the WSAC extension project, considering underground detention tanks.
3.1.3.5 Develop and adopt a Tree Canopy Policy to address climate adaption.	N	N	On Track	30%	oCouncil participating in Naturally Cooler Towns Project lead by Murrindindi Shire (Evalina is RCOW Council contact for this project) Outcomes due to Councils in Feb
3.4.2.3 Ensure that access and use of our waterways balances water preservation and health.	N	N	On Track	10%	
3.3.2.2 Increase electricity consumed by Council from renewable sources to at least 50% by 2025.	Y	N	On Track	5%	
3.2.1.1 Develop the new Waste Strategy in consultation with the community.	N	N	On Track	0%	
3.2.1.2 Ensure service delivery is in accordance with the Recycle Victoria Policy.	Y	N	On Track	0%	
3.2.1.3 Ensure services and facilities are operated in compliance with Environmental Protection Act.	Y	N	On Track	0%	
3.2.1.4 Explore feasibility of commercial options to divert materials from waste and recycling streams.	N	N	On Track	0%	
3.2.1.5 Introduce a third glass-only bin into the community.	N	N	On Track	0%	As per last quarter. Waiting for morning information and funding options from State Government.
3.2.2.1 Reduce the amount of contamination placed in recycling and organics bins.	N	N	On Track	0%	As per last month.
3.2.2.2 Increase the waste diversion from landfill through the increased use of recycling and organics bins	Y	N	On Track	0%	Slow progress in this space. Waiting on engagement of an education officer.
3.2.3.1 Reduce waste, paper and water usage in Council facilities and events through education.	N	N	On Track	0%	As per last month.
3.2.3.2 Investigate the use of recycled or reclaimed products in Council's road, pathway and capital works projects.	N	N	On Track	0%	
3.2.4.1 Divert organic waste from landfill to produce compost.	Y	N	On Track	0%	Producing compost that is being used on the landfill capping. New plant will improve the quality of the material expanding he potential market options.
4.1.3.3 Launch a new 'Visit' website to provide relevant, up to date travel content.	Y	N	On Track	100%	
4.3.2.1 Support the establishment of a Regional Universities Centre in Wangaratta.	Y	N	On Track	100%	CUC Ovens Murray has been incorporated - Team will continue to work with the new board and provide support where needed to ensure success of program through promotion , marketing, and general support. RCOW is an official member of the CUC Ovens Murray.
4.4.1.2 Continue to deliver urban revitalisation projects within the CBD.	N	N	On Track	75%	
4.4.2.2 Continue to develop and deliver rural town infrastructure plans.	N	N	On Track	60%	Planning and community consultation continues for Oxley and Cheshunt. Tarrangee footpath design will be finalised in the next month ready for construction, their Ash wall received \$10K funding to match out \$10K contribution.
4.1.1.1 Promote the diverse tourism offering within the region, including cycle tourism, food and wine, and eco and nature-based tourism.	N	N	On Track	50%	Marketing and Social Media posts and encouraging locals to post their favorites spots on social media. Continue to be a part of TNE promotions - Walk High Country, Cycle High Country, Feast High Country
4.1.1.2 Development of key tourism infrastructure, including the Ned Kelly Glenrowan Project and the actions within the King Valley Development Plan.	N	N	On Track	50%	Ned Kelly Glenrowan Project - Tender awarded, Community Consultation on Prosecco Road - Whitfield Streetscaping.
<b>4. Expanding our Economy</b>					

4.1.1.3 Deliver innovative and flexible visitor servicing options	N	N	On Track	50%	Visitor Services Strategy Project summary 2020/21: 1.1 Relocation VIC - Working through feasibility on where to locate. 1.4 Mobile VIC Business Case – Budget Bid submitted 2.2 Two Way Communication (digital)/ staff training - TBC. 2.3 Digital Content Review - to be started 2.4 Marketing Reporting – setting up marketing reporting (investigating software to assist) 2.5 Advocate for WiFi - Underway 3.1 Know your Own Backyard Program - TBC 3.3 Communication Plan/ Brand Toolkit - Underway
4.1.2.1 Develop collateral and marketing campaigns that promote the municipality as THE place to visit.	Y	N	On Track	50%	Retargeting campaign currently out in market. New campaign in creative concept process. Will measure success at end of FY
4.1.3.1 Launch tourism marketing campaigns to promote the municipality as a place to visit.	N	N	On Track	50%	Campaigns ongoing. Will measure success at the end campaign running time. End of Feb and end of June
4.1.3.2 Help provide an additional credible voice to promote RCOW as a destination.	N	N	On Track	50%	Road Less Travelled aired in October on channel 10 showcasing La Cantina, Tolpuddle, McEvoy Tavern, Baileys of Glenrowan, The Vine Hotel and Paradise Falls. Social Media and paid pushes into Melbourne market to promote region.
4.2.1.1 Ensure we have sufficient industrial and commercial land to attract new businesses	N	N	On Track	50%	Have received VPA Grant funding to do a land supply and monitoring program - this will include Commercial and industrial land and looking at both greenfield and brownfield sites.
4.2.1.2 Actively facilitate the attraction of new industries and businesses.	N	N	On Track	50%	ED&T team continue to work with and follow up on enquiries from new developers, industries and business looking to set-up, relocate or expand in the RCoW
4.2.2.1 Support business to innovate, value add, adapt and grow to changing needs across key sectors	N	N	On Track	50%	ED&T team continue to support business and provide information on grant opportunities, business support programs (State & Federal) that may support them to grow and adapt to changing needs. Continue to provide support on Covid-19 related challenges.
4.2.2.2 Deliver programs and training that support our local business capacity and capability.	N	N	On Track	50%	October: Workshop -Going Green, Sustainability for Businesses. - Sustainability Vic - 11 Businesses registered and 3 attended live. Information added to Council's website and YouTube channel. Becoming a Supplier (6 attendees) & Improving Tender Responses (9 attendees) - Rural City of Wangaratta. November: Online Webinar - 'how to encourage people to shop locally this Christmas'. 14 registered - recording is available on Council's website and YouTube Channel.
4.2.2.3 Support the Board of the Wangaratta Livestock Exchange to further develop its services and to strengthen its long-term financial sustainability.	Y	N	On Track	50%	Changing WLE sales days from Thurs to Tues continues to see significantly improved throughput and is generating better than forecast income. A draft 5 year Strategic Plan has been developed by the Board, and will soon come to a Council meeting to be adopted.
4.2.3.2 Deliver programs and training to support small and medium enterprises	N	N	On Track	50%	Small Business Victoria (SBV) has forwarded on official verification that our 3 applications for events provided in 2022 have been approved. Jan – June Programming of the Small Business Development Program is finalised with events to go to market early in the new year.
4.2.4.1 Support initiatives that promote innovation and entrepreneurial ideas.	N	N	On Track	50%	Continued support of Start Up Shake Up and their programs
4.2.6.2 Advocate for government assistance to support recovery from adverse events.	N	N	On Track	50%	Council teams across the various business units and directorates all continue to work with all together with relevant government agencies (state and federal) in this space to get the best outcomes for our Municipality. Applied for grant funding under bushfire recovery for improvements to evacuation centre area facilities.
4.3.1.1 Advocate for the provision of tertiary education opportunities that are in line with industry needs.	N	N	On Track	50%	Launch of CUC Ovens Murray Centre underway - expected delivery March 2022
4.3.2 Support GOTAFE, North East TRACKS Local Learning and Employment Network and other education providers to address the skills and education needs within the region.	N	N	On Track	50%	Working with various groups - Dookie Day - Agricultural Sector education day. CUC Ovens Murray - promotions
4.4.1.1 Review the CBD Masterplan actions and priorities in partnership with business and the community.	N	N	On Track	50%	Working with Infrastructure, Development Services, Community Wellbeing teams to continue working through the actions of the CAA. Strategic Planners starting works on the Amendment for the UDF & Health Precinct Structure
4.4.1.3 Implement the Wangaratta Central Activity Area Urban Design Framework.	N	N	On Track	50%	Working with Infrastructure, Development Services, Community Wellbeing teams to continue working through the actions of the CAA. Strategic Planners starting works on the Amendment for the Urban Design Framework and the Health Precinct Structure Plans
4.4.2.1 Support the region's Local Tourism Associations	N	N	On Track	50%	ongoing - Meetings with LTA's to discuss programs and projects for FY22/23
4.4.2.3 Continue to explore opportunities for rural economic development.	N	N	On Track	50%	Working with Businesses on Grant applications for the Tourism Infrastructure Fund. Ongoing discussions with business support programs and AgVic
4.2.1.3 Plan for the infrastructure to support the growth of key economic sectors	N	N	On Track	40%	Continue to work with North East Water - CEO and Director having regular meeting now regarding issues around Sewage and Water. Continue to have discussion with State and Federal agencies on opportunities and issues with infrastructure - including mobile coverage
4.2.6.1 Understand the economic impacts for businesses and community following an adverse event.	N	N	On Track	40%	ED&T Team - continuing to work with state and federal agencies on impacts to adverse events. Completed the Adverse Event Management Plan as per Drought Grant
4.2.3.1 Implement the Better Approvals Program	N	N	On Track	0%	
4.2.5.1 Advocate with water regulators to ensure adequate water resources	N	N	On Track	0%	
4.3.1.2 Support education providers to better understand the educational needs of our community, and develop a collaborative strategy to address these gaps.	N	N	On Track	0%	Not due until 22/23

	4.3.1.3 Work with education providers to ensure our young people are equipped with relevant employability readiness skills.	N	N	Off Track	0%	Not Started - Need to liaise with Community Wellbeing and Youth Officer on program
5. Enhancing our Lifestyle	5.7.1.2 Develop a Masterplan to improve the waterways and community infrastructure at Merriwa Park including the junction of the Ovens and Kings	Y	N	On Track	100%	Merriwa Park Masterplan has been completed
	5.5.3.1 Investigate a unique, creative and cultural precinct in the centre of the city, that will deliver exciting and engaging programs for all residents and visitors.	Y	N	On Track	85%	The Creative Precinct Business Case and Concept Design is in the final stages, the First draft of the final report was presented to the Councillor group at a Briefing Forum on December 20. Final adjustments will be made to the Business Case and Concept designs, which will be submitted to a council meeting in the early months of 2022. Funding opportunities to complete the stages of the plan have been identified and are being reviewed.
	5.2.2.2 Organise the Wangaratta Australia Day ceremony and support rural communities to deliver local Australia Day events.	Y	N	On Track	75%	The 2022 Wangaratta Australia Day ceremony was delivered with success at the King George V Gardens location and across a number of regional locations within the RCoW. COVID risk and management continued to impact some of the smaller events, but the support provided to these groups remained and event delivery from council observed great outcomes. Early consultation with advisory committees and Councillors was engaged as to the preferred location for the main ceremony and improvements were made within the assessment process for the Citizen of the Year with the inclusion of an Aboriginal Torres Straight Islander representative, this year with local Bpangerang Elder, Uncle Dozer
	5.1.3.1 Review freight strategy to position our city as a major commercial and industrial centre	N	N	On Track	65%	Freight bypass design is underway with all stakeholder involved. A recent planning workshop with key internal stakeholders was conducted, we are awaiting this report.
	5.1.3.4 Develop a Traffic Management Plan to improve vehicle traffic flow throughout the central business district, including both short-term and long-term solutions.	N	N	On Track	65%	Traffic management option were presented to briefing Forum in November for consideration, key changes to priority roundabouts to assist with traffic flow were withdrawn due to the safety risk. \$100K has been applied for in next years budget to assist with the ongoing issues.
	5.4.1.2 Improve and grow our pathway network throughout residential areas	N	N	On Track	60%	Implementation of the Walking and Cycling strategy continues, blackwood drive, Edwards street school connection
	5.7.1.1 Ensure planning for new and redeveloped community facilities incorporates universal design principles	N	N	On Track	60%	Wareena Park Detailed designs are complete.WSAC extension involves the upgrade of facilities to align with compliant design principles.
	5.7.2.2 Plan and deliver significant play space destinations that cater for all abilities, including Apex Park and King Valley playgrounds	N	N	On Track	55%	Apex park upgrade is well underway and will be completed by March this year. The Whitfield all abilities playground will commence design this year with implementation under the Prosecco Road funding project.
	5.1.1.3 Facilitate public transport routes, such as buses, within the city and rural areas	N	N	On Track	50%	Work in progress in line with CBD masterplan and traffic management plans. The Annual reseal program has completed upgrade many of the rural transport links.
	5.1.3.2 Identify funding for improvement of regional and local road network to boost the region's economy including the Benalla-Whitfield Road	N	N	On Track	50%	Grant submitted for the construction of this section of Benalla-Whitfield road through the Black Summer Grant program, unfortunately not successful.
	5.2.1.1 Increase the representation of our cultural story and history throughout our community and recognise its impact on our sense of place	Y	N	On Track	50%	Increased representation of our cultural stories have occurred through stronger relationships established with local Bpangerang elders and Aboriginal and Torres Straight Islander members in the community. As a result the event delivery has included improved educational and accessible Welcome to Country ceremonies. A funding outcome received in December 2021, will see a unique project delivery connected to Australia Day that will highlight and increase visitation and engagement through a video and QR experience at the Marmungun Rock location.
	5.2.1.2 Deliver projects with our indigenous and cultural groups to celebrate the diversity and history of our region	Y	N	On Track	50%	Closer partnerships with Dirrawarra and our indigenous networks continue to grow, council staff members are regular attendees to the Dirrawarra Indigenous Network monthly meetings. The annual Marmungun Rock Celebration was privately delivered with limited numbers in November 2021, this will see the two most recent Citizens of the year have their handprint carved into the rock. A successful Australia Day grant application will see funding go to enhancing the Marmungun rock story through an interactive platform where QR codes will enable visitors to the site view videos about each story and citizen connected to each hand print carving.  In November, the Marmungun Rock project was awarded the Victorian Tidy Towns award for Aboriginal and Torres Straight Islander category for a community project excellence.
	5.2.1.4 Promote the recognition of our rich textile history and manufacturing heritage.	Y	N	On Track	50%	The Wangaratta Contemporary Textile Award has received a significant funding commitment from the Kyamba Foundation for the 2023 and 2025 award, to enhance the award amount from \$10,000 to \$40,000. This prize money growth will improve both the calibre of the applicants as well as the status of the award ensuring it remains the most significant textile award in Australia.  Exhibition delivery of the Tamworth Textile Triennial as the feature exhibition for the summer period.
	5.2.2.1 Deliver official Citizenship Ceremonies to welcome and celebrate new Australian citizens in our community.	Y	N	On Track	50%	A citizenship ceremony was held on Australia Day and dates for 2022 have been scheduled. These dates coincide with key citizenship days/weeks which are Harmony Week, Refugee Week and Australian Citizenship Day.
	5.3.1.1 Support the use of technology for service provision for people of all abilities, including those living in small towns and isolated rural areas and multicultural communities	N	N	On Track	50%	Ongoing - RCoW as part of the Business Concierge Program - Covid-19 supported Digital Hub with funding to assist people get access to their vaccine certificates
5.3.1.3 Advocate for equitable access to the internet and mobile phone services	N	N	On Track	50%	Ongoing - we have received notification of additional towers being placed in critical blackspot areas ED&T continue to work with Helen Haines and the North East Telecommunications forum to advocate for additional towers.	



5.4.1.1 Expand the provision of street lighting throughout key pedestrian and cyclist routes	N	N	On Track	50%	Looking at implementing solar lighting at key shared pathways that have been funded with the TAC, Edwards street and Blackwood drive.
5.4.1.3 Deliver pedestrian and cyclist improvements as outlined in the Walking and Cycling Strategy	N	N	On Hold	50%	Continuing to ensure that this is implemented
5.5.1.1 Deliver an engaging public art program that helps to make our city and rural communities more vibrant	Y	N	On Track	50%	The Hans Knorr Sculpture ' In the Deep' has received conservation and repair from the white ant damage. The sculpture is due to be returned to the Owens Street Site by late January 2022. Discussions and planning continue to develop on the partnership project with Regional Roads Victoria to enhance the Rowan Street Underpass with public art engagement.
5.5.1.2 Showcase inspiring and thought-provoking visual art exhibitions at the Wangaratta Art Gallery.	Y	N	On Track	50%	The Wangaratta Art Gallery Programming remains thought provoking and inspiring in every way, currently exhibiting the Tamworth Triennial exhibition, an excellent display of contemporary Australian textiles and continues to engage the textile story. The 2022 exhibition program observes a dynamic, contemporary visual arts program delivery that represents both local and national artists of significance.
5.5.1.3 Advocate for the availability of accessible community creative exhibition spaces throughout our municipality	Y	N	On Track	50%	Advocacy continues through the Gallery 2 application program, these opportunities are open to the public annually with a percentage of exhibition opportunities allocated to community groups and local artists, allowing community groups and projects to apply. The Creative Precinct model Business Case modelling is also prioritizing an ' access' gallery space that has been the outcome of significant community consultation.
5.5.4.2 Provide family friendly events that engage children in literacy and community-based interactions	Y	N	On Track	50%	All delivery of children's programs has been postponed until restriction allow group activity and singing in public. These programs are planned to return in January 2022.
5.5.4.3 Provide a collection of library material that meets community needs and industry standards.	Y	N	On Track	50%	The library collection continues to acquire and grow, meeting the current industry standards in providing a contemporary relevant public library resource to the community.
5.5.4.4 Partner with the Wangaratta Digital Hub within the Library building to build digital literacy within the community.	Y	N	On Track	50%	This partnership is continuing to be successful, particularly with the delivery and community demand for online immunisation certificates, my Gov account access and COVID check in ( Service Victoria app ) This partnership is a wonderful community service particularly during this time.
5.6.2.1 Support groups and clubs to deliver events to their members and the broader community	Y	N	On Track	50%	During Q2 the events team have been assisting numerous community groups and clubs to manage their COVID plans and their understanding of the COVID restrictions to ensure that accessible and safe events run outside of council can continue.
5.6.2.2 Attract a range of conferences to the municipality.	Y	N	On Track	50%	Towards the end of Q2 as COVID restrictions eased, the WPACC began to attract a smaller conferences and corporate events, enquires and planning to promote this service will continue in 2022.
5.7.2.1 Develop and maintain playgrounds throughout the municipality to ensure access to play for our children and families	N	N	On Track	40%	Working with other divisions to ensure this is happening, and working with Asset planning on an asset plan
5.2.2.3 Continue to promote, recognise and celebrate NAIDOC week within our community	Y	N	On Track	30%	Naidoc week ( July) and Reconciliation week ( May- June ) remain embedded into all Cultural venues and the programming as a priority. COVID restrictions made the events difficult for NAIDOC, but the events team delivered a fantastic, educational video online during lockdown. All ACE departments continue to plan exhibitions, events and programs that align in the celebration of these events.
5.5.2.1 Deliver a diverse and engaging annual program of events that caters to the needs of the community	Y	N	On Track	30%	The events program has been able to return amongst the ongoing presence of the COVID. The community is enthusiastic to attend and there is a proven appetite for events to return to the city. The events team bravely planned the Show grounds venue for the New Years event that was an absolute success. Over 3800 people attended with a mix of couples, youth and families. The team continue such standard with the return of the outdoor ball and supporting many events that are interested to come to Wangaratta.
5.5.2.2 Actively engage young people in the performance arts through the provision of accessible projects and performances	Y	N	On Track	30%	As COVID restrictions gradually lifted in the later part of Q2, the WPACC program prioritized local school productions, ( Cathedral College and Galen College) along side local drama school performances and dance school performances. This service continues to be a priority for the WPACC service and program.
5.6.1.1 Deliver a diverse annual calendar of accessible community events throughout the municipality that provide opportunities for community members to connect	Y	N	On Track	30%	The annual program of events gradually returned in Q2 with both RCoW supported events and council run events such as the New Years Eve delivery. Events such as Light Up Wangaratta, The Seniors Festival and Geocaching were examples of the event return.
5.5.4.1 Provide alternative events that engage young people in the library community	Y	N	On Track	25%	COVID restrictions continued to make event delivery difficult although October period observed x3 events delivered with x1 targeted towards young people and December period observed a Christmas 'Crafternoon' program that was also targeted at the younger audience.
5.6.1.3 Recognise and celebrate local volunteers through National Volunteer Week.	N	N	On Track	15%	Comms will start late q1 2022
5.1.3.3 Advocate for the upgrade of the Wangaratta-Whitfield Road.	Y	N	On Track	10%	
5.2.1.5 Develop a Reconciliation Action Plan in partnership with our indigenous community	Y	N	On Track	10%	Development and Consultation has begun with the Dirrawarra Indigenous Network and the progress of the RCoW Reconciliation Action Plan will now be presented as a monthly agenda item for the ACE Manager to report on. Reconciliation Australia registration will take place in January 2022 and the working group membership will be established to begin the process.
5.5.3.2 Facilitate the Wangaratta Museum project to manage the collections of historic and social significance to the region and community.	Y	N	On Track	10%	Assistance is being provided to the WHS (Museum) in the nature of governance assistance, sector assistance and delivery of grant funds to enable an updated website and email administration. The updated website platform and membership launch is to be completed by June 2022. Communication and support continues to be provided in this project.
5.1.1.1 Advocate for train services and facilities to accommodate current and future passengers	N	N	At Risk	0%	Project to be developed and delivered
5.1.1.2 Identify and address public and community transport gaps throughout the North East	N	N	At Risk	0%	Project to be developed and delivered

	5.1.2.1 Promote the availability of car share providers, and access to affordable and passive transport options within the community	N	N	Off Track	0%	Need to review and look at scope and project
	5.2.1.3 Develop a program that acknowledges the traditional names of local places, people, and landmarks	N	N	Pending	0%	This action will require the development of a Reconciliation Action Plan ( RAP ) , it will sit in as an action of the RAP.
	5.6.1.2 Plan for infrastructure in key strategic spaces that can facilitate the delivery of community-based events	N	N	On Hold	0%	To be incorporated into the Open Space & Recreation Strategy which is planned for update in the 22/23 financial year.
6. Growing with Integrity	6.2.1.1 Provide consistent technical advice to developers to ensure appropriate infrastructure standards are adhered to	N	N	On Track	60%	This is ongoing throughout the year. Plenty of advice on the Southern and North western growth areas Input to the GHD north west growth areas waste water design solutions
	6.1.1.1 Facilitate an integrated approach to the funding of infrastructure within the North West and South Growth areas through DCPs	N	N	On Track	50%	Ongoing - discussions with NEW, Council Officers including CEO, Director Development Services and Director Infrastructure to address issues with capacity to service growth areas this work is a priority Received Grant from, VPA for Land Supply and Monitoring Program
	6.1.1.2 Identify opportunities for residential land supply to accommodate future population growth.	N	N	On Track	50%	Population and Housing Strategy Review brought forward to be looked as a project bid for FY22/23
	6.1.2.1 Ensure sufficient land is available to accommodate a range of housing options.	N	N	On Track	50%	Grant Received for Land Supply and Monitoring Program with VPA on residential land Ongoing: Population and Housing Strategy Review brought forward to be looked as a project bid for FY22/23
	6.1.2.2 Encourage a variety of lot sizes in new residential estates.	N	N	On Track	50%	Ongoing: NRM, Strategic Planning, Statutory Planning and Infrastructure continue to work together on subdivision plans and planning applications to ensure best outcomes are achieved.
	6.1.2.3 Work with State Govt and social housing providers to facilitate social housing projects.	N	N	On Track	50%	Ongoing: Working with Homes for Victoria and provided information and webinars to developers and social housing providers on the Big Housing Build program
	6.1.2.4 Explore opportunities to encourage affordable CBD housing development.	N	N	On Track	50%	Working with Homes for Victoria on an option to create an affordable housing precinct at Ovens College
	6.1.2.5 Facilitate a sustainable balance between growth and development, and the protection of existing agricultural land.	N	N	On Track	50%	Ongoing NRM, Strategic Planning, Statutory Planning and Infrastructure continue to work together on subdivision plans and planning applications to ensure best outcomes are achieved.
	6.2.1.2 Work with stakeholders to ensure sufficient open space and infrastructure is provided for future communities.	N	N	On Track	50%	Ongoing: Open Space Plan for new Subdivisions - Sports & Rec team - NRM, Strategic Planning, Statutory Planning and Infrastructure continue to work together on subdivision plans and planning applications to ensure best outcomes are achieved.
	6.4.1.1 Continue to develop and promote the Live Wangaratta website.	N	N	On Track	50%	Campaign development in progress. To be launched June 2022
	6.4.1.2 Work with local partners to ensure a collective approach to marketing the municipality for new residents.	N	N	On Track	50%	Ongoing/in progress - working in conjunction with Economic Development to market local campaigns
	6.4.2.1 Develop collateral that promotes the unique characteristics and position of the municipality for investment.	N	N	On Track	50%	In progress - 'Invest' campaign in creative development. Series of 'Explainer' videos to be rolled out in May with printed collateral supplied to Economic Development team
	6.4.2.2 Develop marketing which target and attract businesses for investment or relocation to the region.	N	N	On Track	50%	In progress - development of Invest branded marketing campaign in progress to be rolled out across various mediums
	6.4.2.3 Deliver marketing and social media content that attract new residents and clearly positions Wangaratta as a great place to live and work.	N	N	On Track	50%	In progress. Series of community engagement campaigns currently underway in on social media. Will continue in conjunction to Live marketing campaign
	6.4.2.4 Develop marketing campaigns that attract families and young people to move to the area.	N	N	On Track	50%	In progress. Retargeting marketing campaign of high performing aspects of 'visit' campaign aimed at family and youth currently in marketing till end Feb. New campaign creative to be launched April
	6.5.1.1 Implement placemaking projects in new communities to engage residents, build connection and identify priorities.	N	N	On Track	50%	Developing Pitcher This Program - presented to council and rolling out in 2022
	6.5.1.2 Support emerging community groups, clubs and activities within new neighbourhoods.	N	N	On Track	50%	Continuing to work with community on this
	6.5.2.2 Ensure infrastructure and services are planned and delivered to support the health and wellbeing of new neighbourhoods.	N	N	On Track	50%	Growth Areas - PCG groups and review of Development plans - currently 6 Development plans in progress
	6.5.2.3 Plan and deliver playgrounds, walking and cycling tracks and open spaces within emerging communities.	N	N	On Track	50%	Continuing work with the other divisions including infrastructure and planning, and to look for grant opportunities
	6.3.1.1 Ensure best practice biodiversity conservation in planning, project design and works.	N	N	On Track	40%	Ongoing: Part of ESD regional working group. NRM, Strategic Planning, Statutory Planning and Infrastructure continue to work together on subdivision plans and planning applications to ensure best outcomes are achieved.
	6.3.1.2 Ensure future settlements are designed and located to consider the risks of climate changes including fire, floods, and other natural hazards.	Y	N	On Track	40%	Continue to work with teams and outside agencies to ensure new strategies incorporate risk of Climate Change impacts - Audit report
	6.2.2.1 Provide pre-application advice to customers to ensure development ideas are appropriate and can be facilitated.	Y	N	On Track	0%	Advice provided to customers via telephone, email and at the counter

6.2.2.2 Provide an effective permit system that facilitates appropriate growth.	Y	N	On Track	0%	
6.2.2.3 Conduct an review to assess the potential to grow Council's building permit business.	Y	N	On Track	0%	Plan of implementation being drafted
6.5.2.1 Advocate for increased health, education, and community services to support population growth.	N	N	Off Track	0%	To be started - need to work with Community Wellbeing to define scope of works for Advocacy document