

# Late Attachments

## For the Ordinary Council Meeting

**Location:** Council Chambers, Municipal Offices  
62-68 Ovens Street, Wangaratta

**Date:** Tuesday, 27 April 2021

**Time:** 6pm



RURAL CITY OF  
**WANGARATTA**

Brendan McGrath  
Chief Executive Officer

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Rural City of  
**Wangaratta**

# Draft Budget 2021 - 2022



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## Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2014*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.



## Mayor and CEO's Introduction

A focus on delivering what's important to our community has been the driving force behind the development of the Draft Budget.

Aligning the Draft Budget process with the Draft Council Plan and Draft Community Vision deliberative engagement process has allowed us to get a strong understanding of where our community's priorities lie, and to begin funding key goals of the four year Council Plan.

The timing for this fresh approach could not have been better, with some of the biggest projects in the Rural City of Wangaratta's history launching in 2020/21.

Both the Wangaratta Aquatic Project, which opened in December 2020, and Wangaratta Railway Precinct Enhancement Project, completed in April 2021, are transformational projects for our region that will attract investment and drive growth.

With those projects now live our focus is on ensuring our community receives social and economic benefits from them.

This Draft Budget also comes at a time when our community is facing the ongoing challenges of Covid-19. While the outlook is so much brighter in 2021 than it was in 2020, we know the impacts of a global pandemic will have lasting effects on us all.

In this context we have reduced our planned spending on capital works, while leveraging grant income to ensure ratepayers receive maximum return.

Key numbers from this Draft Budget are:

- \$23.24 million capital works program
- No new borrowings
- 1.5% rate rise, in line with the Fair Go System rate cap
- 6% increase to waste charges (plus \$6.91 per red lidded bin)
- Accounting Surplus of \$6.73 million
- Underlying Operating Deficit of \$461k.

After three years of delivering capital works programs in excess of \$30 million, we have significantly pared back our capital works program with a greater focus on renewing and upgrading existing assets.

To this end, there will be \$13.55 million spent on asset renewal and upgrade, including:

- \$5.37 million on roads
- \$463k on footpaths and cycleways

Major projects for the 2021/22 financial year include:

- \$3.25 million for the Ned Kelly Glenrowan Project. Further expenditure on this \$4.5 million project will occur in 2022/23. Council's contribution over life of this project is \$500k.
- \$2 million for Prosecco Road Masterplan Implementation. This \$4 million is wholly funded by the Victorian Government and will run over two financial years.
- \$530k for expansion of the Organics Processing Facility maturation pad.

Waste charges continue to be driven by the growing expense of recycling and landfill. Council has taken active steps to reduce the cost of waste going to landfill by building our own Organics Processing Plant, which will expand this year.

While this plant has obvious environmental benefits, in time we hope it will also become an income generator for our municipality.

There is also a \$6.91 charge for red-lidded bins, which reflects an increase to the Landfill Levy imposed by the Victorian Environmental Protection Authority.

The past 18 months have been extremely challenging to Council's financial position, with reduced income from several services impacted by Covid-19.

Council continues to face financial pressures as the cost of delivering services and maintaining infrastructure grows faster than the rate cap.

We have embarked on a comprehensive financial sustainability program to address these challenges and can happily report that a proposed rate cap variation mooted in last year's Budget has been removed.

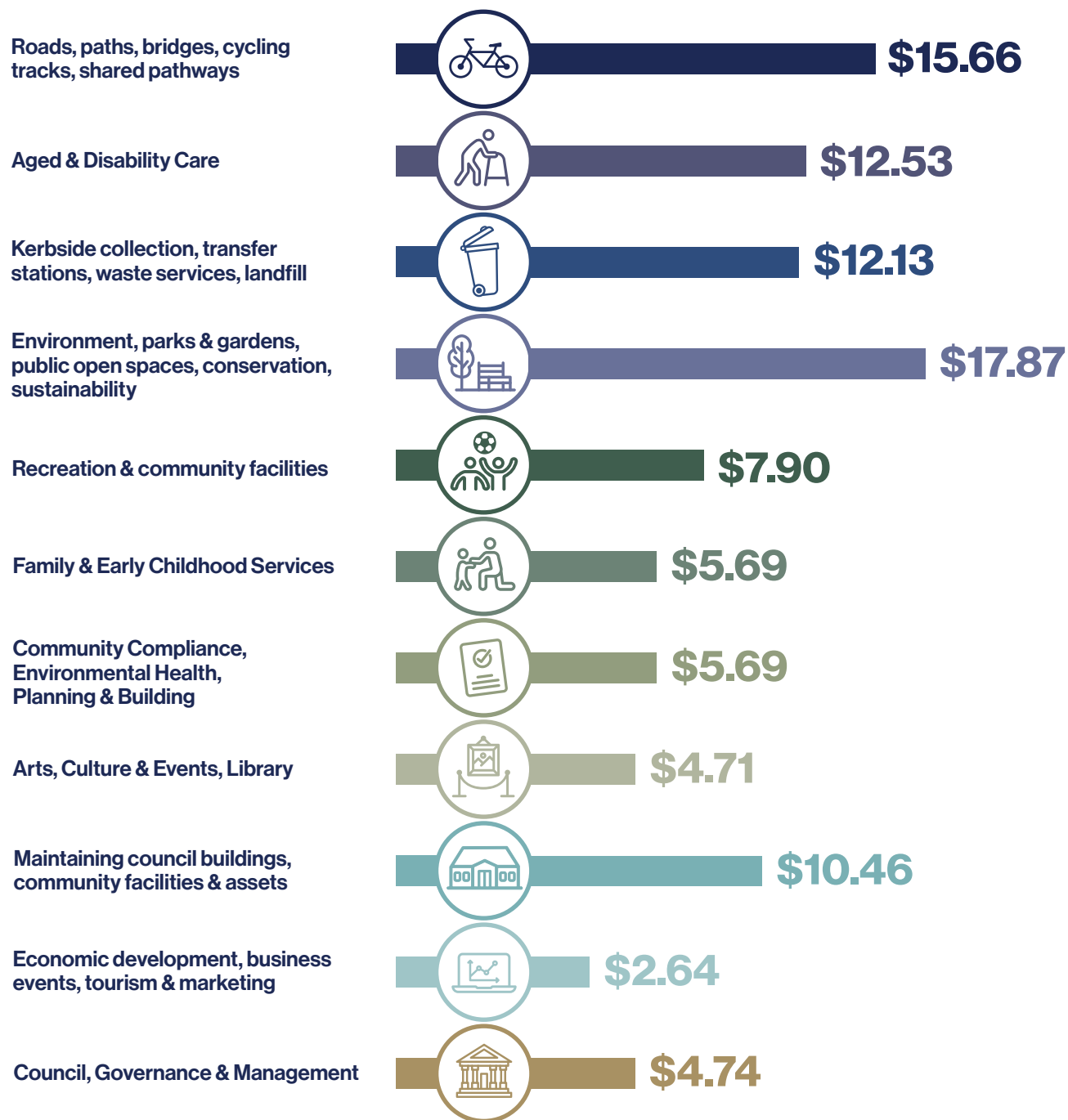
Cr Dean Rees  
**Mayor**

Brendan McGrath  
**Chief Executive Officer**

Rural City of Wangaratta

# Spending Snapshot 2021

per \$100

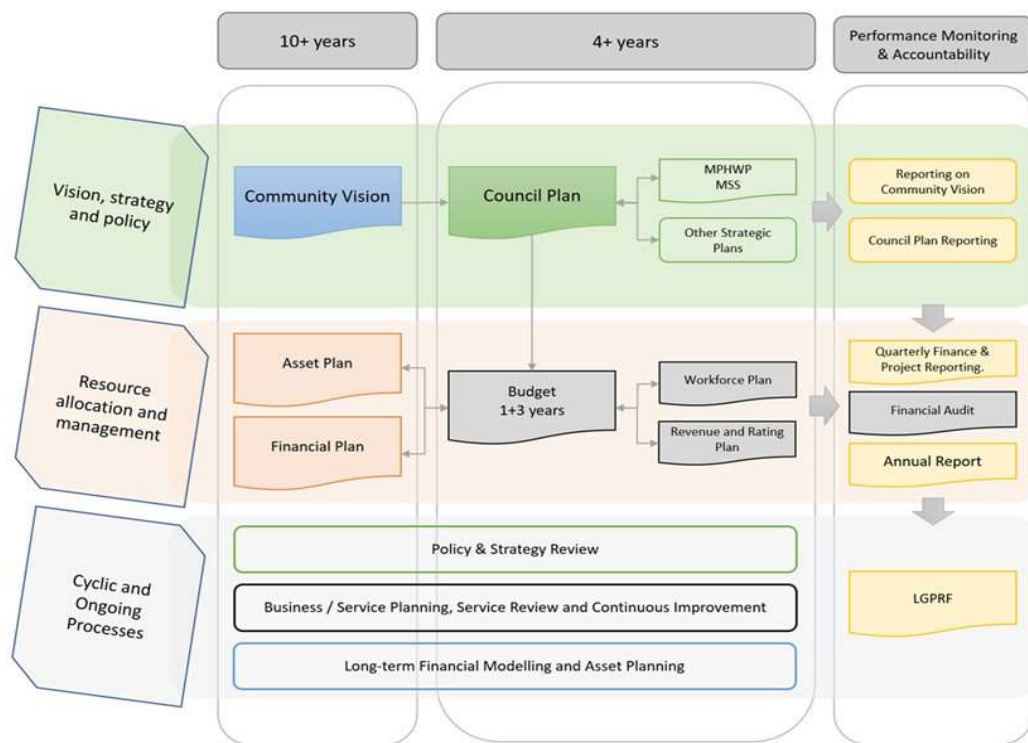


# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.



## 1.1.2 Key planning considerations

### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our Vision

*"We are an inclusive, courageous and compassionate community, who have built our future on a respectful balance between the urban and the rural. We are known for our natural beauty, access to opportunities and innovation, our resilience, and our community strength. We have a mature and healthy landscape that supports our wellbeing and forms a strong part of our identity. We are the place where everyone has the ability to engage, to prosper, to be supported, and to grow."*

### Our values

So that we can achieve extraordinary outcomes for our community we focus on the following values and behaviours as Councillors:

**Leadership** - We will show diligence and good governance when making decisions. We will accept responsibility for the consequences of those decisions.

**Engagement** - We will actively and openly consult with you. We strive to achieve effective governance and the best outcome for the community.

**Respect** - We will value the contribution and individuality of others. We aim to achieve an honest and healthy working relationship with all our citizens.

**Progression** - We aim to continually improve our performance. We strive for the highest standards and outcomes for our municipality.

## 1.3 Strategic objectives

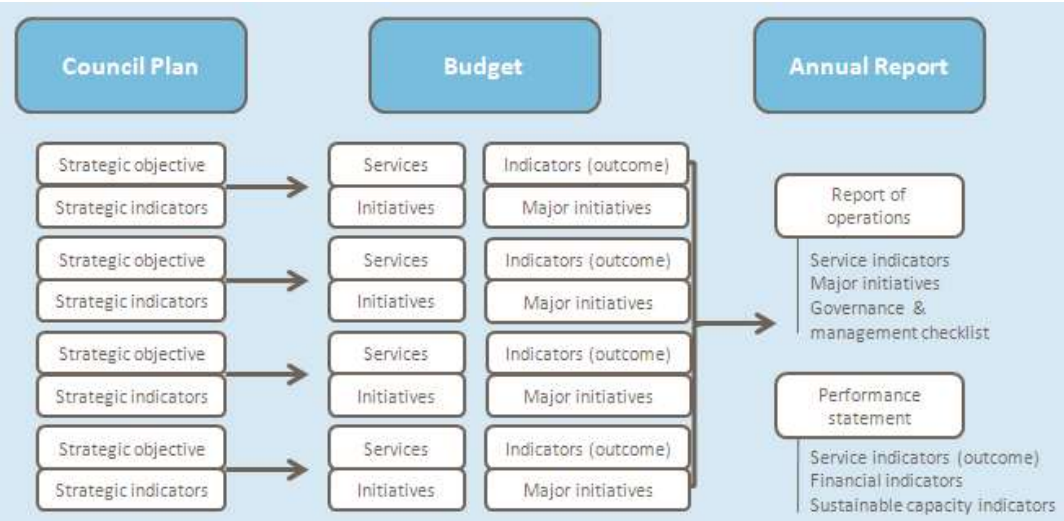
Council will deliver actions under six strategic objectives, contributing to the achievement of the Council Plan for the years 2021-2025. The following table sets out the five strategic goals as described in the Council Plan.

Strategic Objective	Description
Strengthening our Leadership	<p>We are a responsible and compassionate community, committed to working together to build a future based on our collective needs and priorities. We use our local experiences and wisdom to drive strategic decision making, support our leaders and make sure the things that are important to us happen.</p> <p>We value transparent and meaningful communication – we discuss the difficult and uncomfortable, whilst also celebrating our good.</p> <p>We prioritise building strong relationships with each other, and with the organisations and groups that will help us ensure we have access to the resources and services we need. As a community we recognise that we are stronger, and more sustainable when we work together.</p>

Strategic Objective	Description
Nurturing our Wellbeing	<p>Our people are our biggest asset, and everyone, at every age is an important and valued member of our community. We are committed to strengthening and creating opportunities for connection, creativity, and inclusion. We will open the door for everyone to local sporting, community and cultural initiatives that strengthen our collective sense of self and improve our wellbeing.</p> <p>The mental and physical health of everyone underpins how we build our communities, how we make decisions, and how we plan for our future. We protect ourselves and each other to ensure our homes and our connections allow us to become our best. We will work together to solve our own challenges, to support those in need, and to make our community safe.</p>
Valuing our Environment	<p>Our natural environment is part of our identity, our appeal, and our livelihood. Protecting and enhancing our natural assets are a critical part of what we value as a community, and we recognise that we need to work hard and courageously for our future. We know that ongoing education and strong environmental leadership are key to ensuring our positive impact.</p> <p>We have a collective responsibility to play a role in conservation, protection, and remediation of our environment. We prioritise minimising waste, champion renewable energy, actively respond to the impacts of climate change, and will enable the preservation of our surroundings. We will make decisions and take action to ensure the health and sustainability of our waterways, wildlife, vegetation, and landscapes. We know that what we do now, will ensure the strength of our environment for generations to come.</p>
Expanding the Economy	<p>We are a growing region with an expanding sense of opportunity, and we will capitalise on those possibilities for the benefit of all. Strategic economic development, revitalising key locations, establishing new industry partnerships and renewing our commitment to education and employment for young people are just the starting points. These initiatives, and others like them, will create new opportunities for local employment, create new social enterprises and facilitate a culture of innovation that will bring new people and businesses to the region.</p> <p>We value an economy that blends the rural with the urban. Our point of difference is how well we have done this. Our CBD is vibrant, interesting, and active and our rural communities are all uniquely prosperous and protected. We have a strong and sustainable future.</p>
Enhancing our Lifestyle	<p>For us, creating a liveable community means having the right balance. We love the feeling of being a country town, but highly value our ability to access services, events and opportunities that enhance our quality of life and bring us closer together. Together we are activating public spaces, increasing access to green spaces, and delivering a range of safe and welcoming amenities – like walking and cycling routes, that promote healthy living and enjoyment of the natural world. Reliable public transport is key to keeping our growing population mobile, so we are focused on improving the commuter experience. We will continue to acknowledge the Aboriginal and Torres Strait Islander culture that shapes our community and celebrate our diverse community through a range of cultural experiences.</p>
Growing with Integrity	<p>We know that our community is attractive and appealing to many people. We are accessible, affordable, inclusive, safe, and engaging and we have made it our priority to ensure we offer this to our new community members. Our planning puts people, families and community at the forefront of decision making and you can see that in the way our neighbourhoods, services and facilities have grown. We have welcomed new people, and they have become valued and integral members of our community.</p>

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

## 2.1 Strengthening our Leadership

We are a responsible and compassionate community, committed to working together to build a future based on our collective needs and priorities. We use our local experiences and wisdom to drive strategic decision making, support our leaders and make sure the things that are important to us happen.

We value transparent and meaningful communication – we discuss the difficult and uncomfortable, whilst also celebrating our good.

We prioritise building strong relationships with each other, and with the organisations and groups that will help us ensure we have access to the resources and services we need. As a community we recognise that we are stronger, and more sustainable when we work together.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Chief Executive and Support Staff	This area of governance includes the Chief Executive Officer and associated support.	<i>Exp</i>	620	636	628
		<i>Rev</i>	10	7	7
		<i>NET</i>	(611)	(629)	(621)
Corporate Services Management & Governance	Provides strategic advice, governance, and oversees our financial sustainability.	<i>Exp</i>	537	744	713
		<i>Rev</i>	13	15	0
		<i>NET</i>	(524)	(729)	(712)
Council	This service includes the Mayor and Councillors, support personnel and associated costs.	<i>Exp</i>	313	526	327
		<i>Rev</i>	3	30	-
		<i>NET</i>	(310)	(496)	(327)
Customer Service & Information Management	Provides services to the community to facilitate the processing of enquiries, payments and bookings. Information Management delivers records management enabling us to deliver services in a smart, productive and efficient way.	<i>Exp</i>	412	623	658
		<i>Rev</i>	- 0 -	0	-
		<i>NET</i>	(412)	(623)	(658)
Finance	Provides financial services to both internal and external customers including the management of Council's finances, payment of suppliers, raising and collection of rates and charges and valuation of properties throughout the municipality.	<i>Exp</i>	2,472	2,027	1,944
		<i>Rev</i>	1,873	984	901
		<i>NET</i>	(600)	(1,043)	(1,042)
IT Systems	Provides, supports and maintains reliable and cost effective information and computing systems, facilities and infrastructure	<i>Exp</i>	2,232	2,413	2,217
		<i>Rev</i>	39	-	-
		<i>NET</i>	(2,193)	(2,413)	(2,217)
Media and Communications	Provides information to the community on Council activities and achievements through a variety of media.	<i>Exp</i>	271	257	243
		<i>Rev</i>	-	-	-
		<i>NET</i>	(271)	(257)	(243)
People & Governance	Designs and implements relevant frameworks to deliver people & culture, payroll, occupational health & safety, risk and governance services. Provides strategic and governance support to the organisation for business planning and reporting and strategic risk management.	<i>Exp</i>	1,266	2,823	1,460
		<i>Rev</i>	23	1,519	-
		<i>NET</i>	(1,244)	(1,304)	(1,460)

## Major Initiatives

- 1) Delivery of the Customer Experience Strategy
- 2) Implementation of the *Local Government Act 2020*, including the Workforce Plan and Financial Plan
- 3) Implementation of the *Gender Equity Act 2020*, including Gender Impact Assessment and Gender Equality Action Plans
- 4) Implementation of the ICT Strategy
- 5) Ongoing delivery of the Financial Sustainability Program

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Council	Consultation and engagement (Council decisions made and implemented with community input)	55	56	60
Council	Satisfaction (Councils make and implement decisions in the best interests of the community)	52	52	55
Council	Transparency (Council decisions made at a meeting of Council, or at a meeting of a delegated committee consisting only of Councillors, in an open and transparent manner)	3.5%	4.0%	4.0%
Council	Attendance (Councillors represent the views of their constituents and allow decisions to take place by attending meetings)	98%	98%	98%
Council	Service cost (Councillors perform their governance role in a cost-efficient manner)	\$44,221	\$42,627	\$46,664
Governance	Satisfaction with informing the community	60	60	63
Communications & Customer Services	Average number of days to close a customer request	5	6	14

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.2 Nurturing our Wellbeing

Our people are our biggest asset, and everyone, at every age is an important and valued member of our community. We are committed to strengthening and creating opportunities for connection, creativity, and inclusion. We will open the door for everyone to local sporting, community and cultural initiatives that strengthen our collective sense of self and improve our wellbeing.

The mental and physical health of everyone underpins how we build our communities, how we make decisions, and how we plan for our future. We protect ourselves and each other to ensure our homes and our connections allow us to become our best. We will work together to solve our own challenges, to support those in need, and to make our community safe.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Aged & Community Care	Provides a range of services for the aged and disabled including home delivered meals, personal care, transport, dementia care and home maintenance and packaged care.	<i>Exp</i>	6,881	7,028	7,914
		<i>Rev</i>	8,045	7,822	8,188
		<i>NET</i>	1,164	794	274
Cemetery	Operation of public cemetery facilities in Wangaratta.	<i>Exp</i>	261	267	304
		<i>Rev</i>	283	303	319
		<i>NET</i>	22	37	15
Community Compliance	Provides staff at school crossings, animal management services and provides education, regulation and enforcement of Local Laws including parking and other compliance activities and manages the Aerodrome.	<i>Exp</i>	1,755	1,637	1,656
		<i>Rev</i>	787	858	1,144
		<i>NET</i>	(968)	(778)	(512)
Community Wellbeing	Provides strategic community planning.	<i>Exp</i>	770	1,281	1,109
		<i>Rev</i>	-	-	-
		<i>NET</i>	(770)	(1,281)	(1,109)
Environmental Health	Protects the community's health and well-being by coordinating food safety support and immunisation programs, septic tanks and Tobacco Act activities. The service also works to rectify any public health concerns.	<i>Exp</i>	303	420	392
		<i>Rev</i>	213	129	231
		<i>NET</i>	(90)	(291)	(161)
Family & Early Childhood Services	Provides family oriented support services including pre- schools, maternal and child health, child care and family day care.	<i>Exp</i>	3,590	3,747	3,593
		<i>Rev</i>	3,306	3,628	4,406
		<i>NET</i>	(284)	(120)	813
Wangaratta Sports & Aquatic Centre	Provides sports, group fitness and aquatics facilities, programs and events for all the community .	<i>Exp</i>	4	2,391	3,762
		<i>Rev</i>	-	939	2,508
		<i>NET</i>	(4)	(1,452)	(1,254)



## Major Initiatives

- 1) Progression of the Grit and Resilience Program
- 2) Design delivery of Wangaratta Parklands Precinct Masterplan to ensure grant readiness
- 3) Delivery of the Public Health and Wellbeing Plan
- 4) Wangaratta Sports and Aquatic Centre in full operation
- 5) Implementation of the Walking & Cycling Strategy
- 6) Delivery of the Community Access and Inclusion Plan
- 7) Delivery of community grants program
- 8) Development of the Municipal Early Years Plan
- 9) Development of Council's Age Friendly Strategy

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Aged & Community Care	Number of Home Care clients	759	950	1,000
Community Compliance	Timeliness (Councils act in response to animal management related requests in a timely manner)	4.63	5	5
Community Compliance	Service standard - animals reclaimed (Council registers all animals in the municipal district in	55%	60%	60%
Community Compliance	Service standard - animals rehomed (Council registers all animals in the municipal district in	108%	100%	100%
Community Compliance	Service cost (animal management service is delivered in a cost-efficient manner)	\$16.83	\$17.00	\$18.00
Community Compliance	Health and safety (animal management service protects the health and safety of animals, humans	0	100%	100%
Environmental Health	Service standard (food safety service is provided in accordance with legislative requirements)	102%	100%	100%
Environmental Health	Timeliness (Councils take action in response to food complaints in a timely manner)	4.5	2	2
Environmental Health	Service cost (food safety service is delivered in a cost-efficient manner)	\$281	\$229	\$421
Environmental Health	Health and safety (food safety service protects public health by preventing the sale of unsafe	79%	85%	85%
Environmental Health	Participation in immunisation programs	98%	95%	95%
Family & Early Childhood Services	Service standard (MCH service is provided in accordance with agreed standards)	81%	85%	85%
Family & Early Childhood Services	Service cost (MCH service is delivered in a cost-efficient manner)	\$60.82	\$74.00	\$75.00
Family & Early Childhood Services	Satisfaction (clients satisfied with the MCH service)	102%	100%	100%
Family & Early Childhood Services	Participation - children (Councils promote healthy outcomes for children and their families)	81%	85%	85%
Family & Early Childhood Services	Participation - Aboriginal children (Councils promote healthy outcomes for children and their families)	85%	85%	85%

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Wangaratta Sports & Aquatic Centre	Utilisation (aquatic facilities are safe, accessible and well utilised)	9.81	5	10
Wangaratta Sports & Aquatic Centre	Service standard (aquatic facilities are inspected by a qualified officer)	0	1	1
Wangaratta Sports & Aquatic Centre	Service cost (provision of aquatic facilities is undertaken in a cost-efficient manner)	\$1.47	\$6.65	\$6.77

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.3 Valuing our Environment

Our natural environment is part of our identity, our appeal, and our livelihood. Protecting and enhancing our natural assets are a critical part of what we value as a community, and we recognise that we need to work hard and courageously for our future. We know that ongoing education and strong environmental leadership are key to ensuring our positive impact.

We have a collective responsibility to play a role in conservation, protection, and remediation of our environment. We prioritise minimising waste, champion renewable energy, actively respond to the impacts of climate change, and will enable the preservation of our surroundings. We will make decisions and take action to ensure the health and sustainability of our waterways, wildlife, vegetation, and landscapes. We know that what we do now, will ensure the strength of our environment for generations to come.

## Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Emergency Management & Response	Designs and implements the emergency management plans for Council and coordinates activities and provides support during emergency events.	<i>Exp</i>	2,347	1,646	209
		<i>Rev</i>	798	2,746	60
		<i>NET</i>	(1,549)	1,101	(149)
Environmental Services	Develops environmental policy, coordinates and implements environmental projects to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority for Council.	<i>Exp</i>	637	1,326	730
		<i>Rev</i>	90	799	62
		<i>NET</i>	(547)	(528)	(669)
Waste	Provides kerbside collections of garbage, recyclables and organics. Operates Bowser landfill and organics processing plant.	<i>Exp</i>	4,853	5,072	5,486
		<i>Rev</i>	4,798	3,324	2,402
		<i>NET</i>	(55)	(1,749)	(3,084)

## Major Initiatives

- 1) Environmental Sustainability Strategy 2020-25 Action Plan
- 2) Implementation of the Waste Management Strategy
- 3) Deliver our roadside weed management program
- 4) Expansion of the Organics Processing Facility maturation pad

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Waste	Waste diversion (amount of waste diverted from landfill is maximised)	62%	64%	65%
Waste	Satisfaction (users are satisfied with the waste collection system)	156	150	150
Waste	Service standard (kerbside collection bins are collected as planned)	6.9	6	6
Waste	Service cost (kerbside garbage collection service is delivered in a cost-efficient manner)	\$120.19	\$127.40	\$135.05
Waste	Service cost (kerbside recycling collection service is delivered in a cost-efficient manner)	\$65.57	\$69.50	\$73.67
Waste	Council performance on Waste Management	68	70	72
Environmental services	% change in Greenhouse gas emissions from council owned buildings, street lighting and fuel/vehicle use	-15%	-3%	-5%
Environmental services	Number of native plants planted in the municipality	6,839	5,000	5,000
Environmental services	Performance on environmental sustainability	62	64	65

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.4 Expanding our Economy

We are a growing region with an expanding sense of opportunity, and we will capitalise on those possibilities for the benefit of all. Strategic economic development, revitalising key locations, establishing new industry partnerships and renewing our commitment to education and employment for young people are just the starting points. These initiatives, and others like them, will create new opportunities for local employment, create new social enterprises and facilitate a culture of innovation that will bring new people and businesses to the region. We value an economy that blends the rural with the urban. Our point of difference is how well we have done this. Our CBD is vibrant, interesting, and active and our rural communities are all uniquely prosperous and protected. We have a strong and sustainable future.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Economic Development & Tourism	Assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. Provides support to tourism operators.	<i>Exp</i>	1,105	1,078	1,166
		<i>Rev</i>	1,998	1,486	1,036
		<i>NET</i>	893	408	(130)

### Major Initiatives

- 1) Implementation of the Economic Development and Tourism Strategy
- 2) Completion of the Ned Kelly Glenrowan Project
- 3) Commencement of the King Valley Prosecco Road Development Plan
- 4) Implementation of Visitor Service Review
- 5) Participation in Tourism North East (TNE) programs
- 6) Attract new industries and businesses
- 7) Support the Start Up Shake Up program

### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Economic Development & Tourism	Performance on business, community development and tourism	61	62	63
Economic Development & Tourism	Percentage increase in Visit Wangaratta website visits	New	New	10%
Economic Development & Tourism	Percentage change in Cycle Tourism along Rail Trail	31%	5%	5%
Livestock Exchange	Service cost	\$74,360	Surplus	Surplus

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.5 Enhancing our Lifestyle

For us, creating a liveable community means having the right balance. We love the feeling of being a country town, but highly value our ability to access services, events and opportunities that enhance our quality of life and bring us closer together. Together we are activating public spaces, increasing access to green spaces, and delivering a range of safe and welcoming amenities – like walking and cycling routes, that promote healthy living and enjoyment of the natural world. Reliable public transport is key to keeping our growing population mobile, so we are focused on improving the commuter experience. We will continue to acknowledge the Aboriginal and Torres Strait Islander culture that shapes our community and celebrate our diverse community through a range of cultural experiences.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Attractions & Events	Provides events for the municipality and cultural development.	<i>Exp</i>	586	346	374
		<i>Rev</i>	69	73	3
		<i>NET</i>	(518)	(273)	(371)
Library Services	Provides a public library with customer focused service that caters for the cultural and educational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	<i>Exp</i>	746	770	911
		<i>Rev</i>	317	318	297
		<i>NET</i>	(428)	(452)	(614)
Wangaratta Gallery	Provides a varied program of arts and cultural events and activities. It also plans and develops arts and cultural facilities and infrastructure and develops policies and strategies to facilitate art practice.	<i>Exp</i>	467	529	554
		<i>Rev</i>	93	195	73
		<i>NET</i>	(374)	(334)	(480)
Wangaratta Performing Arts & Convention Centre	Provides theatre services including technical staging advice and performance operations, facilities for presentations and exhibitions of works by local artists, function and catering services and a café.	<i>Exp</i>	1,103	1,092	1,138
		<i>Rev</i>	629	489	541
		<i>NET</i>	(474)	(603)	(597)
Youth Services	Provides youth development programs and supports youth health wellbeing.	<i>Exp</i>	112	124	138
		<i>Rev</i>	23	32	27
		<i>NET</i>	(89)	(92)	(112)
Projects & Recreation	Prepares policies and strategies relating to open space and recreation throughout the municipality. It also supports community projects and programs.	<i>Exp</i>	2,175	1,914	1,286
		<i>Rev</i>	471	1,183	342
		<i>NET</i>	(1,705)	(730)	(944)
Field Services	Provides road and bridge maintenance, street and footpath cleaning, drainage, walking/ cycling path, sports ground and parks and garden maintenance. It also provides street cleaning, leaf collection, weed removal, and street litter bins throughout the municipality.	<i>Exp</i>	6,949	5,342	6,372
		<i>Rev</i>	290	706	367
		<i>NET</i>	(6,659)	(4,636)	(6,005)

## Major Initiatives

- 1) Ongoing Event Strategy implementation
- 2) Street tree infill and renewal program
- 3) Development of the Creative Precinct Masterplan
- 4) Plan and delivery significant play destinations including Apex park and King Valley playgrounds
- 5) Delivery of the annual gravel resheeting program
- 6) Improve and grow pathway network
- 7) Delivery road reseal and reconstruction programs

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Library Services	Participation (library resources are free, accessible and well utilised)	13.6%	9.5%	14%
Library Services	Utilisation (library services are well utilised)	2.7	1.8	2.2
Library Services	Resource currency (libraries have new resources available to members)	58.7%	56%	56%
Library Services	Service cost (delivery of library services is undertaken in a cost-efficient manner)	\$25.71	\$21.95	\$24.49
Wangaratta Gallery	Number of attendees at the Wangaratta Art Gallery	24,426	18,500	32,000
Wangaratta Performing Arts & Convention Centre	Number of tickets sold through the Wangaratta Performing Arts & Convention Centre	15,777	7,997	18,500
Wangaratta Performing Arts & Convention Centre	Number of conferences and conventions at the Performing Arts & Convention Centre	149	53	100
Cultural Development	Performance on community and cultural activities	69	70	72
Field Services	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	57	58	60
Field Services	Satisfaction of use (road users are satisfied with the sealed local road network)	28	28	25
Field Services	Condition (sealed local roads are maintained at the adopted condition standard)	97.4%	97%	97%
Field Services	Service cost - reconstruction (renewal and maintenance of sealed local roads are undertaken in a cost-efficient manner)	\$0	\$100.61	\$105.64
Field Services	Service cost - resealing (renewal and maintenance of sealed local roads are undertaken in a cost-efficient manner)	\$4.78	\$4.88	\$4.98



## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Field Services	Performance on the condition of local streets and footpaths	58	59	62
Field Services	Performance on maintenance of unsealed roads	48	52	52

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.6 Growing with Integrity

We know that our community is attractive and appealing to many people. We are accessible, affordable, inclusive, safe, and engaging and we have made it our priority to ensure we offer this to our new community members. Our planning puts people, families and community at the forefront of decision making and you can see that in the way our neighbourhoods, services and facilities have grown. We have welcomed new people, and they have become valued and integral members of our community.

## Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Development Services Management	Provides strategic direction to the Development Services directorate.	<i>Exp</i>	573	590	600
		<i>Rev</i>	-	-	-
		<i>NET</i>	(573)	(590)	(600)
Infrastructure Management	Provides strategic direction to the Infrastructure Services directorate	<i>Exp</i>	617	777	673
		<i>Rev</i>	- -	15	-
		<i>NET</i>	(617)	(792)	(673)
Infrastructure Planning & Delivery	Prepares long term management programs for Council's assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. Undertakes the design, tendering, contract management and supervision of Council's capital works program.	<i>Exp</i>	3,722	4,745	3,483
		<i>Rev</i>	202	1,337	265
		<i>NET</i>	(3,520)	(3,409)	(3,218)
Planning & Building	The Planning service (including statutory planning) processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit. The Building service provides statutory building services to the community.	<i>Exp</i>	1,277	1,434	1,555
		<i>Rev</i>	907	893	836
		<i>NET</i>	(371)	(540)	(720)

## Major Initiatives

- 1) Ongoing implementation of the Marketing & Branding Strategy
- 2) Reconstruction of Mackay Street
- 3) Completion of the Planning Scheme Review
- 4) Continued implementation of Council's Asset Data, Condition and Renewal Policy
- 5) Completion of the Building Services Review

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Planning & Building	Service standard (planning application processing and decisions are in accordance with legislative requirements)	82.03%	87%	82%
Planning & Building	Timeliness (Council planning application processing and decisions are carried out in a timely manner)	46	44	55
Planning & Building	Service cost (planning application processing and decisions are carried out in a cost-efficient manner)	\$2,272	\$2,300	\$2,300
Planning & Building	Decision making (planning application processing and decisions are consistent with the local planning scheme)	83.33%	80%	80%
Planning & Building	Number of building permits for new dwellings issued within the municipality	151	150	150
Planning & Building	Number of new housing lots released in the municipality	179	150	150
Planning & Building	Performance on planning and building permits	54	60	60
Infrastructure	Value of infrastructure per head of municipal population	\$17,748	\$20,410	\$20,648

\* refer to table in section 2.7 for information on the calculation of Service Performance Outcome Indicators

## 2.7 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Council	Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement (community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Council	Satisfaction (Councils make and implement decisions in the best interests of the community)	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the best interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the best interests of the community
Council	Transparency (Council decisions made at a meeting of Council, or at a meeting of a delegated committee consisting only of Councillors, in an open and transparent manner)	Council resolutions made at meetings closed to the public (percentage of Council resolutions made at a meeting of Council, or at a meeting of a delegated committee consisting only of Councillors, closed to the public under section 66(1) of the Act)	Number of Council resolutions made at meetings of Council, or at meetings of a delegated committee consisting only of Councillors, closed to the public / Number of Council resolutions made at meetings of Council or at meetings of a delegated committee consisting only of Councillors x 100
Council	Attendance (Councillors represent the views of their constituents and allow decisions to take place by attending meetings)	Councillor attendance at Council meetings (percentage of attendance at Council meetings by Councillors)	The sum of the number of Councillors who attended each Council meeting / (Number of Council meetings) × (Number of Councillors elected at the last Council general election) x 100
Council	Service cost (Councillors perform their governance role in a cost-efficient manner)	Cost of elected representation (direct cost of delivering Council's governance service per Councillor)	Direct cost of the governance service / Number of Councillors elected at the last Council general election
Council	Satisfaction with informing the community	Satisfaction with informing the community (community satisfaction rating out of 100 with how Council has performed on informing the community)	Community satisfaction rating out of 100 with how Council has performed on informing the community

Service	Indicator	Performance Measure	Computation
Communications & Customer Services	Average number of days to close a customer request	Average number of days to close a customer request	(Number of days to close a customer request / Number of customer requests) x100
Aged & Community Care	Number of Home Care clients	Total number of Home Care clients	Total number of Home Care clients (annual)
Community Compliance	Timeliness (Councils act in response to animal management related requests in a timely manner)	Time taken to action animal requests (average number of days it takes for Council to action animal management related requests)	Number of days between receipt and first response action for all animal management related requests / Number of animal management related requests
Community Compliance	Service standard - animals reclaimed (Councils register all animals in the municipal district in accordance with the Domestic Animals Act 1994)	Animals reclaimed (percentage of collected registrable animals under the Domestic Animals Act 1994 reclaimed)	Number of animals reclaimed / Number of animals collected x 100
Community Compliance	Service standard - animals rehomed (Councils register all animals in the municipal district in accordance with the Domestic Animals Act 1994)	Animals rehomed (percentage of collected registrable animals under the Domestic Animals Act 1994 rehomed)	Number of animals rehomed / Number of animals collected x 100
Community Compliance	Service cost (animal management service is delivered in a cost-efficient manner)	Cost of animal management service (direct cost of the animal management service per head of population)	Direct cost of the animal management service / Population
Community Compliance	Health and safety (animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions (percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Environmental Health	Service standard (food safety service is provided in accordance with legislative requirements)	Food safety assessments (percentage of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment)	Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984 x 100

Service	Indicator	Performance Measure	Computation
Environmental Health	Timeliness (Councils take action in response to food complaints in a timely manner)	Time taken to action food complaints (average number of days it takes for Council to action food complaints received from members of the public about the safety or handling of food for sale)	Number of days between receipt and first response action for all food complaints / Number of food complaints
Environmental Health	Service cost (food safety service is delivered in a cost-efficient manner)	Cost of food safety service (direct cost of the food safety service per food premises registered by Council, or for which Council has received notification, during the financial year)	Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984
Environmental Health	Health and safety (food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises x 100
Environmental Health	Participation in immunisation programs	% of children receiving immunisation in accordance with the Victorian Immunisation Schedule	[Number of children immunised (in the year) / Number of children enrolled in the Victorian Immunisation Schedule] x100
Family & Early Childhood Services	Service standard (MCH service is provided in accordance with agreed standards)	Infant enrolments in the MCH service (percentage of infants enrolled in the MCH service)	Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received x 100
Family & Early Childhood Services	Service cost (MCH service is delivered in a cost-efficient manner)	Cost of the MCH service (cost of the MCH service per hour of service delivered)	Cost of the MCH service / Hours worked by MCH nurses
Family & Early Childhood Services	Satisfaction (clients satisfied with the MCH service)	Participation in 4-week key age and stage visit (percentage of infants enrolled in the MCH service who receive the 4-week key age and stage visit)	Number of 4-week key age and stage visits / Number of birth notifications received x 100

Service	Indicator	Performance Measure	Computation
Family & Early Childhood Services	Participation - children (Councils promote healthy outcomes for children and their families)	Participation in the MCH service (percentage of children enrolled who participate in the MCH service)	Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service x 100
Family & Early Childhood Services	Participation - Aboriginal children (Councils promote healthy outcomes for children and their families)	Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)	Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service x 100
Wangaratta Sports & Aquatic Centre	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Wangaratta Sports & Aquatic Centre	Service standard (aquatic facilities are inspected by a qualified officer)	Health inspections of aquatic facilities (number of inspections by an authorised officer within the meaning of the Public Health and Wellbeing Act carried out per Council aquatic facility)	Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities
Wangaratta Sports & Aquatic Centre	Service cost (provision of aquatic facilities is undertaken in a cost-efficient manner)	Cost of aquatic facilities (direct cost less any income received from providing aquatic facilities per visit)	Direct cost of aquatic facilities less income received / Number of visits to aquatic facilities
Waste	Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill (percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins x 100
Waste	Satisfaction (users are satisfied with the waste collection system)	Kerbside bin collection requests (number of kerbside bin collection requests per 1000 kerbside bin collection households)	Number of kerbside garbage and recycling bin collection requests / Number of kerbside bin collection households x 1000
Waste	Service standard (kerbside collection bins are collected as planned)	Kerbside collection bins missed (number of kerbside collection bins missed per 10 000 scheduled kerbside collection bin lifts)	Number of kerbside garbage and recycling collection bins missed / Number of scheduled kerbside garbage and recycling collection bin lifts x 10000



Service	Indicator	Performance Measure	Computation
Waste	Service cost (kerbside garbage collection service is delivered in a cost-efficient manner)	Cost of kerbside garbage collection service (direct cost of the kerbside garbage bin collection service per kerbside garbage collection bin)	Direct cost of the kerbside garbage bin collection service / Number of kerbside garbage collection bins
Waste	Service cost (kerbside recycling collection service is delivered in a cost-efficient manner)	Cost of kerbside recycling bin collection service (direct cost of the kerbside recycling bin collection service per kerbside recycling collection bin)	Direct cost of the kerbside recycling bin collection service / Number of kerbside recycling collection bins
Waste	Council performance on Waste Management	Satisfaction with waste management (community satisfaction rating out of 100 with how Council has performed on Waste Management)	Community satisfaction rating out of 100 with how Council has performed on Waste Management
Environmental Services	% change in Greenhouse Gas emissions from council owned buildings, street lighting and fuel/vehicle use	% change in greenhouse gas emissions	(Greenhouse gas emissions this year / greenhouse gas emissions in 2020/21) - 1
Environmental Services	Number of native plants planted in the municipality	Number of native plants planted within the municipality	Number of native plants planted within the natural reserves and pathways in the municipality
Environmental Services	Performance on environmental sustainability	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on environmental sustainability)	Community satisfaction rating out of 100 with how Council has performed on environmental sustainability
Economic Development & Tourism	Performance on business, community development and tourism	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on business, community development and tourism)	Community satisfaction rating out of 100 with how Council has performed on business, community development and tourism
Economic Development & Tourism	Percentage increase in Visit Wangaratta website visits	% increase in total visits to the Visit Wangaratta website	[(Total number of hits to Visit Wangaratta website this year)-(Total Number of hits to the Visit Wangaratta website in 2020/21)]/100

Service	Indicator	Performance Measure	Computation
Economic Development & Tourism	Percentage change in Cycle Tourism along Rail Trails	% increase in cyclists utilising the Rail Trails within the municipality	$\frac{[(\text{Number of bicycles passing counters situated on Rail Trails this year}) - (\text{Number of bicycles passing counters situated on Rail Trails in 2020/21})]}{100}$
Livestock Exchange	Service cost	Wangaratta Livestock Exchange year full-year financial position	Operating surplus or deficit for Wangaratta Livestock Exchange
Library Services	Participation (library resources are free, accessible and well utilised)	Active library borrowers (percentage of the population that are active library borrowers)	$\frac{\text{The sum of the number of active library borrowers in the last 3 financial years}}{\text{The sum of the population in the last 3 financial years}} \times 100$
Library Services	Utilisation (library services are well utilised)	Physical library collection usage (number of physical library collection item loans per physical library collection item)	$\frac{\text{Number of physical library collection item loans}}{\text{Number of physical library collection items}}$
Library Services	Resource currency (libraries have new resources available to members)	Recently purchased library collection (percentage of the library collection that has been purchased in the last 5 years)	$\frac{\text{Number of library collection items purchased in the last 5 years}}{\text{Number of library collection items}} \times 100$
Library Services	Service cost (delivery of library services is undertaken in a cost-efficient manner)	Cost of library service (direct cost of the library service per head of population)	$\frac{\text{Direct cost of the library service}}{\text{Population}}$
Wangaratta Gallery	Number of attendees at the Wangaratta Art Gallery	Number of attendees at the Wangaratta Art Gallery	Number of attendees at the Wangaratta Art Gallery (annual)
Wangaratta Performing Arts & Convention Centre	Number of tickets sold through the Wangaratta Performing Arts & Convention Centre	Number of ticket sales for WPACC	Total number of ticket sales for WPACC (annual)
Wangaratta Performing Arts & Convention Centre	Number of conferences and conventions at the Performing Arts & Convention Centre	Number of conferences and conventions held at the WPACC (annual)	Number of conferences and conventions held at the WPACC (annual)
Cultural Development	Performance on community and cultural activities	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on community and cultural activities)	Community satisfaction rating out of 100 with how Council has performed on community and cultural activities

Service	Indicator	Performance Measure	Computation
Field Services	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Field Services	Satisfaction of use (road users are satisfied with the sealed local road network)	Sealed local road requests (number of sealed local road requests per 100 kilometres of sealed local road)	Number of sealed local road requests / Kilometres of sealed local roads x 100
Field Services	Condition (sealed local roads are maintained at the adopted condition standard)	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads x 100
Field Services	Service cost - reconstruction (renewal and maintenance of sealed local roads are undertaken in a cost-efficient manner)	Cost of sealed local road reconstruction (direct reconstruction cost per square metre of sealed local roads reconstructed)	Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed
Field Services	Service cost - resealing (renewal and maintenance of sealed local roads are undertaken in a cost-efficient manner)	Cost of sealed local road resealing (direct resealing cost per square metre of sealed local roads resealed)	Direct cost of sealed local road resealing / Square metres of sealed local roads resealed
Field Services	Performance on the condition of local streets and footpaths	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on the condition of local streets and footpaths)	Community satisfaction rating out of 100 with how Council has performed on the condition of local streets and footpaths
Field Services	Performance on maintenance of unsealed roads	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on the maintenance of unsealed roads)	Community satisfaction rating out of 100 with how Council has performed on the maintenance of unsealed roads in the local area
Planning & Building	Service standard (planning application processing and decisions are in accordance with legislative requirements)	Planning applications decided within the relevant required time (percentage of planning application decisions made within the relevant required time)	Number of planning application decisions made within the relevant required time / Number of planning application decisions made x 100

Service	Indicator	Performance Measure	Computation
Planning & Building	Timeliness (Council planning application processing and decisions are carried out in a timely manner)	Time taken to decide planning applications (median number of days between receipt of a planning application and a decision on the application)	The median number of days between receipt of a planning application and a decision on the application
Planning & Building	Service cost (planning application processing and decisions are carried out in a cost-efficient manner)	Cost of statutory planning service (direct cost of the statutory planning service per planning application)	Direct cost of the statutory planning service / Number of planning applications received
Planning & Building	Decision making (planning application processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications x 100
Planning & Building	Number of building permits for new dwellings issued within the municipality	Number of building permits issued within growth areas	Number of building permits issued within growth areas
Planning & Building	Number of new housing lots released in the municipality	Number of housing lots released in the municipality	Number of housing lots released in the municipality
Planning & Building	Performance on planning and building permits	Community satisfaction (community satisfaction rating out of 100 with how Council has performed on planning and building permits)	Community satisfaction rating out of 100 with how Council has performed on planning and building permits
Infrastructure	Value of infrastructure per head of municipal population	Value of infrastructure per head of municipal population	Value of infrastructure assets / municipal population

## 2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Strengthening our Leadership	7,281	8,190	909
Nurturing our Wellbeing	1,934	18,729	16,796
Valuing our Environment	3,902	6,425	2,523
Expanding the Economy	130	1,166	1,036
Enhancing our Lifestyle	8,454	10,103	1,649
Growing with Integrity	5,211	6,311	1,101
<b>Total</b>	<b>26,911</b>	<b>50,924</b>	<b>24,013</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	17,256		
Finance costs	669		
Others	994		
<b>Deficit before funding sources</b>	<b>45,829</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	(36,422)		
Grants from capital projects	(8,647)		
Major grants	(7,493)		
Non-monetary contributions	(1,700)		
<b>Operating surplus/(deficit) for the year</b>	<b>8,433</b>		
<b>Less</b>			
Capital grants - non-recurring	(7,093)		
Capital contributions	(100)		
Capital contributions	(1,700)		
<b>Underlying surplus/(deficit) for the year</b>	<b>(461)</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources



## Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	35,358	<b>36,512</b>	38,038	39,345	40,631
Statutory fees and fines	4.1.2	1,009	<b>1,264</b>	1,289	1,315	1,371
User fees	4.1.3	10,169	<b>11,949</b>	12,188	12,432	12,680
Grants - Operating	4.1.4	21,355	<b>16,681</b>	16,393	16,721	17,056
Grants - Capital	4.1.4	11,206	<b>8,647</b>	13,373	6,559	3,878
Contributions - monetary	4.1.5	1,076	<b>215</b>	-	-	-
Contributions - non-monetary	4.1.5	1,824	<b>1,700</b>	1,703	1,738	1,772
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		204	<b>181</b>	-	-	-
Fair value adjustments for investment property		-	<b>0</b>	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	<b>0</b>	-	-	-
Other income	4.1.6	2,627	<b>202</b>	395	386	373
<b>Total income</b>		<b>84,828</b>	<b>77,351</b>	<b>83,380</b>	<b>78,495</b>	<b>77,760</b>
<b>Expenses</b>						
Employee costs	4.1.7	26,571	<b>28,363</b>	28,930	29,509	30,099
Materials and services	4.1.8	26,909	<b>22,172</b>	22,115	22,529	23,210
Depreciation	4.1.9	16,044	<b>16,059</b>	18,656	19,427	19,994
Amortisation - intangible assets	4.1.10	940	<b>940</b>	-	-	-
Amortisation - right of use assets	4.1.11	243	<b>256</b>	218	144	95
Bad and doubtful debts		-	-	-	-	-
Borrowing costs	4.1.12	689	<b>669</b>	775	719	662
Finance Costs - leases		33	<b>24</b>	14	7	2
Other expenses	4.1.13	435	<b>436</b>	444	453	462
<b>Total expenses</b>		<b>71,862</b>	<b>68,918</b>	<b>71,154</b>	<b>72,788</b>	<b>74,525</b>
<b>Surplus/(deficit) for the year</b>		<b>12,965</b>	<b>8,433</b>	<b>12,226</b>	<b>5,707</b>	<b>3,236</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		-	-	-	-	-
/(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)</b>		-	-	-	-	-
<b>Total comprehensive result</b>		<b>12,965</b>	<b>8,433</b>	<b>12,226</b>	<b>5,707</b>	<b>3,236</b>

## Balance Sheet

For the four years ending 30 June 2025

		Forecast Actual	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		20,426	17,818	14,864	11,063	11,755
Trade and other receivables		9,281	9,415	9,559	9,719	9,875
Other financial assets		1,546	1,516	1,485	1,455	1,426
Inventories		-	-	-	-	-
Non-current assets classified as held for sale		979	105	105	105	105
Other assets		426	426	426	426	426
<b>Total current assets</b>	4.2.1	32,659	29,280	26,439	22,768	23,588
<b>Non-current assets</b>						
Trade and other receivables		10	10	10	10	10
Other financial assets						
Investments in associates, joint arrangement and subsidiaries						
Property, infrastructure, plant & equipment		595,717	602,665	618,525	621,429	620,783
Right-of-use assets	4.2.4	713	457	239	95	-
Investment property		-	-	-	-	-
Intangible assets		2,501	2,501	2,501	2,501	2,501
<b>Total non-current assets</b>	4.2.1	598,941	605,633	621,274	624,034	623,294
<b>Total assets</b>		631,600	634,913	647,713	646,803	646,882
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		5,150	3,792	4,570	3,594	3,398
Trust funds and deposits		1,546	1,516	1,485	1,455	1,426
Provisions		5,500	5,562	8,209	7,883	8,802
Interest-bearing liabilities	4.2.3	2,725	2,646	2,600	2,655	9,856
Lease liabilities	4.2.4	240	223	151	112	0
<b>Total current liabilities</b>	4.2.2	15,162	13,738	17,015	15,700	23,483
<b>Non-current liabilities</b>						
Provisions		17,981	18,028	18,076	15,541	13,396
Interest-bearing liabilities	4.2.3	31,124	28,478	25,878	23,223	14,428
Lease liabilities	4.2.4	486	263	112	0	0
<b>Total non-current liabilities</b>	4.2.2	49,592	46,770	44,067	38,765	27,825
<b>Total liabilities</b>		64,754	60,508	61,082	54,465	51,308
<b>Net assets</b>		566,846	574,405	586,631	592,338	595,574
<b>Equity</b>						
Accumulated surplus		185,681	190,540	195,847	197,466	196,535
Reserves		381,165	383,865	390,784	394,872	399,039
<b>Total equity</b>		566,846	574,405	586,631	592,338	595,574

## Statement of Changes in Equity

For the four years ending 30 June 2025

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2021 Forecast Actual</b>					
Balance at beginning of the financial year		555,288	177,106	358,686	19,496
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		555,288	177,106	358,686	19,496
Surplus/(deficit) for the year		12,965	12,965	-	-
Net asset revaluation increment/(decrement)		(1,407)	-	(1,407)	-
Transfers to other reserves		-	(9,164)	-	9,164
Transfers from other reserves		-	4,773	-	(4,773)
<b>Balance at end of the financial year</b>		<b>566,846</b>	<b>185,681</b>	<b>357,279</b>	<b>23,886</b>
<b>2022 Budget</b>					
Balance at beginning of the financial year		566,846	185,681	357,279	23,886
Surplus/(deficit) for the year		8,433	8,433	-	-
Net asset revaluation increment/(decrement)		(874)	-	(874)	-
Transfers to other reserves	4.3.1	-	(7,462)	-	7,462
Transfers from other reserves	4.3.1	-	3,888	-	(3,888)
<b>Balance at end of the financial year</b>	4.3.2	<b>574,405</b>	<b>190,540</b>	<b>356,405</b>	<b>27,460</b>
<b>2023</b>					
Balance at beginning of the financial year		574,405	190,540	356,405	27,460
Surplus/(deficit) for the year		12,226	12,226	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(7,720)	-	7,720
Transfers from other reserves		-	801	-	(801)
<b>Balance at end of the financial year</b>		<b>586,631</b>	<b>195,847</b>	<b>356,405</b>	<b>34,379</b>
<b>2024</b>					
Balance at beginning of the financial year		586,631	195,847	356,405	34,379
Surplus/(deficit) for the year		5,707	5,707	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(7,996)	-	7,996
Transfers from other reserves		-	3,908	-	(3,908)
<b>Balance at end of the financial year</b>		<b>592,338</b>	<b>197,466</b>	<b>356,405</b>	<b>38,467</b>
<b>2025</b>					
Balance at beginning of the financial year		592,338	197,466	356,405	38,467
Surplus/(deficit) for the year		3,236	3,236	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(8,251)	-	8,251
Transfers from other reserves		-	4,083	-	(4,083)
<b>Balance at end of the financial year</b>		<b>595,574</b>	<b>196,535</b>	<b>356,405</b>	<b>42,634</b>

## Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast Actual	Budget	Projections	
		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges		33,036	36,288	37,894	39,186
Statutory fees and fines		1,009	1,264	1,289	1,315
User fees		10,169	11,949	12,188	12,432
Grants - operating		21,355	16,681	16,393	16,721
Grants - capital		11,206	8,647	13,373	6,559
Contributions - monetary		1,076	215	-	-
Interest received		-	-	97	82
Dividends received		-	-	-	-
Trust funds and deposits taken		-	-	-	-
Other receipts		2,649	292	298	304
Net GST refund / payment		-	-	-	-
Employee costs		(26,571)	(28,254)	(28,819)	(29,396)
Materials and services		(34,779)	(23,997)	(19,227)	(26,962)
Short-term, low value and variable lease payments		-	-	-	-
Trust funds and deposits repaid		-	-	-	-
Other payments		(44)	(20)	-	-
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	19,106	23,065	33,486	20,240
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment		(35,041)	(23,244)	(32,812)	(20,593)
Proceeds from sale of property, infrastructure, plant and equipment		1,985	1,197	-	-
Payments for investments		-	-	-	-
Proceeds from sale of investments		-	-	-	-
Loan and advances made		-	-	-	-
Payments of loans and advances		-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	(33,056)	(22,047)	(32,812)	(20,593)
<b>Cash flows from financing activities</b>					
Finance costs		(689)	(669)	(775)	(719)
Proceeds from borrowings		18,292	-	-	-
Repayment of borrowings		(1,170)	(2,725)	(2,646)	(2,600)
Interest paid - lease liability		(33)	(24)	(14)	(7)
Repayment of lease liabilities		(231)	(240)	(223)	(151)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	16,169	(3,658)	(3,659)	(3,477)
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		2,219	(2,639)	(2,985)	(3,830)
Cash and cash equivalents at the beginning of the financial year		19,754	21,973	19,333	16,349
<b>Cash and cash equivalents at the end of the financial year</b>		21,973	19,333	16,349	12,519

**Statement of Capital Works**  
For the four years ending 30 June 2025

	NOTES	Forecast Actual	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		-	-	-	-	-
Land improvements		4,543	161	-	-	-
<b>Total land</b>		4,543	161	-	-	-
Buildings		1,310	3,457	1,487	1,248	1,125
Heritage buildings		-	-	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
<b>Total buildings</b>		1,310	3,457	1,487	1,248	1,125
<b>Total property</b>		5,853	3,618	1,487	1,248	1,125
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		1,746	1,706	2,765	1,060	1,951
Fixtures, fittings and furniture		66	116	82	52	53
Computers and telecommunications		855	983	867	987	440
Art collection		9	7	7	7	7
Library books		190	193	204	208	212
<b>Total plant and equipment</b>		2,865	3,004	3,924	2,314	2,664
<b>Infrastructure</b>						
Roads		4,429	4,712	4,160	7,387	6,398
Bridges		1,170	655	989	468	832
Footpaths and cycleways		430	463	612	520	424
Drainage		1,826	280	6,870	1,301	854
Recreational, leisure and community facilities		10,019	821	8,752	52	4,086
Waste management		3,025	2,180	2,091	52	96
Parks, open space and streetscapes		2,172	4,412	357	1,144	-
Aerodromes		744	-	153	333	-
Off street car parks		-	-	255	104	37
Other infrastructure		2,508	3,100	3,162	5,670	1,061
<b>Total infrastructure</b>		26,323	16,622	27,401	17,031	13,788
<b>Total capital works expenditure</b>	4.5.1	35,041	23,244	32,812	20,593	17,576
<b>Represented by:</b>						
New asset expenditure		18,165	9,640	5,882	6,114	3,833
Asset renewal expenditure		10,255	11,620	15,680	8,834	9,977
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		6,621	1,985	11,251	5,645	3,767
<b>Total capital works expenditure</b>	4.5.1	35,041	23,244	32,812	20,593	17,576
<b>Funding sources represented by:</b>						
Grants		11,206	8,647	13,373	6,559	3,878
Contributions		857	100	-	-	-
Council cash		4,686	14,496	19,439	14,035	12,638
Borrowings		18,292	-	-	-	1,061
<b>Total capital works expenditure</b>	4.5.1	35,041	23,244	32,812	20,593	17,576

## Statement of Human Resources

For the four years ending 30 June 2025

	Forecast Actual	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	26,571	<b>28,363</b>	28,930	29,509	30,099
Employee costs - capital	605	<b>621</b>	634	646	659
<b>Total staff expenditure</b>	<b>27,176</b>	<b>28,984</b>	<b>29,564</b>	<b>30,155</b>	<b>30,758</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Total staff numbers	317.80	<b>323.89</b>	323.89	323.89	323.89

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises				
	Budget	Permanent			
	2021/22	Full Time	Part time	Casual	Temporary
	\$'000	\$'000	\$'000	\$'000	\$'000
Executive Services	<b>452</b>	383	69	-	144
Corporate Services	<b>3,492</b>	2,658	834	48	242
Infrastructure Services	<b>9,092</b>	8,904	188	13	315
Community Wellbeing	<b>7,581</b>	3,542	4,039	1,752	1,529
Development Services	<b>3,359</b>	2,573	786	95	251
Total permanent staff expenditure	<b>23,974</b>	18,059	5,916	1,908	2,480
Casuals, temporary and other expenditure	<b>4,388</b>				
Capitalised labour costs	<b>621</b>				
<b>Total expenditure</b>	<b>28,984</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Comprises				
	Budget	Permanent			
	2021/22	Full Time	Part time	Casual	Temporary
Executive Services	<b>2.84</b>	2.00	0.84	-	1.00
Corporate Services	<b>37.79</b>	26.44	11.35	2.30	3.00
Infrastructure Services	<b>100.29</b>	98.03	2.26	0.15	4.00
Community Wellbeing	<b>86.40</b>	36.70	49.70	23.67	18.33
Development Services	<b>32.66</b>	24.00	8.66	1.09	3.38
Total permanent staff expenditure	<b>259.98</b>	187.17	72.81	27.20	29.71
Casuals, temporary and other expenditure	<b>56.91</b>				
Capitalised labour costs	<b>7.00</b>				
<b>Total staff</b>	<b>323.89</b>				

## Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2025

	2022 \$'000	2023 \$'000	2024 \$'000	2025 \$'000
<b>Executive</b>				
Permanent - Full time				
Female	100	102	104	107
Male	282	288	294	300
Self-described gender	0	0	0	0
Permanent - Part time				
Female	69	70	72	73
Male	0	0	0	0
Self-described gender	0	0	0	0
Casual and temporary				
Female	144	147	150	153
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Executive</b>	<b>596</b>	<b>608</b>	<b>620</b>	<b>633</b>
<b>Corporate Services</b>				
Permanent - Full time				
Female	1,443	1,472	1,501	1,531
Male	1,215	1,239	1,264	1,289
Self-described gender	0	0	0	0
Permanent - Part time				
Female	778	793	809	825
Male	56	57	58	59
Self-described gender	0	0	0	0
Casual and temporary				
Female	158	161	164	168
Male	133	135	138	141
Self-described gender	0	0	0	0
<b>Total Corporate Services</b>	<b>3,782</b>	<b>3,858</b>	<b>3,935</b>	<b>4,014</b>
<b>Infrastructure Services</b>				
Permanent - Full time				
Female	1,312	1,338	1,365	1,393
Male	7,591	7,743	7,898	8,056
Self-described gender	0	0	0	0
Permanent - Part time				
Female	74	76	77	79
Male	114	116	119	121
Self-described gender	0	0	0	0
Casual and temporary				
Female	34	35	35	36
Male	296	301	308	314
Self-described gender	0	0	0	0
<b>Total Infrastructure Services</b>	<b>9,422</b>	<b>9,610</b>	<b>9,802</b>	<b>9,998</b>
<b>Community Wellbeing</b>				
Permanent - Full time				
Female	2,842	2,899	2,957	3,016
Male	700	714	728	743
Self-described gender	0	0	0	0
Permanent - Part time				
Female	3,711	3,785	3,861	3,938
Male	328	334	341	348
Self-described gender	0	0	0	0
Casual and temporary				
Female	2,794	2,850	2,907	2,965
Male	482	492	501	512
Self-described gender	0	0	0	0
<b>Total Community Wellbeing</b>	<b>10,856</b>	<b>11,074</b>	<b>11,295</b>	<b>11,521</b>
<b>Development Services</b>				
Permanent - Full time				
Female	1,225	1,249	1,274	1,300
Male	1,348	1,375	1,402	1,430
Self-described gender	0	0	0	0
Permanent - Part time				
Female	515	526	536	547
Male	271	276	282	287
Self-described gender	0	0	0	0
Casual and temporary				
Female	313	320	326	333
Male	34	35	36	36
Self-described gender	0	0	0	0
<b>Total Development Services</b>	<b>3,706</b>	<b>3,780</b>	<b>3,856</b>	<b>3,933</b>
<b>Capitalised labour costs</b>	<b>621</b>	<b>634</b>	<b>646</b>	<b>659</b>
<b>Total staff expenditure</b>	<b>28,984</b>	<b>29,564</b>	<b>30,155</b>	<b>30,758</b>

## Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2025

	2022	2023	2024	2025
	2022	2023	2024	2025
	FTE	FTE	FTE	FTE
<b>Executive</b>				
Permanent - Full time				
Female	1.00	1.00	1.00	1.00
Male	1.00	1.00	1.00	1.00
Self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Female	0.84	0.84	0.84	0.84
Male	0.00	0.00	0.00	0.00
Self-described gender	0.00	0.00	0.00	0.00
Casual and temporary				
Female	1.00	1.00	1.00	1.00
Male	0.00	0.00	0.00	0.00
Self-described gender	0.00	0.00	0.00	0.00
<b>Total Executive</b>	<b>3.84</b>	<b>3.84</b>	<b>3.84</b>	<b>3.84</b>
<b>Corporate Services</b>				
Permanent - Full time				
Female	14.44	14.44	14.44	14.44
Male	12.00	12.00	12.00	12.00
Self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Female	10.56	10.56	10.56	10.56
Male	0.79	0.79	0.79	0.79
Self-described gender	0.00	0.00	0.00	0.00
Casual and temporary				
Female	1.02	1.02	1.02	1.02
Male	3.06	3.06	3.06	3.06
Self-described gender	0.00	0.00	0.00	0.00
<b>Total Corporate Services</b>	<b>41.87</b>	<b>41.87</b>	<b>41.87</b>	<b>41.87</b>
<b>Infrastructure Services</b>				
Permanent - Full time				
Female	11.03	11.03	11.03	11.03
Male	87.00	87.00	87.00	87.00
Self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Female	0.84	0.84	0.84	0.84
Male	1.42	1.42	1.42	1.42
Self-described gender	0.00	0.00	0.00	0.00
Casual and temporary				
Female	1.06	1.06	1.06	1.06
Male	3.09	3.09	3.09	3.09
Self-described gender	0.00	0.00	0.00	0.00
<b>Total Infrastructure Services</b>	<b>104.44</b>	<b>104.44</b>	<b>104.44</b>	<b>104.44</b>
<b>Community Wellbeing</b>				
Permanent - Full time				
Female	29.70	29.70	29.70	29.70
Male	7.00	7.00	7.00	7.00
Self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Female	45.66	45.66	45.66	45.66
Male	4.04	4.04	4.04	4.04
Self-described gender	0.00	0.00	0.00	0.00
Casual and temporary				
Female	35.64	35.64	35.64	35.64
Male	7.60	7.60	7.60	7.60
Self-described gender	0.00	0.00	0.00	0.00
<b>Total Community Wellbeing</b>	<b>129.64</b>	<b>129.64</b>	<b>129.64</b>	<b>129.64</b>
<b>Development Services</b>				
Permanent - Full time				
Female	12.00	12.00	12.00	12.00
Male	12.00	12.00	12.00	12.00
Self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Female	6.04	6.04	6.04	6.04
Male	2.62	2.62	2.62	2.62
Self-described gender	0.00	0.00	0.00	0.00
Casual and temporary				
Female	4.03	4.03	4.03	4.03
Male	0.41	0.41	0.41	0.41
Self-described gender	0.00	0.00	0.00	0.00
<b>Total Development Services</b>	<b>37.10</b>	<b>37.10</b>	<b>37.10</b>	<b>37.10</b>
<b>Capitalised Labour</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Total staff numbers</b>	<b>323.89</b>	<b>323.89</b>	<b>323.89</b>	<b>323.89</b>



## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

The one-off rate increase of 5.00% factored into year three of the 2020/21 Budget has been removed, indicating that Council does not anticipate requiring a Rate Cap Variation in the short-term to enable delivery of the Council Plan. This has been achieved through the initiation of a substantial Financial Sustainability Program spanning all Council business units. Council still has to further strengthen its financial sustainability in the medium term (next 5-10 years) and will continue the Financial Sustainability Program to identify further savings and benefits. As a position of last resort, consideration of a Higher Rate Cap Variation may still need to be revisited in the future.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	28,098	28,702	604	2.15%
Municipal charge*	-	-	-	0.00%
Waste management charge	-	-	-	0.00%
Service rates and charges	3,991	7,432	3,441	86.22%
Special rates and charges	-	-	-	0.00%
Supplementary rates and rate adjustments	220	287	67	30.45%
Cultural and Recreational Land	27	-	27	-100.00%
Interest on rates and charges	22	90	68	310.91%
Revenue in lieu of rates	-	-	-	0.00%
<b>Total rates and charges</b>	<b>32,358</b>	<b>36,512</b>	<b>4,153</b>	<b>12.84%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV	2021/22 cents/\$CIV	Change
General	0.473900	0.451776	-4.67%
General - Vacant	0.947800	0.903552	-4.67%
Rural Residential	0.473900	0.451776	-4.67%
Rural Residential Vacant	0.947800	0.903552	-4.67%
Rural 1	0.331700	0.316243	-4.66%
Rural 2	0.308000	0.293655	-4.66%
Commercial	0.654000	0.623451	-4.67%
Industrial	0.654000	0.623451	-4.67%
Commercial Industrial Vacant	0.947800	0.903552	-4.67%
Vacant General > 3 Years	1.232000	1.174618	-4.66%
Mixed Use	0.563900	0.537614	-4.66%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
General	11,800	11,777	(23)	-0.19%
General - Vacant	235	278	43	18.42%
Rural Residential	4,782	4,871	89	1.87%
Rural Residential Vacant	287	333	46	16.19%
Rural 1	1,614	1,665	52	3.21%
Rural 2	4,902	5,206	304	6.20%
Commercial	3,053	3,012	(41)	-1.34%
Industrial	1,212	1,210	(2)	-0.16%
Commercial Industrial Vacant	133	233	100	75.78%
Vacant General > 3 Years	88	101	13	14.97%
Mixed Use	15	15	(1)	-3.36%
<b>Total amount to be raised by general rates*</b>	<b>28,120</b>	<b>28,702</b>	<b>582</b>	<b>2.07%</b>

\* Total amount to be raised in the 2020/21 base above excludes \$176,393 of annualised Supplementary Rates income raised so far during 2020/21. When annualised Supplementary Rates for 2020/21 are included in the base (per the legislated State Government rate cap formula), the total % change for 2021/22 is 1.50%.

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	Number	Number	Number	%
General	8,727	8,781	54	0.62%
General - Vacant	134	142	8	5.97%
Rural Residential	2,699	2,715	16	0.59%
Rural Residential Vacant	145	156	11	7.59%
Rural 1	969	970	1	0.10%
Rural 2	1,970	1,971	1	0.05%
Commercial	698	700	2	0.29%
Industrial	395	398	3	0.76%
Commercial Industrial Vacant	53	50	(3)	-5.66%
Vacant General > 3 Years	44	42	(2)	-4.55%
Mixed Use	6	6	-	0.00%
<b>Total number of assessments</b>	<b>15,840</b>	<b>15,931</b>	<b>91</b>	<b>0.57%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value.

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
General	2,490,040	2,607,038	116,998	4.70%
General - Vacant	24,757	30,754	5,997	24.22%
Rural Residential	1,009,045	1,078,218	69,173	6.86%
Rural Residential Vacant	30,276	36,899	6,623	21.88%
Rural 1	486,470	526,602	40,132	8.25%
Rural 2	1,591,643	1,772,915	181,272	11.39%
Commercial	466,774	483,106	16,332	3.50%
Industrial	185,326	194,100	8,774	4.73%
Commercial Industrial Vacant	13,993	25,801	11,808	84.39%
Vacant General > 3 Years	7,103	8,565	1,462	20.58%
Mixed Use	2,718	2,755	37	1.36%
<b>Total value of land*</b>	<b>6,308,145</b>	<b>6,766,753</b>	<b>458,608</b>	<b>7.27%</b>

\* valuations as at 1 January 2021 will be used for the 2021/2022 rating year.

It should be noted that the preliminary valuation data used for budgeting purposes has not been certified by the Victorian Valuer-General and is subject to change until certification has been provided.

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 \$	Per Rateable Property 2021/22 \$	Change \$ %	
Municipal	Nil	Nil	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020/21 \$	2021/22 \$	Change \$ %	
Municipal	Nil	Nil	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	2020/21 \$	2021/22 \$	Change \$ %	
<i>Urban</i>				
Kerbside collection - 140l	170	186	16	9.41%
Kerbside collection - 240l	337	363	26	7.72%
Recycling charge - 240l	149	158	9	6.04%
Recycling charge - 360l	149	158	9	6.04%
Organic waste charge	170	186	16	9.41%
<i>Rural</i>				
Kerbside collection - 140l	170	186	16	9.41%
Kerbside collection - 240l	285	308	23	8.07%
Kerbside collection - 240l Weekly collection	696	744	48	6.90%
Recycling charge - 240l	149	158	9	6.04%
Recycling charge - 360l	149	158	9	6.04%
Organic waste charge	170	186	16	9.41%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Kerbside collection	3,205	3,460	255	7.96%
Recycling charge	2,119	2,257	138	6.51%
Organic waste charge	1,609	1,715	106	6.59%
<b>Total</b>	<b>6,933</b>	<b>7,432</b>	<b>499</b>	<b>7.20%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
General rates*	28,098	28,702	604	2.15%
Kerbside, recycling and organic collection	6,933	7,432	499	7.20%
Supplementary Rates	220	287	67	30.45%
<b>Total Rates and charges</b>	<b>35,251</b>	<b>36,421</b>	<b>1,170</b>	<b>3.32%</b>

\* General rates excludes rates from Cultural and Recreational Land and interest on rates and charges.

4.1.1(l) Fair Go Rates System Compliance

Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22
	\$'000	\$'000
Total Rates	\$ 28,098	\$ 28,702
Number of rateable properties	15,840	15,931
Base Average Rate	\$ 1,740.55	\$ 1,775.05
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,775.24	\$ 1,801.65
Maximum General Rates and Municipal Charges Revenue	\$ 28,006	\$ 28,702
Budgeted General Rates and Municipal Charges Revenue	\$ 28,120	\$ 28,702
Budgeted Supplementary Rates	\$ 220	\$ 287
Budgeted Total Rates and Municipal Charges Revenue	\$ 28,340	\$ 28,989

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$287,000 and 2020/21: \$220,000)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are set out above.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages (refer 4.1.1(b)).

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

#### **Type and Description**

##### **General**

All land except where otherwise classified.

**General rate – 100%:** The objective of this general rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health, recreation and community services
- Provision of general support services.

##### **Vacant General Land**

Any land which:

1. is located within a General Residential, Neighbourhood Residential or Residential Growth Zone under the Wangaratta Planning Scheme; and
2. on which there is no building affixed to the land which is designed and constructed primarily for residential purposes and can lawfully be used as a place of residence.

**Rating differential – 200%:** The objective of the Vacant General Land differential rate is to encourage development of this class of property.

##### **Rural Residential Land**

Any land:

1. which does not have the characteristics of Commercial/Industrial Land; and
- 2.1 is located within a Rural Living 1 Zone, Rural Living 2 Zone, Low Density Residential Zone, or Township Zone under the Wangaratta Planning Scheme; or
- 2.2(i) is located within a Farming Zone or Rural Conservation Zone under the Wangaratta Planning Scheme and is less than 8ha in area,
- 2.2(ii) except where the land is a component of a single farm enterprise [as defined in Section 9A(5) of the Fire Services Property Levy Act 2012]; and
- 2.2(iii) is not less than 2ha; and
3. on which there is a building affixed to the land which is designed and constructed primarily for residential purposes and can lawfully be used as a place of residence.

**Rating differential – 100%:** The objective of this differential rate is to reflect that the reduced benefits received by this lower density property are reflected in property values, and therefore, no discounted rate should be applied.

##### **Vacant Rural Residential Land**

Any land:

1. which does not have the characteristics of Commercial/Industrial Land; and
- 2.1 is located within a Rural Living 1 Zone, Rural Living 2 Zone, Low Density Residential Zone, or Township Zone under the Wangaratta Planning Scheme;
- 2.2(i) except where the land is a component of a single farm enterprise [as defined in Section 9A(5) of the Fire Services Property Levy Act 2012]; and
- 2.2(ii) is not less than 2ha; and
3. on which there is no building affixed to the land which is designed and constructed primarily for residential purposes and can lawfully be used as a place of residence.

**Rating differential – 200%:** The objective of the Vacant Rural Residential Land differential rate is to encourage development of this class of property.

##### **Rural 1 Land**

Any land:

1. which does not have the characteristics of Commercial/Industrial Land; and
- 2.1 is located within a Farming Zone or Rural Conservation Zone under the Wangaratta Planning Scheme and is not less than 8ha in area; or
- 2.2(i) is a component of a single farm enterprise [as defined in Section 9A(5) of the Fire Services Property Levy Act 2012]; and
- 2.2(ii) is not less than 2ha.

**Rating differential – 70%:** The objective of the Rural Land differential rate is to recognise the reduced infrastructure investment and provision of services to this class of property.

## Rural 2 Land

Any land:

1. which does not have the characteristics of Commercial/Industrial Land; and
- 2.1 is located within a Farming Zone or Rural Conservation Zone under the Wangaratta Planning Scheme and is greater than 40ha in area; or
- 2.2(i) is a component of a single farm enterprise [as defined in Section 9A(5) of the Fire Services Property Levy Act 2012], and when combined total an area greater than 40ha; and
- 2.2(ii) is not less than 2ha.

**Rating differential – 65%:** The objective of the Rural Land differential rate is to recognise the reduced infrastructure investment and provision of services to this class of property. This differential rate also recognises the land stewardship and amenity that large rural holdings provide to the rural landscape.

## Commercial

Any land which is:

- 1.1 located within Mixed Use Zone, Industrial Zone 1, Commercial Zone 1-2, or Special Use Zone 1-4 under the Wangaratta Planning Scheme; and
- 1.2 is used primarily for commercial purposes or is obviously adapted or designed to be used primarily for commercial purposes; or
2. is used for commercial purposes or is obviously adapted or designed to be used for commercial purposes and is not the owner/s principal place of residence; or
3. is allocated an Australian Valuation Property Classification Code that correlates with the Commercial classification of the Fire Services Property Levy.

**Rating differential – 138%:** The objective of the Commercial rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services.

## Industrial

Any land which is:

- 1.1 located within Mixed Use Zone, Industrial Zone 1, Commercial Zone 1-2, or Special Use Zone 1-4 under the Wangaratta Planning Scheme; and
- 1.2 is used primarily for industrial purposes or is obviously adapted or designed to be used primarily for industrial purposes; or
2. is used for industrial purposes or is obviously adapted or designed to be used for industrial purposes and is not the owner/s principal place of residence; or
3. is allocated an Australian Valuation Property Classification Code that correlates with the Industrial classification of the Fire Services Property Levy.

**Rating differential – 138%:** The objective of the Industrial rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services.

## Vacant Commercial/ Industrial Land

1. Any land which is located within:

- Mixed use Zone
- Industrial Zone 1
- Commercial Zone 1-2
- Special Use Zone 1-4

under the Wangaratta Planning Scheme; and

2. has developed infrastructure and utilities available to it but in respect of which no commercial or industrial use of occurring; and
3. on which there is no building affixed to the land which cannot be lawfully occupied.

**Rating differential – 200%:** The objective of the Vacant Commercial/Industrial differential rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services and to encourage development of this class of property.

#### General Vacant > Three Years

1. Any land which is located within:
  - General Residential Zone
  - Neighbourhood Residential Zone
  - Residential Growth Zoneunder the Wangaratta Planning Scheme; and
2. on which there is no building affixed to the land which is designed and constructed primarily for residential purposes and can lawfully be used as a place of residence; and
3. which has been vacant for more than three years at 1 July; and
4. which has not changed ownership for more than three years at 1 July.

**Rating differential – 260%:** The objective of the General Vacant > Three Years differential rate is to encourage development of medium to long-term unimproved residential property.

#### Mixed Use

Any land:

- 1.1 on which there is a building, at least part of which is used, designed or adapted for the carrying out of the manufacture or production of, or the trade in, goods and services and is occupied for that purpose; and
- 1.2 on which there is a building, at least part of which is used, designed or adapted as a principal place of residence and is lawfully occupied as such; and
- 1.3 both the part of the land which meets the requirements of subparagraph 1.1 and the part of the land which meets the requirements of subparagraph 1.2 is occupied by the ratepayer; or
- 1.4 where there is more than one ratepayer, at least one of those ratepayers occupies both the parts of the land which meets the requirements of subparagraph 1.1 and the part of the land which meets the requirements of subparagraph 1.2.

**Rating differential – 119%:** The objective of the Mixed Use differential rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services when compared to the General differential category.

#### 4.1.2 Statutory fees and fines

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	277	404	126	45.45%
Town planning fees	300	327	27	9.09%
Land information certificates	31	32	1	4.62%
Permits and Registrations	401	501	100	24.85%
<b>Total statutory fees and fines</b>	<b>1,009</b>	<b>1,264</b>	<b>254</b>	<b>25.22%</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations, planning and building fees and parking fines. Statutory fees are set in accordance with legislative requirements.

A detailed listing of statutory fees is included in Section 6.

#### 4.1.3 User fees

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	1,231	1,263	32	2.58%
Leisure centre and recreation	939	2,508	1,569	167.03%
Child care/children's programs	2,451	3,304	853	34.81%
Parking	277	380	103	37.34%
Building services	354	352	(2)	-0.43%
Waste management services	3,301	2,390	(911)	-27.59%
Rental and outgoings	515	492	(24)	-4.59%
Performing Arts	36	59	22	61.26%
Cemetery	303	319	16	5.18%
Other fees and charges	762	883	121	15.95%
<b>Total user fees</b>	<b>10,169</b>	<b>11,949</b>	<b>1,780</b>	<b>17.51%</b>

User Fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as family day care and home help services. In setting the budget the key principle determining the level of user charges has been to ensure that increases are kept to a minimum or inline with market levels and do not exceed CPI increases, where possible.

User fees are projected to increase by 17.5% or \$1.78m in 2021/22. This is reflective of both the anticipated return to normalised utilisation of Council services following the COVID-19 restrictions experienced throughout much of 2020/21, in addition to reflecting a full year of operation of the Wangaratta Sports and Aquatic Centre. Waste management services user fees have decreased as 2020/21 included bushfire waste received at the Bowser landfill, though include the increased Environmental Protection Authority (EPA) Levy effective 1 July 2021. Children's Services is budgeted to increase due to changes to fees detailed in the Schedule of Fees and Charges.

A detailed listing of fees and charges is included in Section 6.



#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	18,543	16,893	(1,649)	-9%
State funded grants	11,012	8,435	(2,577)	-23%
<b>Total grants received</b>	<b>29,555</b>	<b>25,328</b>	<b>(4,226)</b>	<b>-14%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	7,370	7,493	123	2%
Emergency Assistance	-	-	-	-
Family day care	-	-	-	0%
Aged & Community Care - Packaged Care	6,090	6,346	256	4%
<b>Recurrent - State Government</b>				
Emergency Assistance	73	60	(13)	-18%
Building	75	75	-	0%
School crossing supervisors	66	66	(0)	-1%
Environmental health	33	27	(7)	-20%
Libraries	242	245	2	1%
Family & Early Childhood Services	611	601	(10)	-2%
Gallery	-	-	-	0%
Performing Arts & Events	115	115	-	0%
Maternal and child health	498	501	3	1%
Environmental Services	-	-	-	0%
Youth Services	27	25	(2)	-8%
Home and Community Care	294	295	1	0%
Regional Assessment Service	207	285	78	38%
<b>Total recurrent grants</b>	<b>15,702</b>	<b>16,132</b>	<b>430</b>	<b>3%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Bushfire Emergency Assistance	423	-	(423)	-100%
Economic Development	56	-	(56)	-100%
Pest Animals and Weed Management	696	-	(696)	-100%
<b>Non-recurrent - State Government</b>				
Bushfire Emergency Assistance	178	-	(178)	-100%
Family & Early Childhood Services	73	2	(71)	-97%
Strategic Planning	-	-	-	0%
Economic Development	207	73	(134)	-65%
Gallery	179	60	(119)	-66%
Performing Arts & Events	115	-	(115)	-100%
Projects & Recreation	2,207	414	(1,793)	-81%
Working for Victoria	1,519	-	(1,519)	-100%
<b>Total non-recurrent grants</b>	<b>5,653</b>	<b>549</b>	<b>(5,104)</b>	<b>-90%</b>
<b>Total operating grants</b>	<b>21,355</b>	<b>16,681</b>	<b>(4,674)</b>	<b>-22%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	1,554	1,554	-	0%
<b>Recurrent - State Government</b>				
<b>Total recurrent grants</b>	<b>1,554</b>	<b>1,554</b>	<b>-</b>	<b>0%</b>

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000 %	
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	-	-	-	0%
Roads	500	1,201	701	140%
Recreational, leisure and community facilities	2,106	-	(2,106)	-100%
Parks, open space and streetscapes	500	-	(500)	-100%
Other Infrastructure	2,254	300	(1,954)	
<b>Non-recurrent - State Government</b>				
Land improvements	500	-	(500)	-100%
Bridges	690	192	(498)	-72%
Drainage	280	-	(280)	-100%
Library books	8	8	-	0%
Roads	236	-	(236)	-100%
Footpaths and cycleways	55	-	(55)	-100%
Recreational, leisure and community facilities	706	90	(616)	-87%
Waste management	-	-	-	0%
Parks, open space and streetscapes	1,450	3,302	1,852	128%
Aerodromes	368	-	(368)	-100%
Other Infrastructure	-	2,000	2,000	100%
<b>Total non-recurrent grants</b>	<b>9,652</b>	<b>7,093</b>	<b>(2,559)</b>	<b>-27%</b>
<b>Total capital grants</b>	<b>11,206</b>	<b>8,647</b>	<b>(2,559)</b>	<b>-23%</b>
<b>Total Grants</b>	<b>32,561</b>	<b>25,328</b>	<b>(7,233)</b>	<b>-22%</b>

Operating grants and contributions include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Operating grants are expected to decrease in 2021/22 as a number of non-recurrent operating grant funded programs are finalised, including Working for Victoria and the Ovens and Murray Multicultural Regional Area Partnership.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants is expected to remain stable. Capital grants fluctuate year on year depending on the funding programs announced by the State and Federal Governments.

#### 4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary	1,076	215	(861)	-80.01%
Non-monetary	1,824	1,700	(124)	-6.80%
<b>Total contributions</b>	<b>2,900</b>	<b>1,915</b>	<b>(985)</b>	<b>-33.96%</b>

Monetary contributions relate to monies received from Developer Contributions and community sources for the purposes of funding the capital works program. Non-monetary contributions relate to assets that arise out of new subdivisions within the municipality and are vested with Council.

The level of monetary contributions expected for 2021/22 is \$215,000 which is a decrease of \$861k or 80% compared to 2020/21, largely due to non-recurrent contributions received in 2020/21 for capital works.

#### 4.1.6 Other income

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	82	70	(12)	-14.63%
Dividends	15	0	(15)	-98.49%
Reimbursement for natural disasters	2,056	-	(2,056)	-100.00%
Other	474	132	(342)	-72.11%
<b>Total other income</b>	<b>2,627</b>	<b>202</b>	<b>(2,425)</b>	<b>-92.29%</b>

Other income relates to a range of items such as private works, cost recoups and other miscellaneous items. It also includes interest on investments and reimbursements for emergency response and restoration costs.

Reimbursements from natural disasters including the 2020 Bushfires and 2018 Flood Event are now complete, therefore the 21/22 budget has decreased.

#### 4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	23,652	24,960	1,308	5.53%
WorkCover	286	285	(1)	-0.36%
Superannuation	2,288	2,603	316	13.80%
Fringe benefits tax	-	100	100	100.00%
Other	345	415	69	20.08%
<b>Total employee costs</b>	<b>26,571</b>	<b>28,363</b>	<b>1,792</b>	<b>6.75%</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, WorkCover, etc. Employee costs are forecast to increase by 6.75% or \$1.79 million compared to 2020/21 forecast. Salary and Wages have been budgeted in accordance with Council's 2018 Enterprise Bargaining Agreement 2017 - 2021 and include provision for the Superannuation Guarantee increase as at 1 July 2021.

The 2021/22 budget has been prepared on the assumption that Council has a full complement of staff to the approved FTE level. Council's forecast employee costs for 2020/21 are impacted by the reductions due to COVID-19 and the non-recurrent addition of the Working for Victoria Program. The 2021/22 budget reflects the first full year of operating the Wangaratta Sports and Aquatic Centre.

#### 4.1.8 Materials and services

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Contract payments and other materials	21,736	18,170	(3,566)	-16.40%
Natural disaster relief and restoration costs	-	-	-	0.00%
Building maintenance	105	148	43	40.36%
Utilities	1,230	1,239	9	0.73%
Waste levies	683	966	283	41.48%
Information technology	507	395	(112)	-22.11%
Insurance	624	726	102	16.35%
Consultants	2,024	528	(1,496)	-73.90%
<b>Total materials and services</b>	<b>26,909</b>	<b>22,172</b>	<b>(4,737)</b>	<b>-17.60%</b>

Materials and services include the purchase of consumables, payments to contractors for the provision of services and utility costs. It is forecast to decrease by 17.6% or \$4.74 million compared to 2020/21.

Council incurred a number of non-recurring expenses in 2020/21, evidenced by the significant decrease in materials and services expenditure budgeted for 2021/22. A significant amount of the non-recurrent expenditure related to grant funded programs including Working for Victoria, natural disaster recovery, the rehabilitation of the Gun Club and Council Elections. The State Government increase to the Environmental Protection Authority (EPA) Levy is reflected in increased waste levies of 41.5% or \$283k.

#### 4.1.9 Depreciation

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Property	1,285	1,285	-	-0.01%
Plant & equipment	2,570	2,569	-	-0.01%
Infrastructure	12,206	12,205	-	-0.01%
<b>Total depreciation</b>	<b>16,060</b>	<b>16,059</b>	<b>-</b>	<b>-0.01%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains.

Refer to section 4.5. "Capital Works Program" for a more detailed analysis of Council's capital works program for the 2021/22 year.

#### 4.1.10 Amortisation - Intangible assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Intangible assets	940	940	-	0.00%
<b>Total amortisation - intangible assets</b>	<b>940</b>	<b>940</b>	<b>-</b>	<b>0.00%</b>

#### 4.1.11 Amortisation - Right of use assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Right of use assets	243	256	13	5.14%
<b>Total amortisation - right of use assets</b>	<b>243</b>	<b>256</b>	<b>13</b>	<b>0.00%</b>

#### 4.1.12 Borrowings costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Interest expense	689	669	(20)	-2.87%
<b>Total borrowing costs</b>	689	669	- 20	-2.87%

#### 4.1.13 Other expenses

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	68	55	(13)	-19.12%
Auditors' remuneration - Internal	55	48	(7)	-12.73%
Councillors' allowances	258	280	22	8.56%
Others	53	53	(1)	-1.62%
<b>Total other expenses</b>	435	436	1	0.28%

### 4.2 Balance Sheet

#### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$2.4 million during the year as they are used to fund operations and the capital works program.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months. It also includes land held for sale in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$6.94 million increase in this balance is attributable to the net result of the capital works program, depreciation of assets and disposals through sale of property, plant and equipment.

## 4.2.2 Liabilities

Total current liabilities are expected to reduce in 2021/22 compared to 2020/21.

The decrease in current liabilities represents obligations that Council must pay within the next twelve months. Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease by \$1.2 million due to the reducing value of Council's capital works program.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees and for landfill rehabilitation.

Interest-bearing loans and borrowings are forecast to decrease, reflecting the repayment of principle and no new borrowings being drawn down in 2021/22. Council has \$7m of planned borrowings scheduled for the 2020/21 year that is expected to be drawn down before 30 June 2021.

## 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2020/21 \$	Budget 2021/22 \$
Amount borrowed as at 30 June of the prior year	16,727	33,849
Amount proposed to be borrowed	18,292	0
Amount projected to be redeemed	(1,170)	(2,724)
<b>Amount of borrowings as at 30 June</b>	<b>33,848</b>	<b>31,125</b>

No new borrowings are proposed for the 2021/22 financial year. Council is assessed as high risk according to the Victorian Auditor General Office indebtedness indicator. Following three years of capital works programs of greater than \$30 million, the 2021/22 budgeted capital works program has been pared back and focuses on renewal and upgrade of existing assets, funded by grants and Council cash.

As noted above at 4.2.2 Council has \$7m of planned borrowings to be drawn down before 30 June 2021. Any change to the expected timing of these borrowings will be considered during May 2021.

#### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21 \$	Budget 2021/22 \$
<b>Right-of-use assets</b>	-	-
Property	-	-
Vehicles	713	457
Other, etc.	-	-
<b>Total right-of-use assets</b>	<b>713</b>	<b>457</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	-	-
Plant and equipment	240	223
Other, etc.	-	-
<b>Total current lease liabilities</b>	<b>240</b>	<b>223</b>
<b>Non-current lease liabilities</b>		
Land and buildings	-	-
Plant and equipment	486	263
Other, etc.	-	-
<b>Total non-current lease liabilities</b>	<b>486</b>	<b>263</b>
<b>Total lease liabilities</b>	<b>726</b>	<b>486</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities.

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

Reserves are budgeted to increase by a net \$2.7 million in the 2021/22 year. It is estimated that the waste and landfill reserve will have a balance at 30 June 2022 of \$17.4 million for future capital works and rehabilitation activities.

### 4.3.2 Equity

Total equity has increased by \$7.6 million from 2020/21.

Total equity always equals net assets and is made up of the following components:

1. Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
2. Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the surplus of the Council to be separately disclosed.

## 4.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2021/22 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

### 4.4.1 Net cash flows provided by/used in operating activities

**Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Council's operating cash flows are strong, with a reduction in materials and services payments in 2021/22 when compared to 2020/21. This is largely attributable to higher than usual payments in 2020/21 for items such as (i) rehabilitation of the landfill site, (ii) completion of flood restoration works from the 2018 disaster event; and (iii) Council and State Government funded grant programs for the 2019-2020 bushfires and Covid-19.

### 4.4.2 Net cash flows provided by/used in investing activities

**Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Council's investment activities relate primarily to the capital works program which is expected to be \$23.2 million in 2021/22. Council plans to sell industrial land during 2021/22 with proceeds of \$1.2m (subject to qualified valuation).

### 4.4.3 Net cash flows provided by/used in financing activities

**Financing activities** - Refers to cash generated or used in the financing of Council functions and includes borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

No new borrowings are planned for 2021/22 or the short term projection years.



## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as the total 21/221 budget and the capital expenditure that is carried forward from prior year.

### 4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	5,853	3,618	(2,234)	-38.18%
Plant and equipment	2,865	3,004	139	4.84%
Infrastructure	26,323	16,622	(9,701)	-36.85%
<b>Total</b>	<b>35,041</b>	<b>23,244</b>	<b>(11,797)</b>	<b>-33.67%</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	<b>3,618</b>	11	3,457	150	-	-	100	3,518	-
Plant and equipment	<b>3,004</b>	464	1,847	693	-	8	-	2,996	-
Infrastructure	<b>16,622</b>	9,164	6,315	1,142	-	8,640	-	7,982	-
<b>Total</b>	<b>23,244</b>	<b>9,640</b>	<b>11,620</b>	<b>1,985</b>	<b>-</b>	<b>8,647</b>	<b>100</b>	<b>14,496</b>	<b>-</b>

#### 4.5.2 Total 21/22 Capital Works Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land Improvements</b>									
Wangaratta Livestock Exchange Truckwash Drainage	150			150			50	100	
Community Firewood Depot Fencing & Signage	11	11						11	
<b>Buildings</b>									
HVAC Government Centre	2,657		2,657					2,657	
Building Renewal	800		800					800	
<b>TOTAL PROPERTY</b>	<b>3,618</b>	11	3,457	150	-	-	50	3,568	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant Replacement	1,236		1,236					1,236	
Organics Plant Infrastructure (trommel)	380	380						380	
Bin Purchases	50		50					50	
Renew Signs	40		40					40	
Fixtures, Fittings and Furniture									
WPACC - Lighting installation - Memorial Hall (performance & conference)	36		36					36	
Street Furniture Renewal	50		50					50	
Art Gallery Collection Store System	30	30						30	
Computers and Telecommunications									
ICT Strategy Implementation	668			668				668	
IT Asset Renewal	250		250					250	
Governance, Risk & Compliance Register	40	40						40	
Payroll & HRIS	25			25				25	
Art Collection									
Gallery acquisitions	7	7						7	
Library Books									
Library Book Collection	185		185					185	
Premier's Reading Challenge	8	8				8		-	
TOTAL PLANT AND EQUIPMENT	3,004	464	1,847	693	-	8	-	2,996	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
LRCI Gravel Resheeting Program	1,663		1,663			507		1,156	
Annual Reseal Program	850		850					850	
MacKay Street Reconstruction	680		680					680	
LRCI 2021 Brash Avenue	469		469			469		-	
Major Patching and Asphalting	350		350					350	
LRCI 2021 Langlands Street	225		225			225		-	
Wangaratta Entrances Beautification CP.	100			100				100	
CBD Ovens Street (stage 2) Reid to Ford	100			100				100	
North West Bypass Route Concept Design	100			100				100	
Garnet Avenue	75		75					75	
Urban Street Detailed Design and Constructs	50		50					50	
Kerb and channel renewal - Younger Street	50		50					50	
Roads to Recovery (to be allocated to existing Roads projects)						1,554		(1,554)	
Bridges									
Detour Road Bridge (BN139) - Deck Overlay	385		385			192		192	
Major Culvert	220		220					220	
Bridge Renewal - design	50		50					50	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Footpaths and Cycleways</b>									
Bike Paths / Rail Trails -- replacement & / or resealing	250		250					250	
Walking and Cycling projects	180	180						180	
Pedestrian and Cyclist City Connector with One Mile Creek Trail	18			18				18	
Closing the gap in the Milawa Rail Trail	15	15						15	
<b>Drainage</b>								-	
Rural Drainage Renewal - Various small replacements (incl. minor culverts)	150		150					150	
Urban Drainage Renewal - Various small replacements	100		100					100	
Drainage Design	30	30						30	
Drought Project						300		-	300
<b>Recreational, Leisure &amp; Community Facilities</b>									
Wangaratta Parklands Precinct Master Plan	500			500				500	
Wangaratta Showgrounds Cricket Improvements	174			174		90		84	
Wangaratta Sports Development Centre Roof Decking and Canopy	97		97				50	47	
Playground Renewal	50		50					50	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Waste Management</b>									
Bowser Cell 6 landfill liner design/sign off (construction)	1,600	1,600						1,600	
Organics Processing Facility Expansion	530	530						530	
Transfer Station & Landfill Works	50	50						50	
<b>Parks, Open Space and Streetscapes</b>									
Ned Kelly Glenrowan Project	3,250	3,250				2,700		550	
LRCI 19/20 Repair Merriwa Park Retaining Wall	602		602			602		-	
North Wangaratta Reserve Lighting Upgrade	452	452						452	
WSAC 50m pool shade sails	83	83						83	
Implementation of Play Space Strategy	25	25						25	
<b>Other Infrastructure</b>									
King Valley Prosecco Road Development Masterplan	2,000	2,000				2,000		-	
Project Management	650	650						650	
Marketing & Branding Strategy	150	150						150	
Tarrawingee Infrastructure Plan	150	150						150	
Cemetery Development (Begin Use of Undeveloped Land)	100			100				100	
Cheshunt Infrastructure Plan	50			50				50	
<b>TOTAL INFRASTRUCTURE</b>	<b>16,622</b>	<b>9,164</b>	<b>6,315</b>	<b>1,142</b>	<b>-</b>	<b>8,640</b>	<b>50</b>	<b>7,932</b>	<b>-</b>
<b>TOTAL 21/22 CAPITAL WORKS</b>	<b>23,244</b>	<b>9,640</b>	<b>11,620</b>	<b>1,985</b>	<b>-</b>	<b>8,647</b>	<b>100</b>	<b>14,496</b>	<b>-</b>

## Summary of Planned Capital Works Expenditure

For the four years ended 30 June 2025

2022	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	161	11	0	150	0	161	0	50	111	0
<b>Total land</b>	<b>161</b>	<b>11</b>	<b>0</b>	<b>150</b>	<b>0</b>	<b>161</b>	<b>0</b>	<b>50</b>	<b>111</b>	<b>0</b>
Buildings	3,457	0	3,457	0	0	3,457	0	50	3,407	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total buildings</b>	<b>3,457</b>	<b>0</b>	<b>3,457</b>	<b>0</b>	<b>0</b>	<b>3,457</b>	<b>0</b>	<b>50</b>	<b>3,407</b>	<b>0</b>
<b>Total property</b>	<b>3,618</b>	<b>11</b>	<b>3,457</b>	<b>150</b>	<b>0</b>	<b>3,618</b>	<b>0</b>	<b>100</b>	<b>3,518</b>	<b>0</b>
<b>Plant and equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	1,706	380	1,326	0	0	1,706	0	0	1,706	0
Fixtures, fittings and furniture	116	30	86	0	0	116	0	0	116	0
Computers and telecommunications	983	40	250	693	0	983	0	0	983	0
Artwork	7	7	0	0	0	7	0	0	7	0
Library books	193	8	185	0	0	193	8	0	185	0
<b>Total plant and equipment</b>	<b>3,004</b>	<b>464</b>	<b>1,847</b>	<b>693</b>	<b>0</b>	<b>3,004</b>	<b>8</b>	<b>0</b>	<b>2,996</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	4,712	0	4,412	300	0	4,712	2,755	0	1,957	0
Bridges	655	0	655	0	0	655	192	0	462	0
Footpaths and cycle ways	463	195	250	18	0	463	0	0	463	0
Drainage	280	30	250	0	0	280	300	0	-20	0
Recreational, leisure and community facilities	821	0	147	674	0	821	90	0	731	0
Waste management	2,180	2,180	0	0	0	2,180	0	0	2,180	0
Parks, open space and streetscapes	4,412	3,809	602	0	0	4,412	3,302	0	1,109	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	3,100	2,950	0	150	0	3,100	2,000	0	1,100	0
<b>Total infrastructure</b>	<b>16,622</b>	<b>9,164</b>	<b>6,315</b>	<b>1,142</b>	<b>0</b>	<b>16,622</b>	<b>8,640</b>	<b>0</b>	<b>7,982</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>23,244</b>	<b>9,640</b>	<b>11,620</b>	<b>1,985</b>	<b>0</b>	<b>23,244</b>	<b>8,647</b>	<b>100</b>	<b>14,496</b>	<b>0</b>

2023	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	1,487	0	1,232	255	0	1,487	0	0	1,487	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total buildings</b>	<b>1,487</b>	<b>0</b>	<b>1,232</b>	<b>255</b>	<b>0</b>	<b>1,487</b>	<b>0</b>	<b>0</b>	<b>1,487</b>	<b>0</b>
<b>Total property</b>	<b>1,487</b>	<b>0</b>	<b>1,232</b>	<b>255</b>	<b>0</b>	<b>1,487</b>	<b>0</b>	<b>0</b>	<b>1,487</b>	<b>0</b>
<b>Plant and equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,765	0	2,765	0	0	2,765	0	0	2,765	0
Fixtures, fittings and furniture	82	31	51	0	0	82	0	0	82	0
Computers and telecommunications	867	0	255	612	0	867	0	0	867	0
Artwork	7	7	0	0	0	7	0	0	7	0
Library books	204	0	204	0	0	204	0	0	204	0
<b>Total plant and equipment</b>	<b>3,924</b>	<b>37</b>	<b>3,275</b>	<b>612</b>	<b>0</b>	<b>3,924</b>	<b>0</b>	<b>0</b>	<b>3,924</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	4,160	51	4,007	102	0	4,160	1,585	0	2,575	0
Bridges	989	0	989	0	0	989	0	0	989	0
Footpaths and cycle ways	612	510	102	0	0	612	0	0	612	0
Drainage	6,870	31	6,023	816	0	6,870	3,883	0	2,987	0
Recreational, leisure and community facilities	8,752	0	51	8,701	0	8,752	5,610	0	3,142	0
Waste management	2,091	2,091	0	0	0	2,091	255	0	1,836	0
Parks, open space and streetscapes	357	0	0	357	0	357	0	0	357	0
Aerodromes	153	0	0	153	0	153	0	0	153	0
Off street car parks	255	0	0	255	0	255	0	0	255	0
Other infrastructure	3,162	3,162	0	0	0	3,162	2,040	0	1,122	0
<b>Total infrastructure</b>	<b>27,401</b>	<b>5,845</b>	<b>11,173</b>	<b>10,384</b>	<b>0</b>	<b>27,401</b>	<b>13,373</b>	<b>0</b>	<b>14,028</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>32,812</b>	<b>5,882</b>	<b>15,680</b>	<b>11,251</b>	<b>0</b>	<b>32,812</b>	<b>13,373</b>	<b>0</b>	<b>19,439</b>	<b>0</b>



2024	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	1,248	21	1,124	104	0	1,248	4,162	0	-2,913	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total buildings</b>	<b>1,248</b>	<b>21</b>	<b>1,124</b>	<b>104</b>	<b>0</b>	<b>1,248</b>	<b>4,162</b>	<b>0</b>	<b>-2,913</b>	<b>0</b>
<b>Total property</b>	<b>1,248</b>	<b>21</b>	<b>1,124</b>	<b>104</b>	<b>0</b>	<b>1,248</b>	<b>4,162</b>	<b>0</b>	<b>-2,913</b>	<b>0</b>
<b>Plant and equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	1,060	0	1,060	0	0	1,060	0	0	1,060	0
Fixtures, fittings and furniture	52	0	52	0	0	52	0	0	52	0
Computers and telecommunications	987	0	260	727	0	987	0	0	987	0
Artwork	7	7	0	0	0	7	0	0	7	0
Library books	208	0	208	0	0	208	0	0	208	0
<b>Total plant and equipment</b>	<b>2,314</b>	<b>7</b>	<b>1,580</b>	<b>727</b>	<b>0</b>	<b>2,314</b>	<b>0</b>	<b>0</b>	<b>2,314</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	7,387	52	5,194	2,141	0	7,387	1,617	0	5,770	0
Bridges	468	0	468	0	0	468	0	0	468	0
Footpaths and cycle ways	520	416	104	0	0	520	0	0	520	0
Drainage	1,301	52	208	1,040	0	1,301	0	0	1,301	0
Recreational, leisure and community facilities	52	0	52	0	0	52	0	0	52	0
Waste management	52	52	0	0	0	52	780	0	-728	0
Parks, open space and streetscapes	1,144	0	0	1,144	0	1,144	0	0	1,144	0
Aerodromes	333	0	0	333	0	333	0	0	333	0
Off street car parks	104	0	104	0	0	104	0	0	104	0
Other infrastructure	5,670	5,514	0	156	0	5,670	0	0	5,670	0
<b>Total infrastructure</b>	<b>17,031</b>	<b>6,086</b>	<b>6,131</b>	<b>4,814</b>	<b>0</b>	<b>17,031</b>	<b>2,397</b>	<b>0</b>	<b>14,634</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>20,593</b>	<b>6,114</b>	<b>8,834</b>	<b>5,645</b>	<b>0</b>	<b>20,593</b>	<b>6,559</b>	<b>0</b>	<b>14,035</b>	<b>0</b>

2025	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	1,125	64	1,061	0	0	1,125	0	0	1,125	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total buildings</b>	<b>1,125</b>	<b>64</b>	<b>1,061</b>	<b>0</b>	<b>0</b>	<b>1,125</b>	<b>0</b>	<b>0</b>	<b>1,125</b>	<b>0</b>
<b>Total property</b>	<b>1,125</b>	<b>64</b>	<b>1,061</b>	<b>0</b>	<b>0</b>	<b>1,125</b>	<b>0</b>	<b>0</b>	<b>1,125</b>	<b>0</b>
<b>Plant and equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	1,951	0	1,951	0	0	1,951	0	0	1,951	0
Fixtures, fittings and furniture	53	0	53	0	0	53	0	0	53	0
Computers and telecommunications	440	0	265	175	0	440	0	0	440	0
Artwork	7	7	0	0	0	7	0	0	7	0
Library books	212	0	212	0	0	212	0	0	212	0
<b>Total plant and equipment</b>	<b>2,664</b>	<b>7</b>	<b>2,482</b>	<b>175</b>	<b>0</b>	<b>2,664</b>	<b>0</b>	<b>0</b>	<b>2,664</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	6,398	1,114	4,965	318	0	6,398	1,649	0	3,687	1,061
Bridges	832	0	832	0	0	832	0	0	832	0
Footpaths and cycle ways	424	318	106	0	0	424	0	0	424	0
Drainage	854	111	478	265	0	854	0	0	854	0
Recreational, leisure and community facilities	4,086	1,061	53	2,971	0	4,086	2,229	0	1,857	0
Waste management	96	96	0	0	0	96	0	0	96	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	37	0	0	37	0	37	0	0	37	0
Other infrastructure	1,061	1,061	0	0	0	1,061	0	0	1,061	0
<b>Total infrastructure</b>	<b>13,788</b>	<b>3,762</b>	<b>6,434</b>	<b>3,592</b>	<b>0</b>	<b>13,788</b>	<b>3,878</b>	<b>0</b>	<b>8,849</b>	<b>1,061</b>
<b>Total capital works expenditure</b>	<b>17,576</b>	<b>3,833</b>	<b>9,977</b>	<b>3,767</b>	<b>0</b>	<b>17,576</b>	<b>3,878</b>	<b>0</b>	<b>12,638</b>	<b>1,061</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020	2021	2022	2023	2024	2025	+o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-4.15%	0.65%	-0.53%	-1.31%	-1.14%	-0.94%	o
Liquidity									
Working Capital	Current assets / current liabilities	2	140.89%	215.40%	213.12%	155.38%	145.02%	100.44%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	52.36%	134.72%	129.69%	87.35%	70.47%	50.06%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	49.40%	95.79%	85.46%	74.87%	65.77%	59.77%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.41%	5.26%	9.32%	8.99%	8.43%	8.16%	+
Indebtedness	Non-current liabilities / own source revenue	5	68.73%	100.46%	93.34%	84.89%	72.49%	50.54%	+
Asset renewal	Asset renewal expenses / Asset depreciation	6	100.28%	59.53%	67.34%	83.07%	45.14%	49.66%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	7	49.32%	42.08%	47.15%	45.62%	50.12%	52.25%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.60%	0.45%	0.46%	0.47%	0.47%	0.48%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020	2021	2022	2023	2024	2025	+/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		(\$4,565)	(\$4,907)	(\$4,679)	(\$4,818)	(\$4,915)	(\$5,019)	-
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,825	\$1,613	\$1,637	\$1,670	\$1,703	\$1,736	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020	2021	2022	2023	2024	2025	+o/-
Sustainability Capacity									
Population	Total expenses/ Municipal population		\$2,450	\$2,462	\$2,361	\$2,438	\$2,494	\$2,553	-
Population	Value of infrastructure / Municipal population		\$17,748	\$20,410	\$20,648	\$21,192	\$21,291	\$21,269	o
Population	Municipal population / Kilometres of local roads		14.69	14.70	14.70	14.70	14.70	14.70	o
Own-source revenue	Own source revenue / Municipal population		\$1,711	\$1,691	\$1,717	\$1,779	\$1,832	\$1,886	o
Recurrent grants	Recurrent grants / Municipal population		\$593	\$589	\$604	\$616	\$628	\$641	+

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

## **Notes to indicators**

### **1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Council's financial performance is considered medium to high risk according to the Victorian Auditor General Office. Council's adjusted underlying result is steady over the Strategic Resource Plan years and work relating to improving Council's financial sustainability is ongoing, which aims to improve this indicator over the life of the Long-Term Financial Plan.

### **2. Working Capital**

The proportion of current liabilities represented by current assets. Working capital is considered low risk according to the Victorian Auditor General Office.

### **3. Unrestricted Cash**

Council's unrestricted cash fluctuates with the size of the capital works program and the timing of debt repayments and new borrowings.

### **4. Debt compared to rates**

Current forecast indicates Council's reliance on debt against its annual rate revenue due to borrowing for key infrastructure projects. The projected trend reflects the pay back of this debt.

### **5. Indebtedness**

Council is assessed as high risk according to the Victorian Auditor General Office indicators. This is largely due to Council increasing its borrowings in the short term and an existing interest only loan remaining not payable until the 2025/26 year. The indicator improves markedly once the interest only loan has been repaid. All other loans are on principal and interest terms.

### **6. Asset renewal**

This percentage indicates the extent to which Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means Council's assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

### **7. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## **6. Schedule of Fees and Charges**

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during 2021/22.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>AGED &amp; COMMUNITY CARE - Case Management</b>					
<b>Home Care Package</b>					
Care Co-Ordination Full Cost Recovery- per hour	C	Y	\$68.10	1.9%	\$69.40
Case Management Full Cost Recovery - per hour	C	Y	\$96.10	2.0%	\$98.00
<b>AGED &amp; COMMUNITY CARE - Community Meals</b>					
<b>Community Meal Program</b>					
Cost per meal	C	N	\$10.10	4.0%	\$10.50
<b>AGED &amp; COMMUNITY CARE - Home Care</b>					
<b>Domestic Assistance</b>					
Low Rate per hour	C	N	\$6.70	3.0%	\$6.90
Medium Rate per hour	C	N	\$16.80	2.4%	\$17.20
High Rate per hour	C	N	\$49.80	2.0%	\$50.80
<b>Social Support Individual</b>					
Low Rate per hour	C	N	\$5.20	2.0%	\$5.30
Medium rate per hour	C	N	\$10.20	2.0%	\$10.40
High Rate per hour	C	N	\$49.80	2.0%	\$50.80
<b>Home &amp; Garden Maintenance</b>					
Low Rate per hour plus cost of materials	C	N	\$13.10	2.3%	\$13.40
Medium Rate per hour - plus cost of materials	C	N	\$19.60	2.0%	\$20.00
High Rate per hour - plus cost of materials	C	N	\$51.70	1.9%	\$52.70
<b>Home Modification</b>					
Low Rate per hour plus cost of materials over \$250	C	N	\$13.10	2.3%	\$13.40
Medium Rate per hour - plus cost of materials over \$250	C	N	\$19.60	2.0%	\$20.00
High Rate per hour - plus cost of materials over \$250	C	N	\$51.70	1.9%	\$52.70
<b>Personal Care</b>					
Low Rate per hour	C	N	\$5.20	2.0%	\$5.30
Medium Rate per hour	C	N	\$10.20	2.0%	\$10.40
High Rate per hour	C	N	\$49.80	2.0%	\$50.80
<b>Respite</b>					
Low Rate per hour	C	N	\$3.80	2.6%	\$3.90
Medium Rate per hour	C	N	\$5.40	1.9%	\$5.50
High Rate per hour	C	N	\$49.80	2.0%	\$50.80
<b>Private Agency Service</b>					
<b>Domestic Assistance, Personal Care, Respite</b>					
Mon to Fri 7am to 7pm Rate per half hour	C	Y	\$32.70	4.0%	\$34.00
<b>Domestic Assistance, Personal Care, Respite</b>					
Mon to Fri 7am to 7pm rate per hour	C	Y	\$58.40	3.1%	\$60.20
<b>Home &amp; Garden Maintenance</b>					
Rate per hour for labour only - plus cost of materials	C	Y	\$71.40	2.0%	\$72.80
Rate per hour for standard mower - plus cost of material	C	Y	\$86.20	2.0%	\$87.90
Rate per hour for ride on mower - plus cost of materials	C	Y	\$91.80	2.0%	\$93.60
<b>Out of Hours - Personal Care, Respite</b>					
Mon to Fri 7pm to 7am including weekends rate per half hour	C	Y	\$45.40	3.3%	\$46.90
Mon to Fri 7pm to 7am rate per hour for Personal Care, Respite	C	Y	\$87.20	2.6%	\$89.50
<b>Public Holidays - Personal Care Respite</b>					
Rate per hour	C	Y	\$115.20	2.5%	\$118.10
Rate per half hour	C	Y	\$57.60	3.1%	\$59.40
<b>Travel</b>					
Rate per km in excess of 10 kms	C	Y	\$1.17	2.6%	\$1.20
<b>Veteran's Home Care</b>					
Domestic Assistance - rate per hour	C	N	\$5.00	0.0%	\$5.00
Home & Garden Maintenance - rate per hour	C	N	\$5.00	0.0%	\$5.00
Personal Care - Rate per hour to a maximum of \$10 per week	C	N	\$5.00	0.0%	\$5.00
Respite - no rate applicable	C	N			
<b>ANIMALS - Cat Registrations</b>					
Cat Registration	C	N	\$45.00	2.0%	\$45.90
Entire Cats	C	N	\$135.00	2.0%	\$137.70
Domestic Animal Business (Cat) registration - includes admin and full annual audit required by DELWP (7 hr @ \$36 +\$10.00 paid to DELWP)	C	N	\$295.00	2.0%	\$300.90
NOTE: discount of 50% on animal registration fee - requires presentation of social security pensioner discount card	C	N	50% of relevant fee		50% of relevant fee
<b>ANIMALS - Dog Registrations</b>					
Dog Registration	C	N	\$45.00	2.0%	\$45.90
Dangerous dogs, menacing dogs, restricted breed dogs or guard dogs	C	N	\$400.00	2.0%	\$408.00
Entire Dog	C	N	\$135.00	2.0%	\$137.70
Domestic Animal Business (Dog) registration - includes admin and full annual audit required by DELWP (7 hr @ \$36 +\$10.00 paid to DELWP)	C	N	\$295.00	2.0%	\$300.90
NOTE: discount of 50% on animal registration fee - requires presentation of social security pensioner discount card	C	N	50% of relevant fee		50% of relevant fee
<b>ANIMALS - Miscellaneous</b>					
Cat cage hire	C	N	Free		Free
Cat cage - replacement due to damage, loss or stolen	C	N	\$0.00	0.0%	\$0.00
Dog barking electronic monitor - Hire (per week)	C	N	\$0.00	0.0%	\$0.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>ANIMALS - Pound Fees</b>					
<b>Impounding Fee (per head):</b>					
Livestock	C	Y	\$120.00	2.0%	\$122.40
Horses	C	Y	\$120.00	2.0%	\$122.40
<b>Other</b>					
NLIS Tagging fee for stock not tagged	C	Y	\$10.00	2.0%	\$10.20
Advertising: per notice in addition to actual cost of advertisement	C	Y	Pass on		Pass on
Auction Expenses reasonably incurred	C	Y	Pass on		Pass on
Destruction Expenses reasonably incurred	C	Y	Pass on		Pass on
Disposal Fee	C	Y	\$22.00	1.8%	\$22.40
Tender Expenses reasonably incurred	C	Y	Pass on		Pass on
Transport Fee: Expenses reasonably incurred	C	Y	Pass on		Pass on
Veterinary Fee: Expenses reasonably incurred	C	Y	Pass on		Pass on
<b>Sustenance Fee per head per day:</b>					
Livestock	C	Y	\$15.00	2.0%	\$15.30
Horses	C	Y	\$15.00	2.0%	\$15.30
<b>ANIMALS - Pound Fees - Release Fee</b>					
Release fee for seized domestic animals: dogs	C	N	\$205.00	2.0%	\$209.10
Release fee for seized domestic animals: cats	C	N	\$102.00	2.0%	\$104.00
<b>BUILDING - Building Permit - Commercial</b>					
Up to \$40,000	C	Y	\$890.00	2.0%	\$907.80
\$40,001 to \$100,000	C	Y	\$1,516.00	2.0%	\$1,546.30
\$100,001 to \$500,000 Fee = cost of work / 80 or minimum \$1250	C	Y	\$1,535.00	2.0%	\$1,565.70
\$500,001 +	C	Y	By Quote		By Quote
<b>BUILDING - Building Permit - Domestic - Major works</b>					
2-Unit development {cost of work / 80} or min fee}	C	Y	\$2,145.00	2.0%	\$2,187.90
3 or more unit development {cost of work / 80} or min fee}	C	Y	\$3,120.00	2.0%	\$3,182.40
Demolitions - (Commercial - Class 3 - 9) {cost of work / 20} or min fee}	C	Y	\$890.00	2.0%	\$907.80
Demolitions - (Domestic single storey - Class 1 & 10 only)	C	Y	\$680.00	2.0%	\$693.60
Extensions/alterations (Major) - 4 inspections incl {cost of work / 100} or min fee}. (egg applies to substantial extensions to a Class 1 or 2 buildings with additions greater than 25% of the existing floor area and/or alterations greater than 50% of the existing floor area)	C	Y	\$972.00	2.0%	\$991.40
New Dwellings (includes relocated dwellings) - 4 inspections incl {cost of work / 120} or min fee}	C	Y	\$1,230.00	2.0%	\$1,254.60
<b>BUILDING - Building Permit - Domestic - Minor works</b>					
Swimming pools & Safety Barriers - 2 Inspections incl	C	Y	\$680.00	2.0%	\$693.60
Carports, Fences, Verandas, Patios, Mast and Minor Alterations & Assitions or Masts - 2-3 inspections incl - <\$1600 (Note: Minor alterations may include internal structural alterations to a Class 1, 2 or 10 buildings or additions to a Class 10 building)	C	Y	\$680.00	2.0%	\$693.60
Demolitions - (Domestic low rise - Class 10 only)	C	Y	\$680.00	2.0%	\$693.60
Garages, Carports, Verandas, Patios, Pergolas, Sheds etc.. - 4 inspections incl - \$16,001 or greater {cost of work / 100} or min fee}. (Note: Minor alterations may include substantial internal structural alterations to a Class 1, 2 or 10 building or additions to a Class 10 building)	C	Y	\$847.00	2.0%	\$863.90
Restump, Re-blocking, Under Pinning, etc.. - 2 inspections incl	C	Y	\$870.00	2.0%	\$887.40
<b>BUILDING - Building Permit Levy</b>					
Building Permit Levy - 0.00128% of contract amount (Levy only applies where cost of contract amount is more than \$10,000) – set by State Govt. Fee subject to change in line with amendments to the regulations	S	N	.128 cents per \$1		.128 cents per \$1
<b>BUILDING - Inspections</b>					
Private - Additional Inspections, non-mandatory inspections, contract inspections (within 25 km radius of Owens St office)	C	Y	\$205.00	2.0%	\$209.10
Consultancy fee - Building Reports, Pool Safety Reports, Subdivision reports (Reg 503), Essential Safety Measures Reports, etc.. Per hour. (Note): Fee quote to be provided based on estimated of scope of works by Building Coordinator or MBS)	C	Y	\$225.00	2.0%	\$229.50
<b>BUILDING - Other</b>					
Advertising to adjoining landowners	C	N	\$123.00	2.0%	\$125.50
Archive file retrieval (Building search fee + 5 pages of document copies - additional copies charged per schedule of coping fees)	C	Y	\$89.00	2.0%	\$90.80
Title retrieval fee	C	N	\$84.00	2.0%	\$85.70
Lodgement fees where cost of building work is more than \$10,000 (In accordance with Reg 45). Fee subject to change in line with amendments to the regulations.	S	N	\$121.90	2.0%	\$124.30
Staged Building Permit	C	Y	\$205.00	2.0%	\$209.10
Amendments to Approved Plan & Building Permit	C	Y	\$205.00	2.0%	\$209.10
Extension of time to Building Permit	C	Y	\$205.00	2.0%	\$209.10
Request for Information in accordance with Reg 51(1), (2) & (3) (each) – Max. fee set in accordance with Reg 52. Fee subject to change in line with amendments to the regulations	S	N	\$47.20	1.9%	\$48.10
Legal Point of Discharge (Reg. 133) – Max. fee set in accordance with Reg 36(4). Fee subject to change in line with amendments to the regulations	S	N	\$144.70	2.0%	\$147.60
Liquor licencing reports	C	Y	\$1,125.00	2.0%	\$1,147.50
Owner Builder Report - (Minor work)s under section 137B	C	Y	\$510.00	2.0%	\$520.20
Owner Builder Report - Dwellings (Major works) under section 137B	C	Y	\$1,225.00	2.0%	\$1,249.50



## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>BUILDING - Report &amp; Consent</b>					
Report and Consent – Part 5, 6 & 10, Reg 132(1) and Reg 134(2) - (each) - Max fee set in accordance with Reg 36(2). Fee subject to change in line with amendments to the regulations	S	N	\$290.40	2.0%	\$296.20
Report and Consent – Reg 116 protection of public. Max fee set in accordance with Reg 36(3). Fee subject to change in line with amendments to the regulations.	S	N	\$290.40	2.0%	\$296.20
Report and Consent – Demolition under section 29A - Max fee set in accordance with Reg 312(1). Fee subject to change in line with amendments to the regulations	S	N	\$85.20	2.0%	\$86.90
<b>BUILDING - Security deposits &amp; bonds</b>					
Demolition/removal of Dwellings Security Deposit (Held in Trust) - (Reg 323(1))	S	N	The lesser of equivalent to the cost of works; or \$102 per m2 of floor area		The lesser of equivalent to the cost of works; or \$102 per m2 of floor area
Demolish/ relocate/re-erected buildings Security Deposit (Held in Trust) - In accordance with Reg 323(2) the amount held in trust must not exceed the lesser of; the estimated cost of carrying out the work authorised by the building permit; or \$5,000. In accordance with section 22 of the Act, the amount is to the discretionary (per building surveyor or building coordinators authority) Amount is subject to change in line with amendments to the regulations - (Reg 323(2))	S	N	The lesser of equivalent to the cost of works; or \$5,000		The lesser of equivalent to the cost of works; or \$5,000
<b>BUILDING - Swimming Pools &amp; Spas - Administration fees</b>					
Registration of swimming pool or spa (Reg. 147P(2)- fee subject to change in line with amendments to the regulations)	S	Y	\$31.80	1.9%	\$32.40
Information search fee for registration of swimming pool or spa (Reg.147P(2) - fee subject to change in line with amendments to the regulations)	S	Y	\$47.20	1.9%	\$48.10
Lodgement of CBC for swimming pool or spa (Reg.147X(2)- fee subject to change in line with amendments to the regulations)	S	Y	\$20.40	2.0%	\$20.80
Lodgement of CBNC for swimming pool or spa (Reg.147ZJ(2) - fee subject to change in line with amendments to the regulations)	S	Y	\$385.10	2.0%	\$392.80
Inspection of swimming pool or spa barrier for compliance certification following registration	C	Y	\$0.00	0.0%	\$200.00
Re-inspection of swimming pool or spa barrier following non-compliance (per inspection)	C	Y	\$0.00	0.0%	\$200.00
<b>BUILDING - Temporary approvals &amp; POPE</b>					
Temporary Siting approvals x3 Structures	C	Y	\$439.00	2.0%	\$447.80
Temporary Siting approvals more than 3 Structures	C	Y	\$559.00	2.0%	\$570.20
Place of Public Entertainment (Pope) approvals - Attendance of greater than 5,000 persons and more than 5 Prescribed structures	C	Y	\$1,735.00	2.0%	\$1,769.70
Place of Public Entertainment (Pope) approvals - Attendance up to 5000 persons and 5 Prescribed Structure	C	Y	\$1,530.00	2.0%	\$1,560.60
Place of Public Entertainment (Pope) approvals- Attendance up to 1000 persons and 1 Prescribed Structure	C	Y	\$1,124.00	2.0%	\$1,146.50
<b>CARAVAN PARKS</b>					
Up to 25 Sites (per 3 year renewal fee as per Schedule 2 of the Residential Tenancy Act & fee unit set by Monetry Unit Act)	S	N	\$251.77	2.0%	\$256.80
25-50 sites (per 3 year renewal fee as per Schedule 2 of the Residential Tenancy Act & fee unit set by Monetry Unit Act)	S	N	\$503.54	2.0%	\$513.60
50 - 100 sites (per 3 year renewal fee as per Schedule 2 of the Residential Tenancy Act & fee unit set by Monetry Unit Act)	S	N	\$1,007.08	2.0%	\$1,027.20
<b>CEMETERY</b>					
<b>Grave and cremated sites</b>					
Right of Interment bodily remains At Need - Child - First interment - Under 2 years	S	Y	\$210.00	2.0%	\$214.20
Right of Interment bodily remains At Need - Children's lawn - First interment	S	Y	\$475.00	2.0%	\$484.50
Right of Interment bodily remains At Need - Adult - First interment - General and Lawn	S	N	\$1,300.00	2.0%	\$1,326.00
Right of Interment bodily remains At Need - Adult - First interment - Vaults (1.5 blocks)	S	N	\$2,210.00	2.0%	\$2,254.20
Right of Interment cremated remains At Need - Single - Perpetual tenure - Niche Wall	S	N	\$940.00	2.0%	\$958.80
Right of Interment cremated remains At Need - Double - Perpetual tenure - Rose Bush	S	N	\$1,315.00	2.0%	\$1,341.30
Right of Interment cremated remains At Need - Multiple - Perpetual tenure - Shrub or Bush	S	N	\$1,570.00	2.0%	\$1,601.40
<b>Administration - Miscellaneous</b>					
Administration fees miscellaneous - Interment out of standard hours (per half hour)	S	Y	\$80.00	2.0%	\$81.60
Administration fees miscellaneous - Hire of facilities and equipment - Lowering device	S	Y	\$32.00	1.9%	\$32.60
Administration fees miscellaneous - Search of cemetery records	S	N	\$29.00	2.1%	\$29.60
Administration fees miscellaneous - Hire of facilities and equipment - Canopy/ Chairs	S	Y	\$48.00	2.1%	\$49.00
Administration fees miscellaneous - Interment out of hours (Weekends and Public Holidays)	S	Y	\$990.00	2.0%	\$1,009.80
Administration fees miscellaneous - Hire of facilities and equipment - Extra usage	S	Y	\$40.00	2.0%	\$40.80
Administration fees miscellaneous - Hire of facilities and equipment - Plaque cleaning	S	Y	\$240.00	2.0%	\$244.80

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>Interment Services</b>					
Interment Services Interment of bodily remains - Adult - all interments	S	Y	\$1,365.00	2.0%	\$1,392.30
Interment Services Interment of bodily remains - Child over 2 years	S	Y	\$785.00	2.0%	\$800.70
Interment Services Interment of bodily remains - Child under 2 years	S	Y	\$420.00	2.0%	\$428.40
Interment Services - Oversized grave	S	Y	\$100.00	2.0%	\$102.00
Interment Services - Grave capping - Vault sealing	S	Y	\$1,460.00	2.0%	\$1,489.20
Interment Services of bodily remains - Each additional 0.3m	S	Y	\$105.00	2.0%	\$107.10
Interment Services Interment of cremated remains - Scattering of cremated ashes	S	Y	\$190.00	2.0%	\$193.80
Interment Services Interment of cremated remains - Interment in grave	S	Y	\$410.00	2.0%	\$418.20
Interment Services Interment of cremated remains - Interment in memorial - Rose Bush	S	Y	\$410.00	2.0%	\$418.20
Interment Services Interment of cremated remains - Interment in memorial - Shrub or Tree	S	Y	\$410.00	2.0%	\$418.20
Interment Services Interment of cremated remains - Interment in memorial - Niche Wall	S	Y	\$410.00	2.0%	\$418.20
Interment Services Reopening grave - with cover	S	Y	\$230.00	2.0%	\$234.60
Interment Services Exhumation - also for lift and reposition	S	Y	\$2,025.00	2.0%	\$2,065.50
<b>Memorials</b>					
Memorial permit fees Installation - New headstone and base with existing foundation - Single grave - General	S	N	\$230.00	2.0%	\$234.60
Memorial permit fees Installation - New headstone and base with existing foundation - Single grave - Lawn (excluding flower container)	S	N	\$180.00	2.0%	\$183.60
Memorial permit fees Renovation - Additional inscription	S	N	\$85.00	2.0%	\$86.70
Memorial permit fees Installation - New headstone and base with existing foundation - Single grave - Childrens Lawn (excluding flower container)	S	N	\$80.00	2.0%	\$81.60
Memorial permit fees Installation - Affixing bronze externally supplied plaque and or granite panel or other base by Cemetery - Affixing or installation or placement fee	S	Y	\$135.00	2.0%	\$137.70
Memorialisation - all sizes and styles	S	N			
Memorialization - Rock/ boulder - Granite blocks	S	N			
<b>CHILDREN AND YOUTH SERVICES - Hire of meeting room</b>					
<b>Hire of Meeting Room per hour:</b>					
- all other users	C	Y	\$31.00	1.9%	\$31.60
- by not-for-profit community groups	C	Y	\$20.00	2.0%	\$20.40
- No Charge for current tenants	C	N	\$0.00	0.0%	\$0.00
<b>CHILDREN'S SERVICES - Family Day Care</b>					
Administration Levy per hour	C	N	\$2.60	0.0%	\$2.60
Educator Levy per week	C	N	\$19.00	0.0%	\$19.00
<b>CHILDREN'S SERVICES - Kindergarten</b>					
Per Term - Kindergarten program as well as Long Day Care included for full day	C	N	\$362.00	2.0%	\$369.20
<b>CHILDREN'S SERVICES - Late pickup of child</b>					
To be applied to families that pickup children late resulting in a need to pay staff additional time - per instance	C	N	\$29.00	2.1%	\$29.60
<b>CHILDREN'S SERVICES - Long Day Care Centre</b>					
<b>Sessional Fees</b>					
Per session (5.5 hours)	C	N	\$62.00	1.9%	\$63.20
<b>Casual Fees</b>					
Daily	C	N	\$120.00	2.0%	\$122.40
Weekly	C	N	\$530.00	2.0%	\$540.60
<b>Permanent Fees</b>					
Daily	C	N	\$115.00	0.0%	\$115.00
Weekly	C	N	\$525.00	0.0%	\$525.00
<b>CORPORATE SERVICES - Freedom of Information</b>					
Application fee may be waived or reduced if it would cause the applicant hardship. Proposed fees to be updated with update in FOI regs and/or Monetary Units Act changes. Fees units under the Monetary Units Act 2004 are updated by Gazette each year					
Freedom of Information application - 2 fee units	S	N	\$29.60	2.0%	\$30.20
Photocopying - per A4 page	S	N	\$0.20	0.0%	\$0.20
Search fee - per hour or part thereof	S	N	\$22.20	1.8%	\$22.60
Supervision (inspection, listening or viewing of documents) - per 15 minutes	S	N	\$5.55	2.7%	\$5.70
<b>CORPORATE SERVICES - Property Database Information</b>					
Land Information Certificate (LIC) Prescribed fee by legislation	S	N	\$27.00	0.0%	\$27.00
Urgent certificate (issued within 24 hours) – additional charge to LIC	C	Y	\$73.95	2.0%	\$75.45
Provision of historical rates data/file retrieval (Post 1999)	C	Y	\$21.50	0.0%	\$21.50
Provision of historical rates data/file retrieval (Pre 2000)	C	Y	\$123.00	0.0%	\$123.00
Dishonoured Payment Administration Fee (Direct Debit)	C	Y	\$16.50	0.0%	\$16.50
Fencing Notice Fee	C	Y	\$16.50	0.0%	\$16.50
Adverse Possession search fee	C	Y	\$357.00	2.0%	\$364.00
<b>CORPORATE SERVICES - Property Management (Annual Rental Fee)</b>					
Community Group - Category 1	C	Y	\$114.40	2.0%	\$116.70
Community Group - Category 2	C	Y	\$286.00	2.0%	\$291.70

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>EVENTS</b>					
<b>Minor Events</b>					
<i>A Minor event will have some of the following characteristics: ATTENDANCE (less than 200 people), AMPLIFICATION (Amplified music, announcements), MINOR INFRASTRUCTURE (Total space of temporary structures does not exceed 50m2). Example: Moonlight Movies</i>					
<b>Minor Events - 3M X 3M</b>					
Volunteer - Food, Produce, Beverages, General	C	Y	\$12.00	0.0%	\$12.00
Community - Food, Produce, Beverages, General	C	Y	\$23.00	0.0%	\$23.00
Small Business - Food, Produce, Beverages, General	C	Y	\$35.00	0.0%	\$35.00
Commercial - Food, Produce, Beverages, General	C	Y	\$40.00	0.0%	\$40.00
Commercial - Alcohol	C	Y	\$52.00	0.0%	\$52.00
Electricity	C	Y	\$13.00	0.0%	\$13.00
<b>Minor Events - 6M X 3M</b>					
Volunteer - Food, Produce, Beverages, General	C	Y	\$17.00	0.0%	\$17.00
Community - Food, Produce, Beverages, General	C	Y	\$35.00	0.0%	\$35.00
Small Business - Food, Produce, Beverages, General	C	Y	\$58.00	0.0%	\$58.00
Commercial - Food, Produce, Beverages, General	C	Y	\$69.00	0.0%	\$69.00
Commercial - Alcohol	C	Y	\$92.00	0.0%	\$92.00
Electricity	C	Y	\$13.00	0.0%	\$13.00
<b>Medium Events</b>					
<i>A Medium event will have some of the following characteristics: ATTENDANCE (less than 1000 people), FOOD - (Serving, Selling, External Vendors), AMPLIFICATION (Amplified music, announcements), MINOR INFRASTRUCTURE (Total space of temporary structures does not exceed 100m2). LIQUOR (Where liquor is consumed as part of the event). IMPACT TO TRAFFIC/ROADS (Where an event is held on or near a road that requires road closures or traffic management). Example: Outdoor Ball</i>					
<b>Medium Events - 3M X 3M</b>					
Volunteer - Food, Produce, Beverages, General	C	Y	\$17.00	0.0%	\$17.00
Community - Food, Produce, Beverages, General	C	Y	\$29.00	0.0%	\$29.00
Small Business - Food, Produce, Beverages, General	C	Y	\$46.00	0.0%	\$46.00
Commercial - Food, Produce, Beverages, General	C	Y	\$52.00	0.0%	\$52.00
Commercial - Alcohol	C	Y	\$69.00	0.0%	\$69.00
Electricity	C	Y	\$18.00	0.0%	\$18.00
<b>Medium Events - 6M X 3M</b>					
Volunteer - Food, Produce, Beverages, General	C	Y	\$29.00	0.0%	\$29.00
Community - Food, Produce, Beverages, General	C	Y	\$46.00	0.0%	\$46.00
Small Business - Food, Produce, Beverages, General	C	Y	\$81.00	0.0%	\$81.00
Commercial - Food, Produce, Beverages, General	C	Y	\$92.00	0.0%	\$92.00
Commercial - Alcohol	C	Y	\$109.00	0.0%	\$109.00
Electricity	C	Y	\$18.00	0.0%	\$18.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
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### Major Events

A Major event will have some of the following characteristics: ATTENDANCE (less than 5000 people), FOOD - (Serving, Selling, External Vendors), AMPLIFICATION (Amplified music, announcements), INFRASTRUCTURE (Total space of temporary structures may or may not exceed 100m2), IMPACT TO TRAFFIC/ROADS (Where an event is held on or near a road that requires road closures or traffic management) LIQUOR (Where liquor is consumed as part of the event). Example: Down By The River

#### Major Events - 3M X 3M

Volunteer - Food, Produce, Beverages, General	C	Y	\$29.00	0.0%	\$29.00
Community - Food, Produce, Beverages, General	C	Y	\$46.00	0.0%	\$46.00
Small Business - Food, Produce, Beverages, General	C	Y	\$69.00	0.0%	\$69.00
Commercial - Food, Produce, Beverages, General	C	Y	\$104.00	0.0%	\$104.00
Commercial - Alcohol	C	Y	\$127.00	0.0%	\$127.00
Electricity	C	Y	\$25.00	0.0%	\$25.00

#### Major Events - 6M X 3M

Volunteer - Food, Produce, Beverages, General	C	Y	\$46.00	0.0%	\$46.00
Community - Food, Produce, Beverages, General	C	Y	\$69.00	0.0%	\$69.00
Small Business - Food, Produce, Beverages, General	C	Y	\$104.00	0.0%	\$104.00
Commercial - Food, Produce, Beverages, General	C	Y	\$161.00	0.0%	\$161.00
Commercial - Alcohol	C	Y	\$184.00	0.0%	\$184.00
Electricity	C	Y	\$25.00	0.0%	\$25.00

### Marquee Events

A Marquee event will have some of the following characteristics: ATTENDANCE (more than 5000 people), FOOD - (Serving, Selling, External Vendors), AMPLIFICATION (Amplified music, announcements), INFRASTRUCTURE (Total space of temporary structures may or may not exceed 100m2), IMPACT TO TRAFFIC/ROADS (Where an event is held on or near a road that requires road closures or traffic management), HIGH RISK ACTIVITIES (Air displays, Motorcycle stunts) LIQUOR (Where liquor is consumed by more than 50% of attendees for more than 5 hours), AMUSEMENTS Multiple mechanical amusement rides, FIREWORKS (Indoor and/or outdoor pyrotechnics display). Example: NAB Challenge Game

#### Marquee Events - 3M X 3M

Volunteer - Food, Produce, Beverages, General	C	Y	\$69.00	0.0%	\$69.00
Community - Food, Produce, Beverages, General	C	Y	\$104.00	0.0%	\$104.00
Small Business - Food, Produce, Beverages, General	C	Y	\$161.00	0.0%	\$161.00
Commercial - Food, Produce, Beverages, General	C	Y	\$265.00	0.0%	\$265.00
Commercial - Alcohol	C	Y	\$299.00	0.0%	\$299.00
Electricity	C	Y	\$25.00	0.0%	\$25.00

#### Marquee Events - 6M X 3M

Volunteer - Food, Produce, Beverages, General	C	Y	\$104.00	0.0%	\$104.00
Community - Food, Produce, Beverages, General	C	Y	\$161.00	0.0%	\$161.00
Small Business - Food, Produce, Beverages, General	C	Y	\$265.00	0.0%	\$265.00
Commercial - Food, Produce, Beverages, General	C	Y	\$460.00	0.0%	\$460.00
Commercial - Alcohol	C	Y	\$495.00	0.0%	\$495.00
Electricity	C	Y	\$25.00	0.0%	\$25.00

#### Soundshell - Merriwa Park

	C		\$69.50	0.0%	\$69.50
Per hour (minimum 3 hours)		Y			
Power usage (evening functions requiring lights, per hour) Including GST	C	Y	\$35.00	0.0%	\$35.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>FIREWOOD COLLECTION</b>					
<b>Firewood Collection (2 cubic meters) with a permit</b>					
1.5 units	C	Y	\$22.00	2.3%	\$22.50
Concession card holder 1 unit	C	Y	\$15.00	0.0%	\$15.00
<b>HEALTH - Aquatic Pools</b>					
Registration of public pool under Public Health and Wellbeing Act (first pool)	S	N	\$315.00	2.0%	\$321.30
Registration of additional pools within same facility	S	N	\$90.00	2.0%	\$91.80
Transfer fee of public pool under Public Health and Wellbeing Act	S	N	\$0.00	new fee	\$160.65
<b>HEALTH - Vaccinations</b>					
Flu Vaccine	C	Y	\$20.00	25.0%	\$25.00
Flu Vaccine (delivery of free vaccines)	C	Y	\$0.00	100.0%	\$10.00
<b>HEALTH - Registered Premises</b>					
<b>Class 1 &amp; 2 food premises requiring a Food Safety Plan</b>					
Class 1 registration fee	C	N	\$600.00	2.0%	\$612.00
Class 1 renewal fee	C	N	\$550.00	2.0%	\$561.00
Class 2 registration fee	C	N	\$500.00	2.0%	\$510.00
Class 2 renewal fee	C	N	\$450.00	2.0%	\$459.00
Class 3 (Food Safety Plan Exempt Premises) registration fee	C	N	\$250.00	2.0%	\$255.00
Class 3 renewal fee	C	N	\$200.00	2.0%	\$204.00
New premises assessment	C	N	\$200 plus registration fee		\$200 plus registration fee
Additional inspections	C	N	\$200.00	2.0%	\$204.00
Hairdressers/Beauty Parlour/Ear Piercers/Tattooists/Skin Penetration	C	N	\$235.00	2.0%	\$239.70
Prescribed Accommodation	C	N	\$365.00	2.0%	\$372.30
all classes - charge for late payment	C	N	50% of original fee		50% of original fee
Sporting, Community and Charitable Groups (reduced fee)	C	N	\$56.00	2.0%	\$57.10
<b>Transfer of Premises</b>			50% of annual registration fee		50% of annual registration fee
<b>HEALTH - Septic Tank Permits</b>					
Application for a permit to alter a septic system (includes assessment, inspections and permit)	C	N	\$205.00	70.7%	\$350.00
Application for a permit to install a septic system (includes assessment, inspections and permits to install and use the system)	C	N	\$505.00	28.7%	\$650.00
Additional inspections	C	N	\$200.00	2.0%	\$204.00
Application to transfer of a septic permit	C	N	\$0.00	new fee	\$100.00
Application for a report and consent assessment	C	N	\$0.00	new fee	\$100.00
Copy of septic permit	C	N	\$0.00	new fee	\$100.00
<b>KIOSK HIRE (Corner of Murphy &amp; Reid Streets, Wangaratta)</b>					
<b>Casual Users</b>					
Kiosk Hire - per day, Commercial	C	Y	\$45.00	11.1%	\$50.00
Kiosk Hire - per day, Community	C	Y	Nil		Nil

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>LIBRARY - General charges</b>					
<b>Fines for overdue items</b>					
Adult	C	Y	\$0.25	0.0%	\$0.25
Junior	C	Y	\$0.00	0.0%	\$0.00
Inter-library loans	C	Y	\$0.60	0.0%	\$0.60
Items returned with Lost status	C	Y	\$6.00	0.0%	\$6.00
Fine for Book Club item	C	Y	\$1.00	0.0%	\$1.00
<b>Maximum unpaid fines before borrowing privileges are suspended</b>					
Adults	C	Y	\$12.50	0.0%	\$12.50
Junior	C	Y	\$7.50	0.0%	\$7.50
Institution	C	Y	\$12.50	0.0%	\$12.50
Temporary Resident	C	Y	\$12.50	0.0%	\$12.50
<b>Replacement cost for lost or damaged items - if no purchase price listed</b>					
Adult book	C	Y	\$26.00	1.9%	\$26.50
Junior book	C	Y	\$14.00	2.1%	\$14.30
Light romance	C	Y	\$2.00	0.0%	\$2.00
Magazine	C	Y	\$9.00	2.2%	\$9.20
Book on disc	C	Y	\$100.00	2.0%	\$102.00
Single disc	C	Y	\$19.00	2.1%	\$19.40
DVD	C	Y	\$27.00	1.9%	\$27.50
Playaway	C	Y	\$100.00	2.0%	\$102.00
MP3	C	Y	\$105.00	1.9%	\$107.00
<b>Non collection of reserved items</b>					
Non collection of reserved items - charged per item	C	Y	\$2.00	0.0%	\$2.00
<b>Library cards</b>					
replacement of lost or damaged card	C	Y	\$3.00	0.0%	\$3.00
<b>Photocopying / Printing</b>					
A4 B&W ( per side)	C	Y	\$0.20	0.0%	\$0.20
A4 Colour ( per side)	C	Y	\$1.00	0.0%	\$1.00
A3 B&W ( per side)	C	Y	\$0.40	0.0%	\$0.40
A3 Colour ( per side)	C	Y	\$2.00	0.0%	\$2.00
Printout from microfilm printer	C	Y	\$0.20	0.0%	\$0.20
<b>Inter-library loans</b>					
requests for items obtained via Inter-library loan and any associated postage costs, including photocopies	C	Y	as charged by supplier		as charged by supplier
Interlibrary Loan strap/barcode	C	Y	\$4.00	0.0%	\$4.00
<b>Minor damage</b>					
damaged barcode or minor damage to item	C	Y	\$3.00	0.0%	\$3.00
<b>Replacement of audio-visual cover</b>					
DVD case	C	Y	\$3.00	0.0%	\$3.00
Talking book case	C	Y	\$10.00	0.0%	\$10.00
<b>Research fee</b>					
Per half hour	C	Y	\$15.00	3.3%	\$15.50
<b>Telephone calls</b>					
Local calls only	C	Y	\$0.50	0.0%	\$0.50
<b>Programs and activities</b>					
Charges may be applied on cost recovery basis	C	Y	cost recovery basis		cost recovery basis
<b>Disc cleaning</b>					
Per disc	C	Y	\$4.00	0.0%	\$4.00
<b>Miscellaneous</b>					
Earphones	C	Y	\$1.00	0.0%	\$1.00
USB	C	Y	\$8.00	0.0%	\$8.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>LIBRARY - Hiring of facilities</b>					
<b>Community Room</b>					
Volunteer - hourly rate ( minimum of one hour)	C	Y	\$15.00	0.0%	\$15.00
Volunteer - full day fee	C	Y	\$90.00	0.0%	\$90.00
Community - hourly fee ( minimum of one hour)	C	Y	\$20.00	0.0%	\$20.00
Community - full day fee	C	Y	\$120.00	0.0%	\$120.00
Business - hourly rate ( minimum of one hour)	C	Y	\$40.00	0.0%	\$40.00
Business - full day rate	C	Y	\$240.00	0.0%	\$240.00
<b>Seminar Room</b>					
Volunteer - hourly rate ( minimum of one hour)	C	Y	\$13.00	0.0%	\$13.00
Volunteer - full day rate	C	Y	\$78.00	0.0%	\$78.00
Community - hourly fee ( minimum of one hour)	C	Y	\$15.00	0.0%	\$15.00
Community - full day fee	C	Y	\$90.00	0.0%	\$90.00
Business - hourly rate ( minimum of one hour)	C	Y	\$30.00	0.0%	\$30.00
Business - full day rate	C	Y	\$180.00	0.0%	\$180.00
<b>Training Room</b>					
Volunteer - hourly rate ( minimum of one hour)	C	Y	\$20.00	0.0%	\$20.00
Community - hourly fee ( minimum of one hour)	C	Y	\$50.00	0.0%	\$50.00
Business - Half day	C	Y	\$150.00	0.0%	\$150.00
Business - Full day	C	Y	\$300.00	0.0%	\$300.00
IT support - per hour	C	Y	\$59.00	0.0%	\$59.00
<b>Small Meeting Room</b>					
Volunteer - hourly rate ( minimum of one hour)	C	Y	\$10.00	0.0%	\$10.00
Volunteer - full day rate	C	y	\$60.00	0.0%	\$60.00
Community - hourly fee ( minimum of one hour)	C	Y	\$12.00	0.0%	\$12.00
Community - full day rate	C	y	\$72.00	0.0%	\$72.00
Business - hourly rate ( minimum of one hour)	C	Y	\$24.00	0.0%	\$24.00
<b>Bainz Gallery</b>					
Exhibitions with artwork or material for sale	C	Y	\$100.00	0.0%	\$100.00
<b>LOCAL LAWS - Droving of Livestock</b>					
Permit application fee (non-refundable) including field inspections and administration	C	N	\$200.00	2.0%	\$204.00
Bond (cash or bank cheque)	C	N	\$1,665.00	2.0%	\$1,698.30
<b>LOCAL LAWS - Footpath Permits</b>					
Consumption of Alcohol	C	N	\$50.00	2.0%	\$51.00
The impoundment release fee of A- frames, goods and table and chairs etc..	C	N	\$82.00	2.0%	\$83.60
Application fee for permit to use footpath (outdoor eating or display of goods or free standing advertising signs) - charge based on work to issue, audit and inspect footpath activity and associated administration	C	Y	\$85.00	17.6%	\$100.00
Renewal fee reduced by 30% of full fee for using footpath for outdoor eating or display of goods or free standing advertising signs) - charge based on work to issue, audit and inspect footpath activity and associated administration. Full application fee payable if not paid by due date	C	Y	\$65.00	7.7%	\$70.00
Application fee for a permit to Exercise / Personal Training in public parks - Seasonal user	C	Y	\$150.00	110.0%	\$315.00
<b>LOCAL LAWS - Footpath security deposit and footpath inspections</b>					
Footpath Inspection Fee	C	Y	\$181.29	2.0%	\$184.90
Footpath Security Deposit - placed in Trust Account	C	N	\$639.83	2.0%	\$652.60
Tapping into Council drains	C	N	\$181.29	2.0%	\$184.90
<b>LOCAL LAWS - Itinerant Trading Permits</b>					
Application Fee	C	Y	\$40.00	2.0%	\$40.80
Day Event	C	Y	\$75.00	2.0%	\$76.50
Seasonal Permit	C	Y	\$315.00	2.0%	\$321.30
Yearly Permit	C	Y	\$520.00	2.0%	\$530.40
Yearly (weekends only)	C	Y	\$420.00	2.0%	\$428.40
<b>LOCAL LAWS - Obstructions on Council Roads (including banners)</b>					
Commercial banners per permit	C	N	\$21.00	1.9%	\$21.40
Community banners	C	N	\$0.00	0.0%	\$0.00
<b>LOCAL LAWS - Parking infringements, impounded vehicles and shopping trolleys</b>					
Impounded vehicles - Disposal charges at cost	C	Y	Cost recovery		Cost recovery
Impounded vehicles - Holding Fee per day	C	Y	\$32.00	1.9%	\$32.60
Impounded Vehicles - plus towing fee reasonably incurred	C	Y	\$225.00	2.0%	\$229.50
Release impounded goods fee - vehicle	C	Y	\$109.00	2.0%	\$111.20
Release impounded goods fee - goods	C	Y	\$55.00	2.0%	\$56.10
Parking Fees per hour	C	Y	\$1.00	10.0%	\$1.10
Parking Infringement Notices - determined by VicRoads Infringement Penalty Units - maximum of 0.5 penalty units	C	Y	\$82.00	2.0%	\$83.60

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>LOCAL LAWS - Parking Permits</b>					
Per month	C	Y	\$60.00	2.0%	\$61.20
<b>Under Cover</b>					
Per month	C	Y	\$100.00	2.0%	\$102.00
<b>LOCAL LAWS - Permits</b>					
Permit application fee for Grazing of Livestock - (non refundable) fee includes administration, site inspection and monitoring	C	N	\$52.00	284.6%	\$200.00
Keeping excess number of animals	C	Y	\$50.00	2.0%	\$51.00
<b>LOCAL LAWS - Recreational Vehicles (residential area)</b>					
Recreational Vehicles (residential area)	C	N	\$75.00	2.0%	\$76.50
<b>LOCAL LAWS - Rubbish Hoppers and Clothing Recycling bins</b>					
Community/charitable (clothing)	C	N	\$200.00	2.0%	\$204.00
Other (skip bin)	C	N	\$85.00	2.0%	\$86.70
<b>LOCAL LAWS - Street Appeals, Buskers and Street Stalls</b>					
Commercial activities per day	C	N	\$16.00	1.9%	\$16.30
Community activities	C	N	\$0.00	0.0%	\$0.00
Open air burning - Residential and commercial area	C	N	\$75.00	2.0%	\$76.50
<b>LOCAL LAWS - Vehicle crossings and temporary vehicle crossings</b>					
New or Altered Crossing	C	N	\$292.00	2.0%	\$297.80
Storage of machinery and second hand goods (residential and commercial area).	C	N	\$292.00	2.0%	\$297.80
Temporary Crossing	C	N	\$167.00	2.0%	\$170.30
<b>MURRAY TO MOUNTAINS RAIL TRAIL - Permits, Licences &amp; Leases</b>					
<b>Annual or specified period:</b>					
Community Events - With or without trail closure	C	Y	No Charge plus outgoings		No Charge plus outgoings
<b>Authorised Crossings:</b>					
Farm access – vehicle (no trucks) and stock movement only	C	N	No Charge		No Charge
<b>Community Events</b>					
1 or more days - With or without closure of trail	C	Y	No charge, except for outgoings i.e. cost of advertising		No charge, except for outgoings i.e. cost of advertising
<b>Community Events</b>					
Commercial operator - With or without trail closure	C	Y	\$65.00	2.0%	\$66.30
<b>Licence (with DSE approval) 3 Year Renewable</b>					
Conservation or Re-vegetation	C	N	No Charge		No Charge
<b>Licence (with DSE approval) 3 Year Renewable</b>					
Grazing	C	Y	\$115 application fee (80% refundable if application not successful). \$40 per hectare/per year plus any outgoings with a minimum charge per licence of \$65.00		\$115 application fee (80% refundable if application not successful). \$40 per hectare/per year plus any outgoings with a minimum charge per licence of \$65.00
<b>Licence (with DSE approval) 3 Year Renewable</b>					
Hay or crash grazing	C	N	No Charge		No Charge
<b>Licence (with DSE approval) 3 Year Renewable</b>					
Lease (with DSE approval) 21 year - On application	C	Y	POA		POA
<b>Licence (with DSE approval) 3 Year Renewable</b>					
Yard / Storage (urban)	C	Y	\$65.00	2.0%	\$66.30
Commercial operator - With or without trail closure	C	Y	\$65.00	2.0%	\$66.30
Residential Access – existing (former authorised railway crossing)	C	N	\$0.00	0.0%	\$0.00
Residential Access – no previous authorisation	C	Y	\$120.00	2.0%	\$122.40
With gates not conforming	C	Y	\$120.00	2.0%	\$122.40
<b>PARKS AND GARDENS</b>					
Bond (A)	C	N	\$1,000.00	2.0%	\$1,020.00
Commercial Promotions usage:	C	Y	\$260.00	2.3%	\$266.00
Facility and Open Space Keys (Bond C)	C	N	\$20.00	25.0%	\$25.00
Minimum fee	C	Y	\$22.00	2.3%	\$22.50
Mitchell Avenue Amenities (Bond B)	C	N	\$50.00	2.0%	\$51.00
There is no fee charged for holding a function within Council's parks and gardens	C	N	\$0.00	0.0%	\$0.00
<b>PARKS, SPORT &amp; RECREATION - Appin Park</b>					
<b>Use of lights</b>					
All lights used - per hour charge	C	Y	\$15.00	6.7%	\$16.00
50% of lights used - per hour charge	C	Y	\$6.00	8.3%	\$6.50



## 2021/2022 Schedule of Fees and Charges

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<b>PARKS, SPORT &amp; RECREATION - Bowmans / Murrumbidgee Hall</b>					
Bond	C	N	\$750.00	0.0%	\$750.00
Hire of Hall for functions	C	Y	\$225.00	2.2%	\$230.00
<b>PARKS, SPORT &amp; RECREATION - Carboor Soldiers Memorial Hall</b>					
Bond	C	N	\$500.00	0.0%	\$500.00
Caravans (per night)	C	Y	\$12.50	2.4%	\$12.80
Casual Users	C	Y	\$25.00	4.0%	\$26.00
Main Hall and Supper Room	C	Y	\$250.00	4.0%	\$260.00
Main Hall and Supper Room - community rate	C	Y	\$150.00	3.3%	\$155.00
Meetings - business	C	Y	\$75.00	2.7%	\$77.00
<b>PARKS, SPORT &amp; RECREATION - Edi Upper Hall</b>					
Chairs	C	Y	\$1.00	0.0%	\$1.00
Bench seats	C	Y	\$2.50	0.0%	\$2.50
Equipment – Trestles	C	Y	\$5.00	0.0%	\$5.00
Full Hall	C	Y	\$150.00	3.3%	\$155.00
Kitchen and Supper Room	C	Y	\$65.00	3.1%	\$67.00
Hall without Kitchen use	C	Y	\$25.00	4.0%	\$26.00
Supper Room only	C	Y	\$25.00	4.0%	\$26.00
Tennis court hire with lights (per hour)	C	Y	\$10.00	5.0%	\$10.50
Community sign hire	C	Y	\$10.00	5.0%	\$10.50
<b>PARKS, SPORT &amp; RECREATION - Eldorado Memorial Hall</b>					
<b>Supper Room only (inclusive of all facilities except cooking)</b>					
Evening	C	Y	\$40.00	5.0%	\$42.00
Fold up Theatre seats	C	Y	\$5.00	0.0%	\$5.00
Full day	C	Y	\$40.00	5.0%	\$42.00
Kitchen Facilities	C	Y	\$40.00	5.0%	\$42.00
Supper Room irregular meetings of approximately 2 hours (gas heating included)	C	Y	\$20.00	5.0%	\$21.00
Supper Room regular meetings of approximately 2 hours (gas heating included)	C	Y	\$10.00	5.0%	\$10.50
Evening (6pm to 12 midnight)	C	Y	\$90.00	2.2%	\$92.00
Full day (8am to 12 midnight) includes insurance	C	Y	\$90.00	2.2%	\$92.00
Half day (8am to 1pm, 1pm to 6pm)	C	Y	\$45.00	2.2%	\$46.00
Hall (inclusive of all facilities except cooking) - Hourly rate	C	Y	\$15.00	3.3%	\$15.50
<b>PARKS, SPORT &amp; RECREATION - Everton Hall and Sporting Complex</b>					
BBQ Trailer	C	Y	\$20.00	2.0%	\$20.40
Bond	C	N	\$50.00	2.0%	\$51.00
Chairs x 50 green	C	Y	\$0.70	0.0%	\$0.70
Chairs x 90 brown	C	Y	\$0.70	0.0%	\$0.70
Equipment – Trestles x 8	C	Y	\$7.00	1.4%	\$7.10
Hall	C	Y	\$200.00	2.0%	\$204.00
Large Urn	C	Y	\$15.00	2.0%	\$15.30
Meetings (2 hrs)	C	Y	\$20.00	2.0%	\$20.40
Small Urn	C	Y	\$10.00	2.0%	\$10.20
School use of supper room for cooking	C	Y	\$10.00	2.0%	\$10.20
Supper Room – General use	C	Y	\$75.00	2.0%	\$76.50
Tables x 6	C	Y	\$7.00	0.0%	\$7.00
<b>PARKS, SPORT &amp; RECREATION - Ground Charges</b>					
<b>Casual Users</b>					
Full Day (maximum 8 hours)	C	Y	\$103.00	6.8%	\$110.00
Half Day (or part thereof, maximum 4 hours)	C	Y	\$57.00	5.3%	\$60.00
<b>Seasonal Users</b>					
Seasonal Agreements - Winter & Summer	C	Y	2.5% increase of previous seasonal fee.		2.5% increase of previous seasonal fee.
<b>PARKS, SPORT &amp; RECREATION - HP Barr 1 Oval</b>					
Barr 1 Oval Light Usage (hourly fee)	C	Y	\$16.00	3.1%	\$16.50
<b>PARKS, SPORT &amp; RECREATION - HP Barr Community Centre</b>					
<b>Casual Users - Commercial</b>					
Hourly Rate (applies up to 3 hours)	C	Y	\$47.00	2.1%	\$48.00
<b>Casual Users - Community</b>					
Hourly Rate (applies up to 3 hours)	C	Y	\$27.50	3.6%	\$28.50
Per day or night	C	Y	\$210.00	2.4%	\$215.00
Security deposit	C	Y	\$600.00	0.0%	\$600.00
<b>PARKS, SPORT &amp; RECREATION - HP Barr Multipurpose Centre (City Oval)</b>					
<b>Venue Hire Fee</b>					
Casual User - Community (hourly rate, up to 3 hours)	C	Y	\$27.50	3.6%	\$28.50
Casual User - Community (up to 8 hours)	C	Y	\$168.00	28.0%	\$215.00
Casual User - Commercial Rate (hourly rate)	C	Y	\$47.00	2.1%	\$48.00
Major Events (i.e. weddings, birthday parties)	C	Y	\$750.00	3.3%	\$775.00
Per hour after midnight	C	Y	\$50.00	2.0%	\$51.00
Regular Users - Hourly rate	C	Y	\$21.00	4.8%	\$22.00
<b>Venue Bond</b>					
Security Deposit *	C	N	\$600.00	0.0%	\$600.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>PARKS, SPORT &amp; RECREATION - Milawa Public Hall &amp; Park</b>					
<b>Hall Hire</b>					
Week day - Sun-Thu 9.00am to 5.00pm (Community)	C	Y	\$60.00	3.3%	\$62.00
Week day - Sun-Thu 9.00am to 5.00pm (Commercial)	C	Y	\$120.00	2.5%	\$123.00
Weekend - Fri-Sat 8.00am to 4.00pm (Community)	C	Y	\$75.00	2.0%	\$76.50
Weekend - Sun-Thu 8.00am to 4.00pm (Commercial)	C	Y	\$150.00	2.0%	\$153.00
Evenings 5.00pm -1.am (Community)	C	Y	\$150.00	2.0%	\$153.00
Evenings 5.00pm -1.am (Commercial)	C	Y	\$300.00	2.0%	\$306.00
Function 24 hours (Community)	C	Y	\$250.00	2.0%	\$255.00
Function 24 hours (Commercial)	C	Y	\$500.00	2.0%	\$510.00
Community groups (per hour)	C	Y	\$15.00	3.3%	\$15.50
Commercial groups (per hour)	C	Y	\$30.00	6.7%	\$32.00
<b>Bond</b>					
Lost key fee	C	Y	\$100.00	0.0%	\$100.00
Refundable bond	C	N	\$50.00	0.0%	\$50.00
Refundable bond for 18th birthdays	C	N	\$500.00	0.0%	\$500.00
Cancellation fee	C	Y	\$20.00	25.0%	\$25.00
Late function fee	C	Y	\$100.00	5.0%	\$105.00
<b>PARKS, SPORT &amp; RECREATION - Moyhu Soldiers Memorial Hall</b>					
<b>Functions &amp; Meetings – full day or night</b>					
Main Hall only	C	Y	\$100.00	2.0%	\$102.00
Main Hall and Supper Room	C	Y	\$150.00	2.0%	\$153.00
Supper Room and Kitchen	C	Y	\$50.00	2.0%	\$51.00
Supper Room only	C	Y	\$25.00	2.0%	\$25.50
Consulting Room - MCH	C	Y	\$40.00	2.5%	\$41.00
<b>PARKS, SPORT &amp; RECREATION - Myrrhee Soldiers Memorial Hall</b>					
<b>Hire of Hall</b>					
Bond	C	N	\$100.00	2.0%	\$102.00
Private functions	C	Y	\$150.00	2.0%	\$153.00
Community functions	C	Y	\$110.00	4.5%	\$115.00
Local organisations	C	Y	\$35.00	2.9%	\$36.00
Equipment hire - tables (each)			\$10.00	0.0%	\$10.00
Equipment hire - chairs (each)			\$3.00	0.0%	\$3.00
<b>PARKS, SPORT &amp; RECREATION - Old Murrumgee Hall</b>					
<b>Hire of Hall</b>					
Bond	C	N	\$200.00	2.0%	\$204.00
Hire of Grounds	C	Y	\$37.00	2.7%	\$38.00
Summer	C	Y	\$55.00	2.7%	\$56.50
Winter (including wood)	C	Y	\$62.00	2.4%	\$63.50
Note: 50% discount to local groups on hall hire.					
<b>PARKS, SPORT &amp; RECREATION - Oxley Hall</b>					
Bond (refundable)	C	N	\$400.00	0.0%	\$400.00
Chairs or stools - each	C	Y	\$1.00	0.0%	\$1.00
Functions	C	Y	\$350.00	2.0%	\$357.00
Major Events (i.e. weddings)	C	Y	\$700.00	2.1%	\$715.00
Hall hire – full day or evening 5.00pm to 12.00am (Sunday to Thursday)	C	Y	\$180.00	2.8%	\$185.00
Hall hire – evening 5.00pm to 12.00am (Friday and Saturday)	C	Y	\$240.00	2.1%	\$245.00
Hall hire – half day (max 3 hrs)	C	Y	\$90.00	2.2%	\$92.00
Meetings of Community Organisations	C	Y	\$30.00	3.3%	\$31.00
Trestles - each	C	Y	\$5.00	0.0%	\$5.00
Urns - each	C	Y	\$10.00	0.0%	\$10.00
Note: The Hall committee retain discretionary power to vary the rates. A fee may be charged if a confirmed booking is cancelled.					

## 2021/2022 Schedule of Fees and Charges

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<b>PARKS, SPORT &amp; RECREATION - Wangaratta Showgrounds</b>					
<b>Commercial Events</b>					
Fee	C	Y	\$430.00	4.7%	\$450.00
<b>Community Events</b>					
Fee	C	Y	\$281.00	3.2%	\$290.00
<b>Lions Club of Wangaratta</b>					
Ground Use - per year	C	Y			
Storeroom/Clubroom/ use of space for Swap Meet per year	C	Y	\$1,130.00	2.2%	\$1,155.00
<b>Ovens &amp; King Football League</b>					
Ground use Competition Matches	C	Y	\$570.00	2.6%	\$585.00
Ground use Grand Final	C	Y	\$1,140.00	2.6%	\$1,170.00
<b>Ovens and Murray Football/Netball League Inc.</b>					
Hosting of Grand final	C	Y	\$1,420.00	2.1%	\$1,450.00
Hosting of Interleague competition matches - applicant	C	Y	\$285.00	3.5%	\$295.00
Hosting of Finals Match	C	Y	\$580.00	2.6%	\$595.00
<b>Wangaratta &amp; District Cricket Association</b>					
Electricity – annual usage fee	C	Y	100.00%		100%
Use of ground and buildings (incl. grandstand) - per year	C	Y	\$1,410.00	2.1%	\$1,440.00
<b>Wangaratta &amp; District Cricket Association – Junior Cricket Centre</b>					
Electricity - As per meter reading	C	Y	100.00%	0.0%	100.00%
<b>Wangaratta A &amp; I Society</b>					
Electricity - percentage of special meter reading	C	Y	100.00%	0.0%	100.00%
Plus charge for annual usage	C	Y			
Use of ground and buildings (incl. grandstand)	C	Y	\$3,390.00	2.1%	\$3,460.00
<b>Wangaratta Bridge Club</b>					
Ground use - Club Rooms per year	C	Y	\$567.00	2.3%	\$580.00
<b>Wangaratta Cycling Club</b>					
Electricity – Charge for usage during the year	C	Y	100.00%	0.0%	100.00%
Use of cycling track - per year	C	Y	\$1,400.00	2.1%	\$1,430.00
<b>Wangaratta Football and Netball Club Inc.</b>					
Use of grounds and buildings (incl. grandstand, gate takings, membership and oval fence advertising) per season	C	Y	\$10,740.00	2.0%	\$10,960.00
<b>Wangaratta Junior Football League</b>					
Use of grounds - per year	C	Y	\$1,130.00	2.7%	\$1,160.00
<b>Wangaratta Kennel &amp; Obedience Dog Club Inc.</b>					
Electricity - As per meter reading	C	Y	100.00%	0.0%	100.00%
Use of grounds and building - per year	C	Y	\$1,130.00	2.7%	\$1,160.00
<b>Wangaratta Players</b>					
Use of Clubrooms (per year)	C	Y	\$845.00	2.4%	\$865.00
<b>Wangaratta Sports Club</b>					
Electricity - percentage of special meter reading	C	Y	100.00%	0.0%	100.00%
Use of ground and buildings (incl. grandstand) - per year	C	Y	\$565.00	2.7%	\$580.00
<b>Wangaratta Table Tennis Association</b>					
Electricity - As per meter reading	C	Y	100.00%	0.0%	100.00%
<b>PARKS, SPORT &amp; RECREATION - Wangaratta Sports Development Centre</b>					
<b>Change Room 1, 2 or 3</b>					
Commercial Per day	C	Y	\$215.00	2.3%	\$220.00
Commercial Per hour	C	Y	\$81.00	2.5%	\$83.00
Commercial Per hour thereafter	C	Y	\$22.00	2.3%	\$22.50
Community Per day	C	Y	\$107.00	2.8%	\$110.00
Community Per hour	C	Y	\$41.00	2.4%	\$42.00
Community Per hour thereafter	C	Y	\$10.00	5.0%	\$10.50
<b>Community Room Monday - Friday</b>					
Commercial Per day	C	Y	\$162.00	2.5%	\$166.00
Commercial Per hour	C	Y	\$54.00	3.7%	\$56.00
Commercial Per hour thereafter	C	Y	\$16.00	6.3%	\$17.00
Community Per day	C	Y	\$80.00	2.5%	\$82.00
Community Per hour	C	Y	\$26.00	3.8%	\$27.00
Community Per hour thereafter	C	Y	\$9.30	7.5%	\$10.00
<b>Upper Deck Function Area</b>					
Commercial Per day	C	Y	\$661.00	2.1%	\$675.00
Commercial Per hour	C	Y	\$220.00	2.3%	\$225.00
Commercial Per hour thereafter	C	Y	\$110.00	2.7%	\$113.00
Community Per day	C	Y	\$330.00	3.0%	\$340.00
Community Per hour	C	Y	\$110.00	4.5%	\$115.00
Community Per hour thereafter	C	Y	\$54.00	3.7%	\$56.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
PARKS, SPORT & RECREATION - Wareena Hall (located in Swan Street)					
Venue Hire Fee					
Casual User - Hourly rate	C	Y	\$42.00	2.4%	\$43.00
Major Events (i.e. weddings, birthday parties)	C	Y	\$750.00	3.3%	\$775.00
Per day or night - maximum 8 hours	C	Y	\$168.00	2.4%	\$172.00
Per hour after midnight	C	Y	\$50.00	2.0%	\$51.00
Regular Users - Hourly rate	C	Y	\$20.00	2.5%	\$20.50
Venue Bond					
Security Deposit *	C	N	\$600.00	0.0%	\$600.00
PARKS, SPORT & RECREATION - Whitfield Recreation Reserve (King Valley Community Centre)					
A fee for all outdoor use that generates a profit for users egg: fitness classes	C	Y	\$10.25	2.4%	\$10.50
A refundable bond is required for all functions. If cleaning is required it will be deducted from the bond	C	Y	\$300.00	0.0%	\$300.00
Chairs	C	Y	\$1.00	0.0%	\$1.00
Cleaning per hour	C	Y	\$26.25	2.9%	\$27.00
Community Group Meeting	C	Y	\$30.00	3.3%	\$31.00
Crockery	C	Y	\$50.00	2.0%	\$51.00
Full day, Government Dept., Seminars or small evening function	C	Y	\$153.75	2.1%	\$157.00
Functions 24 hours 10am to 10am	C	Y	\$307.50	2.4%	\$315.00
Half day (in excess of 3 hrs) per hour	C	Y	\$26.25	2.9%	\$27.00
Half day (minimum charge of 3 hrs)	C	Y	\$77.00	2.6%	\$79.00
Major function	C	Y	\$615.00	2.4%	\$630.00
Shower access	C	Y	\$6.25	4.0%	\$6.50
Trestle tables	C	Y	\$6.25	4.0%	\$6.50
PARKS, SPORT & RECREATION - Whorouly Hall					
Chairs (each)	C	Y	\$1.00	0.0%	\$1.00
Day Meeting - per hour	C	Y	\$6.60	3.0%	\$6.80
Hall function – with heaters	C	Y	\$55.00	3.6%	\$57.00
Hall function – without heaters	C	Y	\$33.00	3.0%	\$34.00
Night Meeting - per hour	C	Y	\$7.70	3.9%	\$8.00
Small front meeting room	C	Y	\$11.00	2.7%	\$11.30
Tables (each)	C	Y	\$10.00	2.0%	\$10.20
PARKS, SPORT & RECREATION - Whorouly Memorial Park Reserve					
Bar area	C	Y	\$110.00	2.7%	\$113.00
Day hall hire	C	Y	\$140.00	2.1%	\$143.00
Day hall hire and kitchen	C	Y	\$210.00	2.4%	\$215.00
Day kitchen hire	C	Y	\$70.00	2.9%	\$72.00
Hall area	C	Y	\$200.00	2.0%	\$204.00
Hall and kitchen hire (evening)	C	Y	\$305.00	2.3%	\$312.00
Insurance fee (for private hire)	C	Y	\$12.00	4.2%	\$12.50
Kitchen/Canteen area (includes food preparation prior to function)	C	Y	\$110.00	2.7%	\$113.00
Meeting Room	C	Y	\$33.00	3.0%	\$34.00
School Arts Council	C	Y	\$35.00	2.9%	\$36.00
Total Centre facilities	C	Y	\$380.00	2.6%	\$390.00
Wakes - donation	C	Y	\$250.00	2.0%	\$255.00
Wakes and Funeral - donation	C	Y	\$315.00	2.2%	\$322.00
Whorouly Cricket Club - Ground Fee & Function Room Fee (1 function)	C	Y	\$1,110.00	2.7%	\$1,140.00
Whorouly Football/Netball Club - Ground Fee & Function Room Fee (5 functions)	C	Y	\$5,500.00	2.0%	\$5,610.00
Whorouly Tennis Club -Court Fee & Function Room Fee (1 function)	C	Y	\$460.00	2.2%	\$470.00
150-200 sites (per 3 year renewal fee as per Schedule 2 of the Residential Tenancy Act & fee unit set by Monetry Unit Act)	S	N	\$2,028.97	2.0%	\$2,069.50
PLANNING - Application to amend Planning Scheme					
Stage 1					
a) Considering a request to amend a planning scheme; and	S	N	\$2,976.70	2.0%	\$3,036.20
b) Exhibition and notice of the amendment; and					
c) Considering any submissions which do not seek a change to the amendment; and					
d) If applicable, abandoning the amendment.					
Stage 2					
a) Considering submissions which seek a change to an amendment, and where necessary, referring the submissions to a panel:	S	N	\$14,753.50	2.0%	\$15,048.60
i) Up to 10 submissions					
ii) 11 to 20 submissions					
iii) More than 20 submissions					
b) Providing assistance to a panel ; and	S	N	Determined on a case by case basis by Planning Panel Victoria		Determined on a case by case basis by Planning Panel Victoria
c) Making a submission to the panel; and					
d) Considering the panel's report; and					
e) After considering submissions and the report, if applicable, abandoning the amendment.					

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<b>Stage 3</b>					
a) Adopting the amendment or a part of an amendment; and	S	N	\$469.60	2.0%	\$479.00
b) Submitting the amendment for approval by the Minister; and					
c) giving the notice of the approval of the amendment.					
<b>Stage 4</b>					
a) Consideration by the Minister of a request to approve an amendment; and	S	N	\$469.60	2.0%	\$479.00
b) Giving notice of approval of an amendment.					
<b>Private PS Amendments</b>					
Advertising fee (for private PS amendments)	C	N	\$162.00	2.0%	\$165.20
<b>Panel Fees - Application for Planning Scheme amendment</b>					
Full cost of Panel to be paid by applicant if matter is to go to a Panel Hearing	S	N	Actual panel Cost		Actual panel Cost
<b>Combined Planning Scheme Amendment and Planning Permit application</b>					
The fee for an application for a planning permit combined with a request for amendment of a planning scheme, made in accordance with section 96A, is the sum of the amounts shown for the relevant Stage above (request to amend the scheme) plus the full amount of the higher planning permit fees, plus 50% of the lower of the fees which would have applied if separate applications had been made.	S	N	Per Above (request to amend the scheme) plus the full amount of the higher planning permit fees, plus 50% of the lower of the fees which would have applied if separate applications had been made.		Per Above (request to amend the scheme) plus the full amount of the higher planning permit fees, plus 50% of the lower of the fees which would have applied if separate applications had been made.
<b>PLANNING - Other Fees</b>					
Application for a certificate of compliance under section 97N	S	N	\$317.90	2.0%	\$324.30
Copy of planning permit including plans	C	Y	\$106.00	2.0%	\$108.10
Investigating past permits and/or written planning advice	C	Y	\$160.00	2.0%	\$163.20
Section 173 agreement search (part of permit condition)	C	Y	\$106.00	2.0%	\$108.10
Checking proposed covenants	C	Y	\$265.00	2.0%	\$270.30
Advertisement in newspaper circulating generally in district	C	Y	\$138.00	2.0%	\$140.80
Advertising to adjoining landowners (up to 10 letters free. Over 10 letters - fee charged as stated)	C	Y	\$44.00	2.0%	\$44.90
Amending or ending a Section 173 Agreement	S		\$632.80	2.0%	\$645.50
Extension of time of planning permits (first request free thereafter charged as stated)	C	Y	\$225.00	2.0%	\$229.50
If a permit for a development is required only due to the application of an Heritage Overlay and the cost of works is less than \$30,000	C	N	n/a		n/a
Secondary Consent to endorsed plans (first request is free subsequent requests charged as stated)	C	Y	\$278.00	2.0%	\$283.60
Timber harvesting plans - Inspection fee (per inspection)	C	Y	\$106.00	2.0%	\$108.10
<b>PLANNING - Planning Permit Applications</b>					
Change or allow a new use of the land	S	N	\$1,286.10	2.0%	\$1,311.80
Amendment to change what the permit allows, or change any or all conditions	S	N	\$1,286.10	2.0%	\$1,311.80
<b>Single Dwelling</b>					
To develop land, or to use and develop land for a single dwelling per lot, or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development is:					
Up to \$10,000	S	N	\$195.10	2.0%	\$199.00
> \$10,000 ≤ \$100,000	S	N	\$614.10	2.0%	\$626.40
> \$100,000 ≤ \$500,000	S	N	\$1,257.20	2.0%	\$1,282.30
> \$500,000 ≤ \$1,000,000	S	N	\$1,358.30	2.0%	\$1,385.50
> \$1,000,000 ≤ \$2,000,000	S	N	\$1,459.50	2.0%	\$1,488.70
<b>Vic SMART</b>					
A permit that is the subject of a Vic Smart application if the estimated cost of the development is:					
Up to \$10,000	S	N	\$195.10	2.0%	\$199.00
More than \$10,000	S	N	\$419.10	2.0%	\$427.50
Vic Smart application to subdivide or consolidate land	S	N	\$195.10	2.0%	\$199.00
<b>All other development</b>					
To develop land if the estimated cost of the development is:					
Up to \$100,000	S	N	\$1,119.90	2.0%	\$1,142.30
> \$100,000 ≤ \$1,000,000	S	N	\$1,510.00	2.0%	\$1,540.20
> \$1,000,000 ≤ \$5,000,000	S	N	\$3,330.70	2.0%	\$3,397.30
> \$5,000,000 ≤ \$15,000,000	S	N	\$8,489.40	2.0%	\$8,659.20
> \$15,000,000 ≤ \$50,000,000	S	N	\$25,034.60	2.0%	\$25,535.30
> \$50,000,000	S	N	\$56,268.30	2.0%	\$57,393.70

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<b>Subdivision</b>					
To subdivide an existing building	S	N	\$1,286.10	2.0%	\$1,311.80
To subdivide land into two lots	S	N	\$1,286.10	2.0%	\$1,311.80
To effect a realignment of a common boundary between lots or to consolidate two or more lots	S	N	\$1,286.10	2.0%	\$1,311.80
To subdivide land	S	N	\$1,286.10	2.0%	\$1,311.80
To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than two years before the date of the applications in a manner which would have been lawful under the <i>Planning and Environment Act 1987</i> but for the existence of the restriction	S	N	\$1,286.10	2.0%	\$1,311.80
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or remove a right of way	S	N	\$1,286.10	2.0%	\$1,311.80
To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant	S	N	\$1,286.10	2.0%	\$1,311.80
A permit not otherwise provided for in the Regulations	S	N	\$1,286.10	2.0%	\$1,311.80
<b>Subdivision Certification and Engineering</b>					
Certification of a plan of subdivision	S	N	\$170.50	2.0%	\$173.90
Alteration of plan	S	N	\$108.40	2.0%	\$110.60
Amendment of certified plan	S	N	\$137.30	2.0%	\$140.00
<b>Engineering costs based on the estimated cost of construction works:</b>					
Checking of engineering plans	S	N	0.75%	0.0%	0.75%
Engineering plan prepared by Council	S	N	3.50%	0.0%	3.50%
Supervision of works	S	N		0.0%	
<b>Satisfaction Matters</b>			\$2.50	4.0%	\$2.60
The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority	S	N	\$317.90	2.0%	\$324.30
<b>Combined Permit Application</b>					
If the application for a planning permit is for any combination of the classes of application outlined previously, the fee for the planning permit is the sum arrived at by adding the higher of the fees plus 50% of the lower of the fees which would have applied if separate applications had been made	S	N	Higher use/development fee plus 50% of the lower use/development fee		Higher use/development fee plus 50% of the lower use/development fee
<b>Permit Applications for More Than One Class</b>					
(1) An application for more than one class of permit (2) An application to amend a permit in more than one class	S	N	The sum of: The highest of the fees which would have applied if separate applications were made; and 50% of each of the other fees which would have applied if separate applications were made.		The sum of: The highest of the fees which would have applied if separate applications were made; and 50% of each of the other fees which would have applied if separate applications were made.
<b>Amending an Application After Notice Has Been Given</b>					
(1) Section 57A - Request to amend an application for permit after notice has been given; or (2) Section 57A – Request to amend an application for an amendment to a permit after notice has been given	S	N	40% of the application fee for that class of permit or amendment to permit; and Where the class of application is changing to a new class of higher application fee, the difference between the fee for the application to be amended and the fee for the new class.		40% of the application fee for that class of permit or amendment to permit; and Where the class of application is changing to a new class of higher application fee, the difference between the fee for the application to be amended and the fee for the new class.
<b>REGIONAL CERTIFYING BODY</b>					
Fee for certification per application	C	Y	\$550.00	0.0%	\$550.00

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<b>TREE VALUATION</b>					
<b>Cost for the removal of a tree 0-2 years that does not comply with the 'general guidelines for removal'</b>					
Removal, disposal, purchase and Maintenance of a replacement	C	Y	\$300	2.0%	\$306.00
Removal of Tree (no grinding)	C	Y			
Purchase of replacement tree (45L)	C	Y			
Planting of tree	C	Y			
Maintenance of new tree until established	C	Y			
<b>Cost for the removal of a tree 3-5 years that does not comply with the 'general guidelines for removal'</b>					
Removal, disposal, purchase and Maintenance of a replacement	C	Y	\$505	2.0%	\$515.10
Removal of Tree	C	Y			
Purchase of replacement tree (100L)	C	Y			
Planting of tree	C	Y			
Maintenance of new tree until established	C	Y			
<b>Cost for the removal of a tree 5-8 years that does not comply with the 'general guidelines for removal'</b>					
Removal, disposal, purchase and Maintenance of a replacement	C	Y	\$800	2.0%	\$816.00
Removal of Tree	C	Y			
Purchase of replacement tree (200L)	C	Y			
Planting of tree	C	Y			
Maintenance of new tree until established	C	Y			
<b>VISITOR INFORMATION CENTRE</b>					
<b>Entry Fee (Gallery 1 &amp; 2)</b>					
	C				
Entry Fee		Y	Donation		Donation
Venue hire ~ Gallery 1					
Per hour rate (subject to gallery suitability)	C	Y	\$108.00	0.0%	\$108.00
Venue hire ~ Gallery 2					
Workshop Hall (per hour, min 3 hours)	C	Y	\$22.00	0.0%	\$22.00
Per day (8 hours)	C	Y	\$108.00	0.0%	\$108.00
Per week - individual	C	Y	\$215.00	0.0%	\$215.00
Per week - group	C	Y	\$269.00	0.0%	\$269.00
Two week exhibition fee - individual	C	Y	\$430.50	0.0%	\$430.50
Two week exhibition fee - group	C	Y	\$483.00	0.0%	\$483.00
<b>Entry Fee (Gallery 1 &amp; 2)</b>					
	C				
Entry Fee		Y	Donation		Donation
Venue hire ~ Gallery 1					
Per hour rate (subject to gallery suitability)	C	Y	\$214.50	0.0%	\$214.50
Venue hire ~ Gallery 2					
Workshop Hall (per hour, min 3 hours)	C	Y	\$44.00	0.0%	\$44.00
Per day (8 hours)	C	Y	\$215.00	0.0%	\$215.00
Per week - individual	C	Y	\$430.50	0.0%	\$430.50
Per week - group	C	Y	\$537.00	0.0%	\$537.00
Two week exhibition fee - individual	C	Y	\$880.50	0.0%	\$880.50
Two week exhibition fee - group	C	Y	\$966.00	0.0%	\$966.00
<b>VISITOR INFORMATION CENTRE</b>					
Town Tour	C	Y	\$70.00	0.0%	\$70.00
Brochure display for businesses not in the municipality (Per year rate - Pro-rata for half year)	C	Y	\$120.00	0.0%	\$120.00
<b>WANGARATTA AERODROME</b>					
Terminal - per day plus bond equivalent Cat A	C	Y	\$160.00	2.5%	\$164.00
Terminal - per day plus bond equivalent Cat B	C	Y	\$290.00	2.1%	\$296.00
Terminal - per day bond Cat A	C	Y	\$160.00	2.5%	\$164.00
Terminal per day bond Cat B	C	Y	\$290.00	2.1%	\$296.00
Terminal - max. 2 hours plus bond equivalent Cat A	C	Y	\$90.00	2.2%	\$92.00
Terminal - max. 2 hours plus bond equivalent Cat B	C	Y	\$150.00	2.0%	\$153.00
Terminal max. 2 hours Bond Cat A	C	Y	\$90.00	2.2%	\$92.00
Terminal max. 2 hours Bond Cat B	C	Y	\$150.00	2.0%	\$153.00
Terminal - set up / pack additional days per day CAT A	C	Y	\$90.00	2.2%	\$92.00
Terminal - set up / pack additional days per day CAT B	C	Y	\$150.00	2.0%	\$153.00
Lock Up - after 6pm weekdays, anytime weekends/public holidays	C	Y	\$60.00	1.7%	\$61.00
Late Occupation Time - after 1am (per hour)	C	Y	\$110.00	1.8%	\$112.00
Abnormal Cleaning (per hour)	C	Y	\$80.00	2.5%	\$82.00
Rate per hour for management staff to be in attendance	C	Y	\$45.00	2.2%	\$46.00
Runway hire Cat A	C	Y	\$160.00	1.9%	\$163.00
Runway hire Cat B	C	Y	\$290.00	2.1%	\$296.00

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<b>WANGARATTA ART GALLERY - Event Staffing</b>					
Events requiring staffing will be charged an hourly rate to cover salaries per hr - minimum 3 hours - <b>Mon - Fri</b>	C	Y	\$ 55.00	3.6%	\$57.00
<b>Mon-Fri: Overtime Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
Events requiring staffing will be charged an hourly rate to cover salaries per hr - minimum 3 hours - <b>Sat &amp; Sun</b>	C	Y	\$ 65.00	3.1%	\$67.00
<b>Sat-&amp;Sun: Overtime Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
Events requiring staffing will be charged an hourly rate to cover salaries per hr - minimum 3 hours - <b>Public Holidays</b>	C	Y	\$ 110.00	1.8%	\$112.00
<b>Public Holidays: Overtime Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment.)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
<b>WANGARATTA GOVERNMENT CENTRE - Council Chambers hire</b>					
<b>Monday – Friday</b>					
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$512.00	2.0%	\$522.20
Additional hours – charged in blocks of ONE hour	C	Y	\$64.00	2.0%	\$65.30
<b>WANGARATTA SPORTS &amp; AQUATIC CENTRE</b>					
<b>Pool Entry</b>					
Adult Pool Entry	C	Y	\$7.20	1.4%	\$7.30
Learn to Swim Class – fortnightly debit	C	Y	\$33.70	2.1%	\$34.40
Learn to Swim Class (per class – invoiced or funded payment)	C	Y	\$16.90	1.8%	\$17.20
Child Pool Entry (under 16)	C	Y	\$5.70	1.8%	\$5.80
Concession Pool Entry	C	Y	\$5.70	1.8%	\$5.80
Family Pool Entry	C	Y	\$17.90	2.2%	\$18.30
Family – New module - fortnightly debit	C	Y	\$27.00	1.9%	\$27.50
25 m Lane Hire per hour	C	Y	\$30.60	2.0%	\$31.20
Supervising U/5yrs	C	Y	\$5.70	1.8%	\$5.80
<b>Birthday parties</b>					
Per child food supplied	C	Y	\$22.50	2.2%	\$23.00
Per child self catered	C	Y	\$16.40	1.8%	\$16.70
<b>Group organisation rates</b>					
Gym Session	C	Y	\$7.50	2.7%	\$7.70
Swimming Instructor (per hour)	C	Y	\$41.90	8.4%	\$45.40
<b>Group Fitness</b>					
Group Fitness Class	C	Y	\$17.40	2.0%	\$17.75
Group Fitness Class - Concession	C	Y	\$13.90	2.0%	\$14.18
Active Adults Class	C	Y	\$17.40	-55.5%	\$7.75
<b>Gym Session</b>					
Casual	C	Y	\$19.40	2.1%	\$19.80
Casual Concession	C	Y	\$15.60	1.9%	\$15.90
Gym Assessment	C	Y	\$70.40	-29.0%	\$50.00
Living Longer, Living Stronger visit / Teen Gym program visit	C	Y	\$7.60	2.6%	\$7.80
<b>Hire Rates</b>					
Lane Hire	C	Y	\$30.60	2.0%	\$31.20
Program pool per hour	C	Y	\$57.20	2.0%	\$58.35
<b>Memberships - Fortnightly</b>					
Pool membership	C	Y	\$24.50	2.0%	\$25.00
Pool Concession membership	C	Y	\$19.60	2.0%	\$20.00
WSAC Corporate membership rate (10 staff +)	C	Y	\$32.70	2.1%	\$33.40
WSAC Concession membership	C	Y	\$32.70	2.1%	\$33.40
WSAC Membership	C	Y	\$40.80	2.0%	\$41.60
Active Adults Membership (60+)	C	Y	\$24.50	2.0%	\$25.00
<b>Memberships - payroll deduction</b>					
Rural City of Wangaratta staff membership	C	Y	\$32.65	2.1%	\$33.35
<b>Miscellaneous Programs</b>					
Squash court hire per hour	C	Y	\$21.50	2.3%	\$22.00
Squash club court hire	C	Y	\$19.40	2.1%	\$19.80
<b>Schools</b>					
Swimming lessons (ratio 1:7 - 1:10) per child	C	Y	\$7.90	2.5%	\$8.10



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<b>WANGARATTA SPORTS &amp; AQUATIC CENTRE</b>					
<b>Stadium USE</b>					
Per student entry	C	Y	\$2.80	3.6%	\$2.90
Instructor fee (20 students min)	C	Y	\$102.00	0.0%	\$102.00
Virtual class (minimum 20)	C	Y	\$76.50	4.6%	\$80.00
Supervised Gym Session	C	Y	\$102.00	0.0%	\$102.00
<b>Stadium fees (per hour per court)</b>					
Training/Casual Use	C	Y	\$26.60	2.1%	\$27.15
WBI Court Hire (Competition)	C	Y	\$42.90	2.1%	\$43.80
<b>Stadium</b>					
Badminton casual per hour member	C	Y	\$20.40	2.0%	\$20.80
Badminton casual – 1hr non member	C	Y	\$22.50	2.2%	\$23.00
Netball – mixed	C	Y	\$71.40	2.0%	\$72.80
Play Gym	C	Y	\$8.20	-26.8%	\$6.00
Gymnastics	C	Y	\$10.70	14.0%	\$12.20
<b>WANGARATTA PERFORMING ARTS CENTRE - Hiring of facilities - COMMERCIAL</b>					
<b>Box Office / Ticketing Costs</b>					
Per ticket - with dollar value	C	Y	\$4.20	0.0%	\$4.20
Per tickets - complimentary tickets	C	Y	\$0.85	0.0%	\$0.85
Specialised ticket sales (preparation of seating plans, priority ticketing etc.) - ADDITIONAL charge	C	Y	\$1.00	0.0%	\$1.00
Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
Merchandise commission	C	Y	10%	0.0%	10%
Box office operation fee (when ticket sales are less than 100 paid tickets. Final charges will be based on the minimum fee listed OR actual attendance ~ whichever is greater)	C	Y	\$132.50	0.0%	\$132.50
Setup fee for offsite events	C	Y	\$159.00	0.0%	\$159.00
Minor changes to ticketing details after "on sale"	C	Y	\$0.00	0.0%	\$0.00
Medium changes to ticketing details after "on sale"	C	Y	\$79.50	0.0%	\$79.50
Major changes to ticketing details after "on sale"	C	Y	\$159.00	0.0%	\$159.00
Cancellation of booking after "on sale"	C	Y	\$159.00	0.0%	\$159.00
AND (when cancelled) applicable inside ticket charge for every ticket sold	C	Y	\$4.20 / \$0.85		\$4.20 / \$0.85
AND (when cancelled) Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
<b>Fees charged to ticket purchaser</b>					
Mail fee	C	Y	\$6.50	37.7%	\$8.95
Exchange fee	C	Y	\$3.00	0.0%	\$3.00
Ticket re-print fee	C	Y	\$3.00	0.0%	\$3.00
Transaction fee	C	Y	N/A		\$3.00
<b>Alpine MDF Theatre - Performance / Function</b>					
<b>Monday – Friday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,200.00	0.0%	\$1,200.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$280.00	0.0%	\$280.00
<b>Monday - Friday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,109.50	0.0%	\$1,109.50
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,109.50	0.0%	\$1,109.50
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$257.50	0.0%	\$257.50
<b>Saturday &amp; Sunday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,434.00	0.0%	\$1,434.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$335.00	0.0%	\$335.00
<b>Saturday - Sunday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,328.00	0.0%	\$1,328.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,328.00	0.0%	\$1,328.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$308.00	0.0%	\$308.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
4 hour hire -MINIMUM (includes 1 x technical staff member)	C	Y	\$1,945.00	0.0%	\$1,945.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$446.50	0.0%	\$446.50
<b>Public Holidays ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,810.00	0.0%	\$1,810.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,810.00	0.0%	\$1,810.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$413.00	0.0%	\$413.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>Memorial Hall A - Function (smaller section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time) Correction for actual costs	C	Y	\$360.00	0.0%	\$360.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$720.00	0.0%	\$720.00
Night Rate			\$540.00	0.0%	\$540.00
Additional hours – charged in blocks of ONE hour	C	Y	\$90.00	0.0%	\$90.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm OR 1.00pm - 5.00pm ~ includes access & vacate time)	C	Y	\$424.00	0.0%	\$424.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$848.00	0.0%	\$848.00
Night rate	C	Y	\$636.00	0.0%	\$636.00
Additional hours – charged in blocks of ONE hour	C	Y	\$106.00	0.0%	\$106.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$580.00	0.0%	\$580.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,160.00	0.0%	\$1,160.00
Night Rate	C	Y	\$870.00	0.0%	\$870.00
Additional hours – charged in blocks of ONE hour	C	Y	\$145.00	0.0%	\$145.00
<b>Memorial Hall B (Larger section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$576.00	0.0%	\$576.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,152.00	0.0%	\$1,152.00
Night Rate	C	Y	\$864.00	0.0%	\$864.00
Additional hours – charged in blocks of ONE hour	C	Y	\$144.00	0.0%	\$144.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$624.00	0.0%	\$624.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,248.00	0.0%	\$1,248.00
Night Rate	C	Y	\$936.00	0.0%	\$936.00
Additional hours – charged in blocks of ONE hour	C	Y	\$156.00	0.0%	\$156.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$816.00	0.0%	\$816.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,632.00	0.0%	\$1,632.00
Night Rate	C	Y	\$1,224.00	0.0%	\$1,224.00
Additional hours – charged in blocks of ONE hour	C	Y	\$204.00	0.0%	\$204.00
<b>Memorial Hall - A &amp; B</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$720.00	0.0%	\$720.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,440.00	0.0%	\$1,440.00
Night Rate	C	Y	\$1,080.00	0.0%	\$1,080.00
Additional hours – charged in blocks of ONE hour	C	Y	\$180.00	0.0%	\$180.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$864.00	0.0%	\$864.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,728.00	0.0%	\$1,728.00
Night Rate			\$1,296.00	0.0%	\$1,296.00
Additional hours – charged in blocks of ONE hour	C	Y	\$216.00	0.0%	\$216.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$1,080.00	0.0%	\$1,080.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$2,160.00	0.0%	\$2,160.00
Night Rate	C	Y	\$1,620.00	0.0%	\$1,620.00
Additional hours – charged in blocks of ONE hour	C	Y	\$270.00	0.0%	\$270.00
<b>Conference Room</b>					
<b>Monday – Friday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time). Adjusted to cover actual costs.	C	Y	\$248.00	0.0%	\$248.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$496.00	0.0%	\$496.00
Night Rate	C	Y	\$372.00	0.0%	\$372.00
Additional hours – charged in blocks of ONE hour	C	Y	\$62.00	0.0%	\$62.00
<b>Saturday - Sunday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$280.00	0.0%	\$280.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$560.00	0.0%	\$560.00
Night Rate	C	Y	\$420.00	0.0%	\$420.00
Additional hours – charged in blocks of ONE hour	C	Y	\$70.00	0.0%	\$70.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$360.00	0.0%	\$360.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$720.00	0.0%	\$720.00
Night Rate	C	Y	\$540.00	0.0%	\$540.00
Additional hours – charged in blocks of ONE hour	C	Y	\$90.00	0.0%	\$90.00
<b>Other Facilities</b>					
Kitchen - per day (includes cool room)	C	Y	\$448.00	0.0%	\$448.00
Abnormal cleaning (per hour) - minimum three hours	C	Y	\$61.50	0.0%	\$61.50
Grand Piano (per session, including tuning to <i>performance standard</i> )	C	Y	\$440.00	0.0%	\$440.00
Grand Piano (untuned)	C	Y	\$90.00	5.6%	\$95.00
Opening of orchestra pit	C	Y	\$318.00	38.4%	\$440.00
Installation of apron	C	Y	\$318.00	38.4%	\$440.00
Relocation of control position to bio box	C	Y	\$318.00	3.8%	\$330.00
Installation of Stage Projection Cinema Screen	C	Y	\$220.00	0.0%	\$220.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>WANGARATTA PERFORMING ARTS CENTRE - Hiring of facilities - COMMUNITY</b>					
<b>Box Office / Ticketing Costs</b>					
Per ticket - with dollar value	C	Y	\$2.95	0.0%	\$2.95
Per tickets - complimentary tickets	C	Y	\$0.85	0.0%	\$0.85
Specialised ticket sales (preparation of seating plans, priority ticketing etc..) - ADDITIONAL charge	C	Y	\$1.00	0.0%	\$1.00
Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
Merchandise commission	C	Y	10.00%	0.0%	10.00%
Box office operation fee (when ticket sales are less than 100 paid tickets. Final charges will be based on the minimum fee listed OR actual attendance ~ whichever is greater)	C	Y	\$132.50	0.0%	\$132.50
Setup fee for offsite events	C	Y	\$159.00	0.0%	\$159.00
Minor changes to ticketing details after "on sale"	C	Y	\$0.00	0.0%	\$0.00
Medium changes to ticketing details after "on sale"	C	Y	\$79.50	0.0%	\$79.50
Major changes to ticketing details after "on sale"	C	Y	\$159.00	0.0%	\$159.00
Cancellation of booking after "on sale"	C	Y	\$159.00	0.0%	\$159.00
AND (when cancelled) applicable inside ticket charge for every ticket sold	C	Y	\$2.95 / \$0.85	0.0%	\$2.95 / \$0.85
AND (when cancelled) Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
<b>Fees charged to ticket purchaser</b>					
Mail fee	C	Y	\$6.50	37.7%	\$8.95
Exchange fee	C	Y	\$3.00	0.0%	\$3.00
Ticket re-print fee	C	Y	\$3.00	0.0%	\$3.00
Transaction fee	C	Y	N/A	N/A	\$3.00
<b>Alpine MDF Theatre - Performance / Function</b>					
<b>Monday – Friday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$927.00	0.0%	\$927.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$212.00	0.0%	\$212.00
<b>Monday - Friday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$864.00	0.0%	\$864.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$864.00	0.0%	\$864.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$196.00	0.0%	\$196.00
<b>Saturday &amp; Sunday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,108.00	0.0%	\$1,108.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$253.50	0.0%	\$253.50
<b>Saturday - Sunday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,034.00	0.0%	\$1,034.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,034.00	0.0%	\$1,034.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$235.00	0.0%	\$235.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,536.00	0.0%	\$1,536.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$344.00	0.0%	\$344.00
<b>Public Holidays ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,442.00	0.0%	\$1,442.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,442.00	0.0%	\$1,442.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$321.00	0.0%	\$321.00
<b>Memorial Hall A - Function (smaller section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time) Correction for actual costs.	C	Y	\$252.00	0.0%	\$252.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$504.00	0.0%	\$504.00
Night Rate	C	Y	\$378.00	0.0%	\$378.00
Additional hours – charged in blocks of ONE hour	C	Y	\$63.00	0.0%	\$63.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm OR 1.00pm - 5.00pm ~ includes access & vacate time)	C	Y	\$296.00	0.0%	\$296.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$592.00	0.0%	\$592.00
Night rate	C	Y	\$444.00	0.0%	\$444.00
Additional hours – charged in blocks of ONE hour	C	Y	\$74.00	0.0%	\$74.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$404.00	0.0%	\$404.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$808.00	0.0%	\$808.00
Night Rate	C	Y	\$606.00	0.0%	\$606.00
Additional hours – charged in blocks of ONE hour	C	Y	\$101.00	0.0%	\$101.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>Memorial Hall B (Larger section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$404.00	0.0%	\$404.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$808.00	0.0%	\$808.00
Night Rate	C	Y	\$606.00	0.0%	\$606.00
Additional hours – charged in blocks of ONE hour	C	Y	\$101.00	0.0%	\$101.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$440.00	0.0%	\$440.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$880.00	0.0%	\$880.00
Night Rate	C	Y	\$660.00	0.0%	\$660.00
Additional hours – charged in blocks of ONE hour	C	Y	\$110.00	0.0%	\$110.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$568.00	0.0%	\$568.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,136.00	0.0%	\$1,136.00
Night Rate	C	Y	\$852.00	0.0%	\$852.00
Additional hours – charged in blocks of ONE hour	C	Y	\$142.00	0.0%	\$142.00
<b>Memorial Hall - A &amp; B</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$504.00	0.0%	\$504.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,008.00	0.0%	\$1,008.00
Night Rate	C	Y	\$756.00	0.0%	\$756.00
Additional hours – charged in blocks of ONE hour	C	Y	\$126.00	0.0%	\$126.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$604.00	0.0%	\$604.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,208.00	0.0%	\$1,208.00
Night Rate	C	Y	\$906.00	0.0%	\$906.00
Additional hours – charged in blocks of ONE hour	C	Y	\$151.00	0.0%	\$151.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$756.00	0.0%	\$756.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,512.00	0.0%	\$1,512.00
Night Rate	C	Y	\$1,134.00	0.0%	\$1,134.00
Additional hours – charged in blocks of ONE hour	C	Y	\$189.00	0.0%	\$189.00
<b>Conference Room</b>					
<b>Monday – Friday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time). Adjusted to cover actual costs	C	Y	\$172.00	0.0%	\$172.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$344.00	0.0%	\$344.00
Night Rate	C	Y	\$258.00	0.0%	\$258.00
Additional hours – charged in blocks of ONE hour	C	Y	\$43.00	0.0%	\$43.00
<b>Saturday - Sunday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$196.00	0.0%	\$196.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$392.00	0.0%	\$392.00
Night Rate	C	Y	\$294.00	0.0%	\$294.00
Additional hours – charged in blocks of ONE hour	C	Y	\$49.00	0.0%	\$49.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$252.00	0.0%	\$252.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$504.00	0.0%	\$504.00
Night Rate	C	Y	\$378.00	0.0%	\$378.00
Additional hours – charged in blocks of ONE hour	C	Y	\$63.00	0.0%	\$63.00
<b>Other Facilities</b>					
Kitchen - per day (includes cool room)	C	Y	\$314.00	0.0%	\$314.00
Abnormal cleaning (per hour) - minimum three hours	C	Y	\$61.50	0.0%	\$61.50
Grand Piano (per session, including tuning to <i>performance standard</i> )	C	Y	\$440.00	0.0%	\$440.00
Grand Piano (untuned)	C	Y	\$90.00	5.6%	\$95.00
Opening of orchestra pit	C	Y	\$318.00	38.4%	\$440.00
Installation of apron	C	Y	\$318.00	38.4%	\$440.00
Relocation of control position to bio box	C	Y	\$318.00	3.8%	\$330.00
Installation of Stage Projection Cinema Screen	C	Y	\$220.00	0.0%	\$220.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>WANGARATTA PERFORMING ARTS CENTRE - Hiring of facilities - VOLUNTEER</b>					
<b>Box Office / Ticketing Costs</b>					
Per ticket - with dollar value	C	Y	\$2.10	0.0%	\$2.10
Per tickets - complimentary tickets	C	Y	\$0.85	0.0%	\$0.85
Specialised ticket sales (preparation of seating plans, priority ticketing etc.) - ADDITIONAL charge	C	Y	\$1.00	0.0%	\$1.00
Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
Merchandise commission	C	Y	10%	0.0%	10%
Box office operation fee (when ticket sales are less than 100 paid tickets. Final charges will be based on the minimum fee listed OR actual attendance ~ whichever is greater)	C	Y	\$132.50	0.0%	\$132.50
Setup fee for offsite events	C	Y	\$159.00	0.0%	\$159.00
Minor changes to ticketing details after "on sale"	C	Y	\$0.00	0.0%	\$0.00
Medium changes to ticketing details after "on sale"	C	Y	\$79.50	0.0%	\$79.50
Major changes to ticketing details after "on sale"	C	Y	\$159.00	0.0%	\$159.00
Cancellation of booking after "on sale"	C	Y	\$159.00	0.0%	\$159.00
AND (when cancelled) applicable inside ticket charge for every ticket sold	C	Y	\$2.10 / \$0.85		\$2.10 / \$0.85
AND (when cancelled) Card Processing Surcharge	C	Y	2.47%	-25.1%	1.85%
<b>Fees charged to ticket purchaser</b>					
Mail fee	C	Y	\$6.50	37.7%	\$8.95
Exchange fee	C	Y	\$3.00	0.0%	\$3.00
Ticket re-print fee	C	Y	\$3.00	0.0%	\$3.00
Transaction fee	C	Y	N/A		\$3.00
<b>Alpine MDF Theatre - Performance / Function</b>		Y			
<b>Monday – Friday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$745.50	0.0%	\$745.50
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$166.50	0.0%	\$166.50
<b>Monday - Friday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$700.50	0.0%	\$700.50
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$700.50	0.0%	\$700.50
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$155.00	0.0%	\$155.00
<b>Saturday &amp; Sunday</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$890.50	0.0%	\$890.50
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$199.00	0.0%	\$199.00
<b>Saturday - Sunday ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$837.00	0.0%	\$837.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$837.00	0.0%	\$837.00
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$186.00	0.0%	\$186.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,264.00	0.0%	\$1,264.00
Additional hours – charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$276.00	0.0%	\$276.00
<b>Public Holidays ~ Rehearsal or nonperformance day</b>					
Rehearsal 4 hour hire (includes 1 x technical staff member)	C	Y	\$1,196.00	0.0%	\$1,196.00
Rehearsal 4 hour hire - MINIMUM (includes 1 x technical staff member)	C	Y	\$1,196.50	0.0%	\$1,196.50
Rehearsal additional hours - charged in blocks of ONE hour (includes 1 x technical staff member)	C	Y	\$259.00	0.0%	\$259.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>Memorial Hall A - Function (smaller section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time) Correction for actual costs.	C	Y	\$180.00	0.0%	\$180.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$360.00	0.0%	\$360.00
Night Rate	C	Y	\$270.00	0.0%	\$270.00
Additional hours – charged in blocks of ONE hour	C	Y	\$45.00	0.0%	\$45.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm OR 1.00pm - 5.00pm ~ includes access & vacate time)	C	Y	\$212.00	0.0%	\$212.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$424.00	0.0%	\$424.00
Night rate	C	Y	\$318.00	0.0%	\$318.00
Additional hours – charged in blocks of ONE hour	C	Y	\$53.00	0.0%	\$53.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$288.00	0.0%	\$288.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$576.00	0.0%	\$576.00
Night Rate	C	Y	\$432.00	0.0%	\$432.00
Additional hours – charged in blocks of ONE hour	C	Y	\$72.00	0.0%	\$72.00
<b>Memorial Hall B (Larger section)</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$288.00	0.0%	\$288.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$576.00	0.0%	\$576.00
Night Rate	C	Y	\$432.00	0.0%	\$432.00
Additional hours – charged in blocks of ONE hour	C	Y	\$72.00	0.0%	\$72.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$312.00	0.0%	\$312.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$624.00	0.0%	\$624.00
Night Rate	C	Y	\$468.00	0.0%	\$468.00
Additional hours – charged in blocks of ONE hour	C	Y	\$78.00	0.0%	\$78.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$408.00	0.0%	\$408.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$816.00	0.0%	\$816.00
Night Rate	C	Y	\$612.00	0.0%	\$612.00
Additional hours – charged in blocks of ONE hour	C	Y	\$102.00	0.0%	\$102.00
<b>Memorial Hall - A &amp; B</b>					
<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$360.00	0.0%	\$360.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$720.00	0.0%	\$720.00
Night Rate	C	Y	\$540.00	0.0%	\$540.00
Additional hours – charged in blocks of ONE hour	C	Y	\$90.00	0.0%	\$90.00
<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$432.00	0.0%	\$432.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$864.00	0.0%	\$864.00
Night Rate	C	Y	\$648.00	0.0%	\$648.00
Additional hours – charged in blocks of ONE hour	C	Y	\$108.00	0.0%	\$108.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	C	Y	\$540.00	0.0%	\$540.00
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	C	Y	\$1,080.00	0.0%	\$1,080.00
Night Rate	C	Y	\$810.00	0.0%	\$810.00
Additional hours – charged in blocks of ONE hour	C	Y	\$135.00	0.0%	\$135.00
<b>Conference Room</b>					
<b>Monday – Friday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time). Adjusted to cover actual costs.	C	Y	\$124.00	0.0%	\$124.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$248.00	0.0%	\$248.00
Night Rate	C	Y	\$186.00	0.0%	\$186.00
Additional hours – charged in blocks of ONE hour	C	Y	\$31.00	0.0%	\$31.00
<b>Saturday - Sunday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$140.00	0.0%	\$140.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$280.00	0.0%	\$280.00
Night Rate	C	Y	\$210.00	0.0%	\$210.00
Additional hours – charged in blocks of ONE hour	C	Y	\$35.00	0.0%	\$35.00
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time)	C	Y	\$180.00	0.0%	\$180.00
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	C	Y	\$360.00	0.0%	\$360.00
Night Rate	C	Y	\$270.00	0.0%	\$270.00
Additional hours – charged in blocks of ONE hour	C	Y	\$45.00	0.0%	\$45.00

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>Other Facilities</b>					
Kitchen - per day (includes cool room)	C	Y	\$224.00	0.0%	\$224.00
Abnormal cleaning (per hour) - minimum three hours	C	Y	\$61.50	0.0%	\$61.50
Grand Piano (per session, including tuning to performance standard)	C	Y	\$440.00	0.0%	\$440.00
Grand Piano (un tuned)	C	Y	\$90.00	5.6%	\$95.00
Opening of orchestra pit	C	Y	\$318.00	38.4%	\$440.00
Installation of apron	C	Y	\$318.00	38.4%	\$440.00
Relocation of control position to bio box	C	Y	\$318.00	3.8%	\$330.00
Installation of Stage Projection Cinema Screen	C	Y	\$220.00	0.0%	\$220.00
<b>WANGARATTA PERFORMING ARTS CENTRE - Secretarial services</b>					
<b>Photocopying / Printing</b>					
A4 colour	C	Y	\$2.55	0.0%	\$2.55
A4 B&W	C	Y	\$0.80	0.0%	\$0.80
A3 colour	C	Y	\$4.80	0.0%	\$4.80
A3 B&W	C	Y	\$1.25	0.0%	\$1.25
<b>Flipchart</b>					
Flipchart paper - additional pads	C	Y	AS PER SUPPLIER	0.00%	AS PER SUPPLIER
<b>Laminating</b>					
A4	C	Y	\$2.70	0.0%	\$2.70
A3	C	Y	\$4.90	0.0%	\$4.90
<b>WANGARATTA PERFORMING ARTS CENTRE - Staffing</b>					
<b>Staff Rates (min 3 hours)</b>					
<b>Monday – Friday</b>					
Technical Staff per hour (min 3 hours )	C	Y	\$55.00	3.6%	\$57.00
FOH Supervisor per hour (min 3 hours)	C	Y	\$55.00	3.6%	\$57.00
Ushers / Front of House Staff (per hour, minimum of 3 hours)	C	Y	\$46.00	2.2%	\$47.00
Overtime <b>Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
Overtime <b>Level 2</b> - per hour (when a staff member is required continuously for 10 hours or more. Time is charged to the nearest 15 minute increment.)	C	Y	applicable hourly rate + \$46.00 additional per hour	2.22%	applicable hourly rate + \$47.00 additional per hour
<b>Saturday - Sunday</b>					
Technical Staff per hour (min 3 hours )	C	Y	\$65.00	3.1%	\$67.00
FOH Supervisor per hour (min 3 hours)	C	Y	\$65.00	3.1%	\$67.00
Ushers / Front of House Staff (per hour, minimum of 3 hours)	C	Y	\$55.00	3.6%	\$57.00
Overtime <b>Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
Overtime <b>Level 2</b> - per hour (when a staff member is required continuously for 10 hours or more. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$46.00 additional per hour	2.22%	applicable hourly rate + \$47.00 additional per hour
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Technical Staff per hour (min 3 hours )	C	Y	\$110.00	1.8%	\$112.00
FOH Supervisor per hour (min 3 hours)	C	Y	\$110.00	1.8%	\$112.00
Ushers / Front of House Staff (per hour, minimum of 3 hours)	C	Y	\$91.00	2.2%	\$93.00
Overtime <b>Level 1</b> - per hour (when a staff member is required for more than 8 hours and less than 10 hours continuously. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$23.00 additional per hour	2.22%	applicable hourly rate + \$24.00 additional per hour
Overtime <b>Level 2</b> - per hour (when a staff member is required continuously for 10 hours or more. Time is charged to the nearest 15 minute increment)	C	Y	applicable hourly rate + \$46.00 additional per hour	2.22%	applicable hourly rate + \$47.00 additional per hour

## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>WASTE MANAGEMENT - Bowser Landfill</b>					
<b>Commercial cartage contractors</b>					
General Waste for commercial contractors	C	Y	\$240.00	16.9%	\$280.50
Recyclable Materials (concrete/timber/ trunks/branches)	C	Y	\$49.00	6.1%	\$52.00
Green Waste (grass/small pruning's)	C	Y	\$49.00	6.1%	\$52.00
Metal	C	Y	FREE		FREE
Low Level Contaminated Soil	C	Y	\$311.00	8.6%	\$337.60
Asbestos	C	Y	\$262.00	6.1%	\$278.00
Uncontaminated Fill material	C	N	FREE		FREE
Fee for non-conforming waste, i.e. tyres, mattress, e-waste, liquid and oils and illegal asbestos	C	Y	\$170.00	6.0%	\$180.20
<b>WASTE MANAGEMENT - Disposal fees</b>					
Waste Administration Fee (Landfill and Transfer Station)	C	Y	\$34.00	5.9%	\$36.00
<b>General Waste</b>					
General Waste minimum (garbage bag / up to 30L)	C	Y	\$3.50	14.3%	\$4.00
General Waste wheelie bin	C	Y	\$11.50	8.7%	\$12.50
1/4m3 General Waste (0.25m3 )	C	Y	\$18.00	11.1%	\$20.00
1/2m3 General Waste (0.5m3 )	C	Y	\$36.00	11.1%	\$40.00
3/4m3 General Waste (0.75m3 )	C	Y	\$54.00	11.1%	\$60.00
General Waste - per cubic metre	C	Y	\$72.00	11.1%	\$80.00
<b>Recyclable Materials</b>					
1/4m3 Timber (minimum) (0.25m3)	C	Y	\$6.50	7.7%	\$7.00
1/2 m3 Timber (0.5m3)	C	Y	\$9.50	5.3%	\$10.00
Timber - per cubic metre	C	Y	\$19.00	5.3%	\$20.00
1/4m3 Concrete & Rubble (minimum) (0.25m3)	C	Y	\$6.50	46.2%	\$9.50
1/2 m3 Concrete & Rubble (0.5m3)	C	Y	\$17.50	8.6%	\$19.00
Concrete - (per cubic metre) up to a maximum of 2 cubic metres	C	Y	\$36.00	5.6%	\$38.00
Car/motorcycle tyres (P)	C	Y	\$5.50	9.1%	\$6.00
Truck Tyres Small - Light weight / small / 4WD	C	Y	\$13.00	7.7%	\$14.00
Truck Tyres Large (LT) - includes forklift & bobcat tyres up to 0.5m high.	C	Y	\$17.00	5.9%	\$18.00
Forklift Tyres up to 1m high	C	y	\$39.50	3.8%	\$41.00
Tractor Tyres up to 1m high	C	y	\$101.00	5.9%	\$107.00
Tractor Tyres up to 2m high	C	y	\$152.00	5.9%	\$161.00
Earthmoving Tyres Small up to 1m high	C	y	\$129.00	6.2%	\$137.00
Earthmoving Tyres Medium up to 1.5m high	C	y	\$224.00	5.8%	\$237.00
Earthmoving Tyres Large up to 2m high	C	y	\$449.00	6.0%	\$476.00
Cot Mattress All Sizes	C	y	\$11.00	4.5%	\$11.50
Single Mattress	C	Y	\$31.00	6.5%	\$33.00
Double/queen/king Mattress	C	Y	\$34.00	5.9%	\$36.00
<b>Other</b>					
Furniture items - Small & medium single items (chairs, tables) - each	C	Y	\$7.50	6.7%	\$8.00
Furniture items - Large & multiple items (lounge suites, dining suites, cupboards, wardrobes)	C	Y	\$19.00	5.3%	\$20.00
Equivalent to a 2 seater settee					
<b>Recyclable Materials</b>					
Metal - scrap metals, white goods (except fridges)	C	N			
Fridges, Freezers & Air Conditioners	C	Y	\$7.50	6.7%	\$8.00
Glass, aluminum cans, PET plastic, HDPE plastic, paper, cardboard, polystyrene	C	N	FREE		FREE
Green waste - Minimum fee (≤0.25 per cubic metre)	C	Y	\$3.50	14.3%	\$4.00
1/2m3 Green waste (0.5m3)	C	Y	\$6.00	25.0%	\$7.50
Green waste - per cubic metre	C	Y	\$11.50	30.4%	\$15.00
All E-waste per individual item	C	Y	FREE		FREE
Household Batteries	C	N	FREE		FREE
Car Batteries	C	N	FREE		FREE
Fluorescent Globes	C	N	FREE		FREE
Paint Tins	C	N	FREE		FREE
Polystyrene (resident)	C	N			FREE
Polystyrene (commercial)	C	Y			\$10.00
Gas Bottles (up to 10kg)	C	Y	\$2.50	20.0%	\$3.00
Motor Oil (accepted at Markwood & Wangaratta)	C	N	FREE		FREE
Plastic Oil Containers < 20 litres	C	N	FREE		FREE
Plastic Oil Containers > 20 litres	C	Y	\$4.00	12.5%	\$4.50
Metal Oil Containers	C	N	FREE		FREE
Drum Muster Approved Chemical Drums	C	N	FREE		FREE
<b>Garbage</b>					
Public place event bins (Garbage)	C	Y	\$11.00	9.1%	\$12.00
Public place event bins (Organics)	C	Y	\$11.00	9.1%	\$12.00
Public place event bins (Recycling)	C	Y	\$11.00	4.5%	\$11.50
Public place event bins (outside ordinary hours) per hr	C	Y	\$208.00	5.8%	\$220.00
Weekly garbage (Kerbside) collection for Rural Commercial premises only	C	Y	\$697.00	6.9%	\$745.30
Kitchen Caddie	C	Y	\$12.00	25.0%	\$15.00



## 2021/2022 Schedule of Fees and Charges

Description of Fees and Charges	Statutory (S) or Council (C)	GST Y/N	2020/21 Fee Inc. GST	Change %	2021/22 Fee Inc. GST
<b>WORKS WITHIN A ROAD RESERVE</b>					
<b>Arterial Road</b>					
Minor Works - Not conducted on any part of the roadway, shoulder or pathway	S	N	16 Fee Units		
Works other than minor works - Conducted on any part of the roadway, shoulder or pathway	S	N	43.2 Fee Units		
Minor Works - Not conducted on any part of the roadway, shoulder or pathway	S	N	9.5 Fee Units		
Works other than minor works - Not conducted on any part of the roadway, shoulder or pathway	S	N	30.2 Fee Units		
<b>Municipal road or non-arterial State road where maximum speed limit at any time is more than 50 kph</b>					
Minor Works - Conducted on any part of the roadway, shoulder or pathway	S	N	9.3 Fee Units		
Works other than minor works - Conducted on any part of the roadway, shoulder or pathway	S	N	43.1 Fee Units		
Minor Works - Not conducted on any part of the roadway, shoulder or pathway	S	N	6 Fee Units		
Works other than minor works - Not conducted on any part of the roadway, shoulder or pathway	S	N	23.5 Fee Units		
<b>Municipal road or non-arterial State road where maximum speed limit at any time is less than 50 kph</b>					
Minor Works - Conducted on any part of the roadway, shoulder or pathway	S	N	9.3 Fee Units		
Works other than minor works - Conducted on any part of the roadway, shoulder or pathway	S	N	23.5 Fee Units		
Minor Works - Not conducted on any part of the roadway, shoulder or pathway	S	N	6 Fee Units		
Works other than minor works - Not conducted on any part of the roadway, shoulder or pathway	S	N	6 Fee Units		
<b>Driveways</b>					
Installed on a 50km/h or less road	C	N	24 Fee units (\$355.20)		24 Fee units (\$355.20)
Installed on a 60km/h-100km/h road	C	N	43.5 Fee units (\$644.24)		43.5 Fee units (\$644.24)
<b>Road Opening, Landscaping and Asset Protection</b>					
Works 10sqm or less	C	N	6.0 Fee units (\$88.86)		6.0 Fee units (\$88.86)
Works greater than 10sqm	C	N	9.5 Fee units (\$140.70)		9.5 Fee units (\$140.70)
<b>Barricading around buildings</b>					
Works 10sqm or less	C	N	6.0 Fee units (\$88.86)		6.0 Fee units (\$88.86)
Works greater than 10sqm	C	N	9.5 Fee units (\$140.70)		9.5 Fee units (\$140.70)

